FINAL BUDGET HEARING AGENDA

SEPTEMBER 16, 2020 6:00 PM

Apopka City Hall Council Chambers

FINAL BUDGET HEARING
SET FINAL MILLAGE RATE &
FINAL 2020-2021 ANNUAL BUDGET

APOPKA CITY COUNCIL MEETING WILL BE LIVE-STREAMED ON YOUTUBE. TO WATCH, PLEASE VISIT:
https://www.youtube.com/CityofApopkaFL

INVOCATION

PLEDGE OF ALLEGIANCE

TO ACCESS A PUBLIC COMMENT FORM, PLEASE VISIT: http://www.apopka.net/citycouncilform

PUBLIC HEARINGS

SET FINAL MILLAGE & BUDGET FOR FISCAL YEAR 2020-2021

1. Resolution No. 2020-29 - Setting the millage levy for the fiscal year 2020-2021 at 4.2876.
2. Resolution No. 2020-30 - Adopting the annual budget for the fiscal year 2020-2021.

ADJOURNMENT

Individuals with disabilities needing assistance to participate in any of these proceedings should contact the City Clerk at least two (2) working days in advance of the meeting date and time at (407) 703-1704. F.S. 286.0105 If a person decides to appeal any decision or recommendation made by Council with respect to any matter considered at this meeting, he will need record of the proceedings, and that for such purposes he may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based.

Any opening invocation that is offered before the official start of the Council meeting shall be the voluntary offering of a private person, to and for the benefit of the Council. The views or beliefs expressed by the invocation speaker have not been previously reviewed or approved by the City Council or the city staff, and the City is not allowed by law to endorse the religious or non-religious beliefs or views of such speaker. Persons in attendance at the City Council meeting are invited to stand during the opening ceremony. However, such invitation shall not be construed as a demand, order, or any other type of command. No person in attendance at the meeting shall be required to participate in any opening invocation that is offered or to participate in the Pledge of Allegiance. You may remain seated within the City Council Chambers or exit the City Council Chambers and return upon completion of the opening invocation and/or Pledge of Allegiance if you do not wish to participate in or witness the opening invocation and/or the recitation of the Pledge of Allegiance.

CITY OF APOPKA
CITY COUNCIL

___	CONSENT AGENDA	MEETING OF:	September 16, 2020
_X_	PUBLIC HEARING	FROM:	Admin/Finance
___	SPECIAL REPORTS	EXHIBITS:	
_X_	OTHER: _Resolution No. 2020-29_		

SUBJECT: **RESOLUTION NO. 2020-29 – SETTING THE MILLAGE LEVY FOR THE FISCAL YEAR 2020-2021 AT 4.2876 MILLS**

Request: **ADOPT RESOLUTION NO. 2020-29**

SUMMARY:

On September 9, 2020, the City Council adopted a tentative millage rate of 4.2876 for Fiscal Year (FY) 2020-2021, and on September 13, 2020, the proposed millage rate and budget were published in the Orlando Sentinel.

In accordance with the Truth in Millage (TRIM) statutory requirements, the City must adopt a millage rate prior to adopting the annual budget. The recommended millage rate is 4.2876 mills, which is an 11.92% increase over the rolled back rate of 3.8309.

A millage rate of 4.2876 generates approximately $16,444,640 in property tax revenues for the upcoming fiscal year 2020-2021.

DULY ADVERTISED FOR PUBLIC HEARING: _September 13, 2020 – Orlando Sentinel_

FUNDING SOURCE:

N/A

RECOMMENDATION ACTION:

Adopt Resolution No. 2020-29

DISTRIBUTION

Mayor Nelson	Finance Director	Public Services Director
Commissioners	HR Director	Recreation Director
City Administrator	IT Director	City Clerk
Community Development Director	Police Chief	Fire Chief

RESOLUTION NO. 2020-29

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF APOPKA, FLORIDA, SETTING THE MILLAGE LEVY FOR FISCAL YEAR 2020-2021.

WHEREAS, the Property Appraiser has forwarded to the City, Form DR-420 upon which is shown the total value for all property within the City of Apopka, Florida, as determined by the Property Appraiser; and

WHEREAS, the current year gross taxable value of property within the City of Apopka is $3,835,395,080, which includes $98,802,391 for new construction, annexations, and deletions; and

WHEREAS, with the figures provided by the Property Appraiser, the rolled back millage rate has been computed at 3.8309, representing that amount which will provide the same revenue to the City as was received by the City for the 2019-2020 budget year; and

WHEREAS, the City Council has studied the revenue needs set for the fiscal year 2020-2021, and determined that the amount needed from ad valorem tax revenue is $16,444,640 which can be provided with a millage rate of 4.2876, an 11.92% increase in millage over the rolled back rate of 3.8309.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Apopka, Florida, that the millage rate for the 2020-2021 fiscal year be set at 4.2876 (4.2876 per $1,000 of assessed value) and that the Property Appraiser and the Florida Department of Revenue be notified of said millage rate for the purpose of extending and approving the tax roll.

PASSED AND ADOPTED this 16th day of September, 2020, by the City Council of the City of Apopka, Florida.

____
Bryan Nelson, Mayor
City of Apopka, Florida

ATTEST:

____
Susan Bone, Deputy City Clerk

DULY ADVERTISED FOR PUBLIC HEARING: September 13, 2020 – Orlando Sentinel

CITY OF APOPKA
CITY COUNCIL

___ CONSENT AGENDA		MEETING OF:	September 16, 2020
_X_ PUBLIC HEARING		FROM:	Admin/Finance
___ SPECIAL REPORTS		EXHIBITS:	FY21 Proposed Budget
_X_ OTHER: _Resolution No. 2020-30_			

SUBJECT: **RESOLUTION NO. 2020-30 – ADOPTING THE ANNUAL BUDGET FOR FISCAL YEAR 2020-2021**

Request: **ADOPT RESOLUTION NO. 2020-30**

SUMMARY:

On September 9, 2020, the City Council adopted a tentative budget for Fiscal Year (FY) 2020-2021, and on September 13, 2020, the proposed FY 2020-2021 annual budget summary was published in the Orlando Sentinel.

In accordance with the Truth in Millage (TRIM) statutory requirements, the City must adopt an annual budget prior to the beginning of each fiscal year. The total proposed budget for all funds is balanced at $105,051,071. This represents an increase of $6,076,801 or 6.1% from the FY 2019-2020 budget.

DULY ADVERTISED FOR PUBLIC HEARING: _September 13, 2020 – Orlando Sentinel_

FUNDING SOURCE:

N/A

RECOMMENDATION ACTION:

Adopt Resolution No. 2020-30

DISTRIBUTION

Mayor Nelson	Finance Director	Public Services Director
Commissioners	HR Director	Recreation Director
City Administrator	IT Director	City Clerk
Community Development Director	Police Chief	Fire Chief

RESOLUTION NO. 2020-30

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF APOPKA, FLORIDA, ADOPTING THE ANNUAL BUDGET FOR THE GENERAL FUND, SPECIAL REVENUE FUNDS, AND ENTERPRISE FUNDS FOR FISCAL YEAR 2020-2021.

WHEREAS, on October 1, 2020, the City of Apopka will start a new budget for fiscal year 2020-2021; and

WHEREAS, the City Council of the City of Apopka wishes to adopt a final budget for that fiscal year, and on September 9, 2020, at a legally called public hearing, the City Council did adopt a tentative 2020-2021 budget; and

WHEREAS, the City Council has set the tax millage rate of 4.2876, which is an 11.92% increase in millage from the rolled back rate of 3.8309; and

WHEREAS, the City Council made a study of the need for expenditures in each of the City Departments and determined that this will be $105,051,071 for all funds and, in the same study, the City Council determined that the expected income will be a like amount.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Apopka that:

1. The Final Budget for fiscal year 2020-2021, attached as Exhibit "A", is adopted by the Apopka City Council.

2. The Mayor is hereby authorized and directed to maintain and amend the budget so as to reflect the anticipated revenue and the appropriation of, and the expenditure of, all grant funds and casualty loss insurance reimbursements committed to, or received by the city subsequent to September 30, 2020 and prior to October 1, 2021, in accordance with direction of the City Council as to the appropriation and expenditure of such awards/reimbursements as and when received.

PASSED AND ADOPTED this 16th day of September, 2020, by the City Council of the City of Apopka, Florida.

____

Bryan Nelson, Mayor
City of Apopka, Florida

ATTEST:

____

Susan Bone, Deputy City Clerk

DULY ADVERTISED FOR PUBLIC HEARING: September 13, 2020 – Orlando Sentinel

RESOLUTION NO. 2020-30

EXHIBIT A

BUDGET SUMMARY

City of Apopka, Florida - Fiscal Year 2020-2021

THE PROPOSED OPERATING BUDGET EXPENDITURES OF THE CITY OF APOPKA ARE 6.1% MORE THAN LAST YEAR'S TOTAL OPERATING EXPENDITURES

General Fund	**4.2876**	GENERAL FUND	SPECIAL REVENUE FUNDS	ENTERPRISE FUNDS	TOTAL ALL FUNDS
ESTIMATED REVENUES:					
Taxes:	**Millage Per $1,000**				
Ad Valorem Taxes	**4.2876**	**$ 15,647,408**	**$ 260,400**	$ -	$ 15,907,808
Other Taxes		5,510,400	1,556,015	-	7,066,415
Permits and Fees		6,411,750	-	-	6,411,750
Intergovernmental Revenue		10,757,455	285,600	-	11,043,055
Charges for Services		4,025,433	1,096,932	24,574,922	29,697,287
Fines and Forfeitures		550,300	70,000	-	620,300
Impact Fees		-	2,250,000	5,373,135	7,623,135
Investment Income		195,000	100,985	231,500	527,485
Miscellaneous Revenue		1,223,600	50,000	1,002,920	2,276,520
Other Financing Sources		-		2,000,000	2,000,000
Special Assessments		-	63,595	-	63,595
TOTAL SOURCES		44,321,346	5,733,527	33,182,477	83,237,350
Transfers in		7,169,842	666,408		7,836,250
Fund Balances / Reserves / Net Assets		471,461	4,732,469	8,773,541	13,977,471
TOTAL REVENUES, TRANSFERS, RESERVES & BALANCES		**$ 51,962,649**	**$ 11,132,404**	**$ 41,956,018**	**$ 105,051,071**
EXPENDITURES:					
General Government		$ 7,814,685	$ -	$ -	$ 7,814,685
Community Development		2,369,634		-	2,369,634
Transportation		-	5,769,859	-	5,769,859
Public Safety		31,028,126	360,000	-	31,388,126
Public Services		2,235,282	-	-	2,235,282
Culture and Recreation		5,032,174	382,500	-	5,414,674
Stormwater		-	1,135,670		1,135,670
Community Redevelopment		-	2,730,990	-	2,730,990
Utility System		-	-	24,911,094	24,911,094
Sanitation		-	-	5,047,826	5,047,826
Airport		-	-	314,420	314,420
Debt Service		2,923,840	-	4,760,442	7,684,282
Special Assessment Districts		-	38,280	-	38,280
TOTAL EXPENDITURES		51,403,741	10,417,299	35,033,782	96,854,822
Transfers Out		558,908	275,105	6,922,237	7,756,250
Fund Balances / Reserves / Net Assets		-	440,000		440,000
TOTAL APPROPRIATED EXPENDITURES, TRANSFERS, RESERVES & BALANCES		**$ 51,962,649**	**$ 11,132,404**	**$ 41,956,018**	**$ 105,051,071**

THE TENTATIVE, ADOPTED, AND/OR FINAL BUDGETS ARE ON FILE IN THE OFFICE OF THE ABOVE REFERENCED TAXING AUTHORITY AS A PUBLIC RECORD.

City of Apopka, Florida

Proposed Budget
Fiscal Year 2020-2021

All Funds

120 E. Main St. · APOPKA, FLORIDA 32703-5346
PHONE (407) 703-1700

September 16, 2020

To the Honorable Mayor and Members of the City Council,
And Citizens of the City of Apopka, Florida:

The City Administrator and the Finance Department are pleased to present the proposed annual operating and capital budget for the City of Apopka, Florida for the fiscal year October 1, 2020 through September 30, 2021 (FY21). The proposed budget was prepared in accordance with generally accepted accounting principles and all applicable City, State, and Federal requirements. We believe this budget will meet the challenges before us and set the stage for Apopka's continued success.

The budget document is a financial plan, intended to articulate the goals and objectives set forth by the City Council. We are proud of the efforts made by staff to formulate a document that demonstrates the financial health of our community and that will serve as a meaningful and useful tool to monitor our financial progress.

Introduction

The City of Apopka operates under the strong mayor-council form of government. Policy-making and legislative authority are vested in a city council consisting of a mayor and four city commissioners. The City Council is responsible for establishing policy, passing ordinances and resolutions, adopting the budget, appointing committees and other duties. The Mayor is responsible for carrying out the policies established by the City Council, and overseeing the day-to-day operations of the City. The City Council is elected on a non-partisan basis, and members serve four-year staggered terms, with two commissioners elected every two years. The Mayor is elected to serve a four-year term.

The City of Apopka provides a full range of services, including police and fire protection; construction and maintenance of streets, sidewalks and other infrastructure; engineering; planning and community development; code enforcement; recreational programs and cultural events; as well as administration and support services. In addition, the City operates enterprise funds for water, wastewater, reclaimed water and sanitation services.

Budget Presentation

The annual operating and capital budget is presented in four sections: Introductory Section; the Citywide Budget; the General Fund Budget including line item detail; Budgets for the various Special Revenue Funds including line item details; Budgets for the three Enterprise Funds and finally, the Capital Improvement Program Plan. The Introductory Section includes this budget message, a budget summary by fund and the budget calendar. The Budget Detail section includes a summary and corresponding line item detail. The Capital Improvement Program section includes the major capital improvements planned over the next five-year period.

Budget in Brief

When we began the FY 2020 budget year in September of last year we felt that our budget was conservative and would handle all of the City's needs and a good portion of our wants. The coronavirus pandemic changed our plans in the middle of March in a dramatic way. We asked our valuable employees to step up and help us reduce expenses wherever possible and they did. Even though we will have lost almost $2.5M in sales tax revenue by the end of the FY20 budget, we hope to end the year without having to borrow from the reserves.

The proposed FY 2021 budget totals $105,051,071 for all funds. This represents an increase of $6,076,801 or 6.1% over the 2020 budget.

The proposed General Fund budget would increase by $1,524,828 or 3% compared to last year's budget. Capital expenditures in this year's budget include the following: an ambulance, 12 police vehicles, building improvements, computer equipment and software. The Special Revenue Funds, which are monies restricted for specific purposes, decreased $47,182. Some of the capital expenditures included in the FY21 special revenue budgets: Transportation Improvements ($2.2M), Stormwater Improvements ($750K), Recreation Improvements ($275K) and Street Improvements ($205K). Finally, the Enterprise Funds increased by $4.6M or 12.3% and is attributed to several water and wastewater infrastructure improvements.

Budget Highlights

Significant factors in the proposed budget include:

- A millage rate of 4.2876 per $1,000 of assessed value; which represents an increase in the millage rate from the previous year of .25 mills or $910,906.
- The City's tax base increased over $296M, which provided an additional $1M in ad valorem tax revenue.
- The General Fund budget is balanced using $471,461 of the reserves.
- No new or eliminated positions.
- Performance based merit pay up to 3% included for all full-time employees.
- Grounds division operation moved to Parks and Recreation.
- Significant capital costs in the General Fund budget include: public safety vehicles (12 police vehicles-$552K and an ambulance-$374K), parks and recreation equipment ($214K), capital facility improvements ($150K), and information technology improvements ($138K).
- Sidewalk repairs, contract mowing, speed humps program, lighting improvements, street sweeping and stormwater improvements.
- Water, wastewater and reclaimed water infrastructure improvements.
- Health insurance costs increase of 11.5%.
- Property, liability and worker's compensation insurance increased 8%.

Budget Overview

The following costs represent common costs shared among all funds:

Personnel - The proposed budget does not include any new or eliminated positions for FY21. The FY21 budget does not reflect any cost of living adjustments. Employee pay increases will be performance based. There is funding available for the employee recognition program. Keeping our valued employees competitive with salaries, benefits and technology is important. A recent salary survey included new pay bands which were implemented in FY20 allowing long-term employees the ability to receive performance based increases.

Insurance Costs - Insurance costs remain a significant factor in the budget. The proposed budget includes an 8% increase in general property, liability and worker's compensation insurance through Public Risk Management's Pool. This increase is mainly due to a change in premiums from the pool. The City's health insurance coverage for FY 2021 reflects an increase of 11.5% with Public Risk Management's Blue Cross and Blue Shield of Florida. The City will cover the increase in dependent coverage for FY21. The City continues to look for ways to control health insurance costs by encouraging more utilization of the city provided employee health clinic. Finally, life insurance coverage will be renewed at the same rate as FY20.

Investments - Overall investment earnings are projected to increase from FY 2020. This increase is the result of a lower budget estimate for FY20. While liquidity and preservation of principle remain the primary focus of the City's investments, we continue to explore alternative means to increase the City's return on investments within the current investment policy.

Individual Fund Overview

The City prepares budgets for governmental and enterprise funds. The following section provides a brief overview of each fund.

Governmental Funds

General Fund - The proposed FY 2021 General Fund budget is balanced at $51,962,649, an increase of 3% from the FY 2020 budget. Projected general fund revenue, irrespective of transfers in and reserves, increased $1,053,367 over FY 2020. The majority of this increase is due to the increase in the millage rate of .25 mills or $910,906.

The general fund property tax revenues reflect an increase of approximately $1.9M or 14% over the preceding year. The FY 2021 proposed property tax millage rate of 4.2876, reflects a 11.92% increase over the rolled-back rate of 3.8309. The rolled-back rate represents the rate that would produce the same amount of property tax revenue as the prior year. Overall, the assessed value of all property located within the corporate limits of the City is estimated at $3.83 billion by the end of tax year 2020. The City estimates that about a one-third of the property tax value increase is attributable to the increase in new construction.

Intergovernmental revenues are budgeted to decrease by $1.8M or 14.2% over the FY 2020 budget. The decrease in intergovernmental revenues is attributed to a decrease in state revenue sharing and sales tax dollars as a result of the effects of the coronavirus pandemic to our local economy. These revenue estimates are provided by the State of Florida.

Charges for services are budgeted to increase by approximately $468,750 as a result of an increase in ambulance service fees due to a new billing company that was awarded in FY20.

Streets Improvement Fund - The proposed FY 2021 streets improvement fund budget is balanced at $3,369,859, a decrease of 20.2% over the FY 2020 budget. The majority of this decrease is the result of a decrease of $188,439 or 10.8% in gas tax revenues for FY21. State statutes require a percentage of revenue sharing dollars be used for street improvements. This year, that amount is estimated to be $558,908, which represents a decrease of $177,190 or 24% over the prior year. Funding for sidewalk repairs, contract mowing, speed humps program, and lighting improvements have been included for FY21. The City will continue the successful Department of Corrections inmate program through this fund. The needs of the streets improvement fund continue to pose a challenge keeping up with the shortfall in gas tax revenue projections. Street lighting costs are a major expenditure for this fund. In an effort to provide sustainability for this fund, the city has implemented a street lighting special assessment for all new future subdivisions.

Transportation Impact Fee Fund - The proposed FY 2021 transportation impact fee fund budget is balanced at $2,468,300 an increase of 4.2% compared to the FY 2020 budget. Two major developer agreements for road construction projects totaling over $10M to City Center (FY16) and Marden Road (FY15) were completed in FY20. The major projects for FY21 reflect a traffic light at Vick and Lester Road, design for Harmon Road extension, west Kelly Park Road capacity and safety study, Peterson and King Road improvements and funding for new sidewalks.

Recreation Impact Fee Fund - The proposed FY 2021 recreation impact fee fund is balanced at $277,000, an increase of 37.1% over the FY 2020 budget. Two projects included in this fund are an additional bathroom facility and an ADA sidewalk at the Northwest Recreation Complex.

Fire Impact Fee Fund – The proposed FY 2021 fire impact fee fund is balanced at $255,000, an increase of 54.4%. This is the result of an increase in fire impact fee revenues. Funding to study the future space needs of the fire department is included in this fund for FY21. No other projects are planned for this coming fiscal year and revenues will be maintained as restricted for future uses.

Police Impact Fee Fund - The proposed FY 2021 police impact fee fund is balanced at $255,000 an increase of 59.4%. This increase is reflective of an increase in police impact fee revenues. Funding to study the future space needs of the police department is included in this fund for FY21. No other projects are planned for this coming fiscal year and revenues will be maintained as restricted for future uses.

Law Enforcement Trust Fund – Federal - The proposed FY 2021 law enforcement fund – federal is balanced at $100,000. All expenditures for these funds require a budget amendment be brought before the City Council for approval.

Law Enforcement Trust Fund – State - The proposed FY 2021 law enforcement fund – state is balanced at $100,000. All expenditures for these funds require a budget amendment be brought before the City Council for approval.

Police Discretionary Fund - The proposed FY 2021 police discretionary fund is balanced at $100,000. The revenues in this fund are restricted for certain law enforcement purposes and additional funding will require a budget amendment be brought before the City Council for approval.

Stormwater Fund - The proposed FY 2021 stormwater fund is balanced at $1,197,475, an increase of 12.7% over the FY 2020 budget. While there is no change to the stormwater rates in FY 2021, the City Council approved a stormwater rate study to be completed during FY21 to address the critical infrastructure needs of the stormwater system. The majority of the funding addresses continued efforts for improved stormwater drainage and street sweeping.

Grant Fund - The proposed FY 2021 grant fund budget is balanced at $107,500. This budget includes the City's CRA 50% funding match for the FDEP Land and Water Conservation Fund Grant for phase 2 improvements to the Alonzo Williams Park. Upon receipt of any awards and any grants carried forward, a budget amendment will be brought before the City Council for approval.

Special Assessment Funds - The proposed FY 2021 special assessment fund is balanced at $63,780, which represents no increase from the prior fiscal year. This fund provides for capital improvements and maintenance to specific subdivisions thorough non-ad valorem special assessments.

Community Redevelopment Agency (CRA) Fund - The proposed FY 2021 community redevelopment agency fund budget is balanced at $2,838,490 allocated for improvements in the CRA downtown area. The expenditures planned for this fund will be committed under the direction of the Community Redevelopment Agency.

Enterprise Funds

Utility Operating Fund - The proposed FY 2021 utility operating fund budget is balanced at $22,785,289 an increase of 1.9% over the FY 2020 budget. FY20 was the last year of the five-year annual rate increase. City Council approved a utility rate study to be completed during FY21.

The new large dollar expenditure items included in this year's utility operating fund relate to the following:

- Grossenbacher Water Plant Well Upgrade
- Plymouth Regional Water Plant Well Upgrade
- Water, reclaim water and wastewater line upgrades
- New pumps and generators
- Lift station replacements and rehabs
- Asset management software

Utility Impact Fee Fund - The proposed FY 2021 utility impact fee fund budget is balanced at $13,127,700, an increase of 37% over the FY 2020 budget. The significant increase is due to water, wastewater and reclaimed water improvements to the Kelly Park Interchange area. The utility impact fee fund budget provides funding for infrastructure needs in water, wastewater, and reclaimed water projects outlined in the City's Capital Improvement Program. Also included in this fund is the debt payment for the WWTP loan.

Sanitation Fund - The proposed FY 2021 sanitation fund budget is balanced at $5,728,610, an increase of 12.4% compared to the FY 2020 budget. This increase reflects two additional sanitation equipment operators approved during FY20 to help with the growth of the City. Also included in this year's sanitation budget is the purchase of two side-load garbage trucks. City Council approved an increase in sanitation rates of 3% for residential service and 6% for commercial service effective October 1, 2020.

Airport Fund - The proposed FY 2021 airport fund budget is balanced at $314,420. This is the fourth year the airport has been functioning as an enterprise fund and the City continues to monitor the profitability of the airport. The City plans to list the airport for sale to interested buyers with the hopes of expanding services at the airport.

Capital Improvement Program

The City operates a Capital Improvement Program (CIP) to ensure adequate public facilities are in place as the City continues to grow. The overall CIP, with its five-year timeframe, includes approximately both capital and infrastructure needs. Some of the major infrastructure projects include: expansion of the Golden Gem Reclaimed Water Plant, the Golden Gem Reclaimed Water Storage Pond and Pump Station, new proposed lift stations throughout the City, and various other water line expansions, road improvements, and drainage upgrades.

Conclusion

Last fiscal year we invested time and resources into expanding our economic development efforts, planning for the future and keeping our community safe. During This year we should continue to focus on economic development, sustainability and community safety as these proactive measures will position us for future success.

During FY 2020, we have faced some unprecedented times with the coronavirus pandemic. The effects of this pandemic are projected to have a major impact on the FY 2021 budget. Balancing our valuable employees needs and keeping in mind the financial impact that our residents are facing, the Fiscal Year 2020-2021 budget is balanced using a combination of reserves and a minor increase in the property tax rate. We believe this budget represents a sound financial and operating plan that addresses Apopka's priorities while continuing to provide an outstanding level of service our residents have come to expect. In order to maintain our high quality of life, Apopka is focused on making public safety a priority as well investing in critical infrastructure needs. We look forward to working with the City Council and the public to build a strong financial base and continue to make Apopka one of the finest communities in which to live, work and play.

Acknowledgements

The preparation of this budget on a timely basis could not have been accomplished without the efficient and dedicated services of the Finance Department. We would like to express our appreciation to all members of the Department who assisted and contributed to its preparation. Also, appreciation is expressed to all employees throughout the City, particularly those employees who were instrumental in the successful completion of this annual operating and capital budget.

We would like to especially thank the Mayor and Commissioners for their interest and support in planning and conducting the financial operations of the City in a responsible and prudent manner.

Respectfully submitted,

Edward D. Bass II, CPA, CGFO City Administrator	Jamie Roberson, CGFO Finance Director

CITY OF APOPKA
READERS GUIDE

What is included in this document?

This guide is intended to help the reader understand the information available in this budget binder and how it is organized. This binder contains the 2020-2021 Annual Budget for the City of Apopka and the Capital Improvement Program for fiscal years 2021 through 2025.

The document includes general information about the City and the budget process, including a brief description of the City's history, the City's Organizational Chart, the Budget Message, a discussion of City funds and the basis of accounting and budgetary controls over these funds, a calendar of budget activities, and the City's financial policies.

How to read this document

The Annual Budget is presented City-wide as well as by individual fund. The City currently has eighteen (17) funds including 1 General Fund, 13 Special Revenue Funds and 3 Proprietary Funds. The General Fund is the largest of the funds and accounts for the majority of the CIty's total budgeted expenditures.

Each fund includes a summary of the total revenues and a summary of the total expenditures for the fund. The fund expenditures are further broken down by department/program. Each department/program has a summary of expenditures which is displayed by category of expenditure (Personnel, Operating, Capital, Transfer, etc.) and a separate "line-item" page for each type of expenditure is included, detailing the cost and description to support each budget dollar requested.

The Capital Improvement Program details the City's adopted capital projects for fiscal years 2021 through 2025. The projects planned for fiscal year 2020 are included as part of the annual budget include within each fund.

Any questions?

If you should have any questions regarding the material presented, please direct them to the Finance Director at (407) 703-1725.

CITY OF APOPKA

BUDGET CALENDAR

Fiscal Year 2021

BUDGET CALENDAR

THIS CALENDAR IS SUBJECT TO CHANGE AT ANY TIME

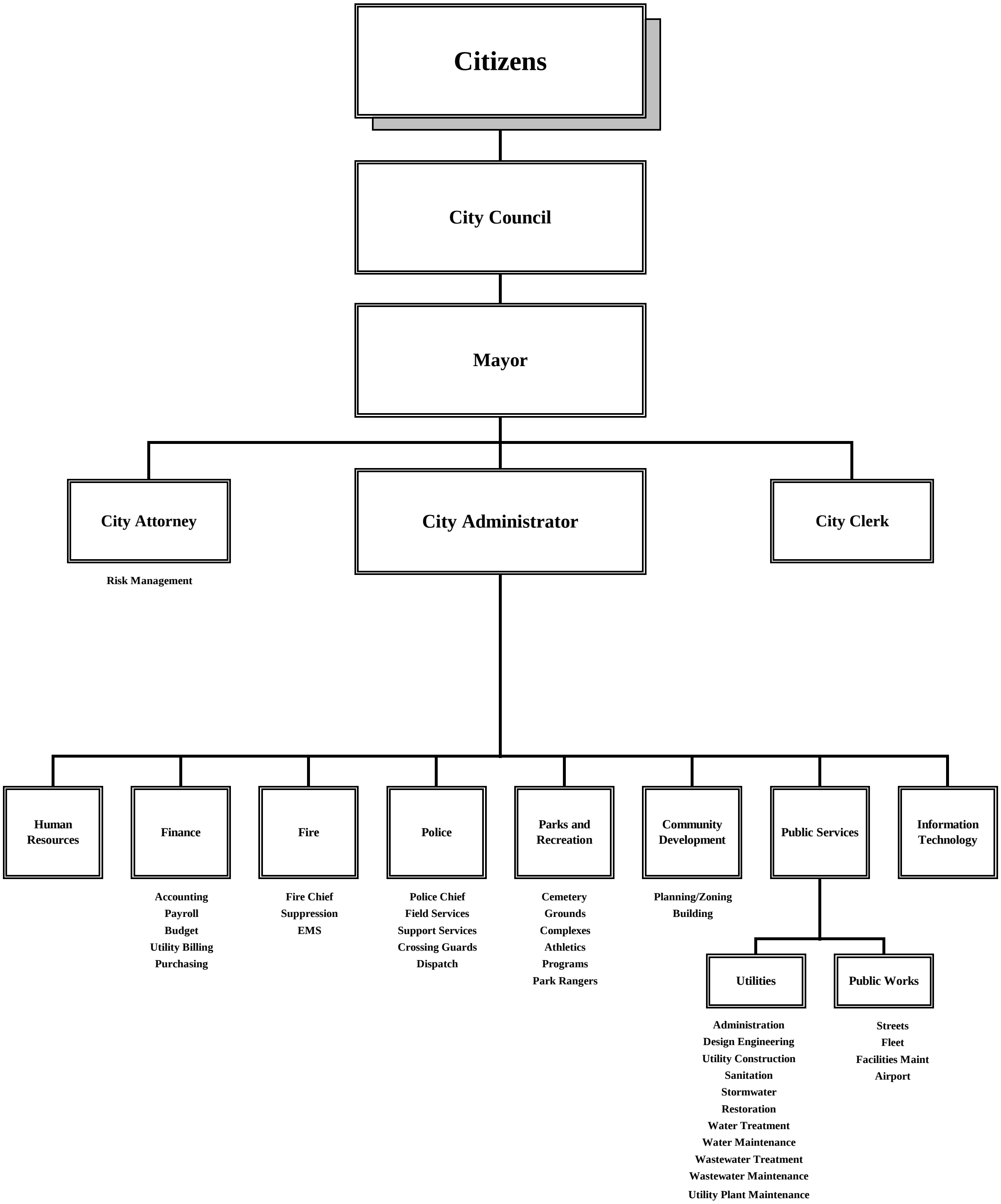
DATE	TIME	RESPONSIBLE PARTY	REQUIRED ACTIVITY	REQUIREMENT REFERENCE
3/20/2020		Finance Director	Distribute budget worksheets to departments for developing preliminary FY2021 budget.	
3/23/2020	5:15 PM	Mayor	FY 2020-21 Pre-Budget Meeting Dinner	
4/24/2020		Department Directors	Preliminary budget entered into budget spreadsheet from all Departments.	
05/11-29/2020		Mayor & City Administrator	Discussions with each department concerning their requests.	
6/1/2020		Property Appraiser	Estimated taxable values are submitted to the City.	Florida Statutes
6/8-12/2020		Finance Director	Revenue adjustments	
7/1/2020		Property Appraiser	Certified taxable values (DR420) are submitted to the City.	Florida Statutes
7/6/2020		Mayor & City Administrator	Proposed budget is submitted to the City Council	City Charter
7/13-15/2020	5:00PM	All Departments	Budget workshops with City Council (All Fund Types).	
7/15/2020	7:00 PM	City Council	Proposed millage rate is set, and public hearing dates are determined.	
7/31/2020		Finance Director	DR-420 is submitted to the Property Appraiser.	Florida Statutes
8/12/2020	5:00 PM	City Council	Budget workshop #2 workshop with City Council. (If Necessary)	
8/19/2020	6:00 PM	CRA Budget Meeting	CRA Meeting having Budget Approval	Jim Hitt
9/9/2020	5:15 PM	City Council	First reading and first public hearing on tentative budget.	Florida Statutes
9/10/2020	12:00 PM	Finance Director	Submit Advertisement	Florida Statutes
9/13/2020		Finance Director	Newspaper Advertisement Runs	Florida Statutes
9/16/2020	6:00 PM	City Council	Second reading second public hearing; Adoption of budget for FY2021.	Florida Statutes
10/1/2020		Finance Director	Copies of adopted budget are distributed to City staff and posted on Website	

AMENDMENTS AFTER ADOPTION:

In accordance with the State Statutes, Section 166.241, the City Council may amend a budget any time within a fiscal year or within 60 days following the end of the year. The Mayor is authorized to transfer budgeted amounts between departments within any fund; however, any revisions that alter the total revenues, reserves, or expenditures of any fund must be approved by a majority vote on the City Council.

All appropriations, to the extent they are not expended or encumbered, lapse at the end of the fiscal year.

CITY OF APOPKA
ORGANIZATIONAL CHART

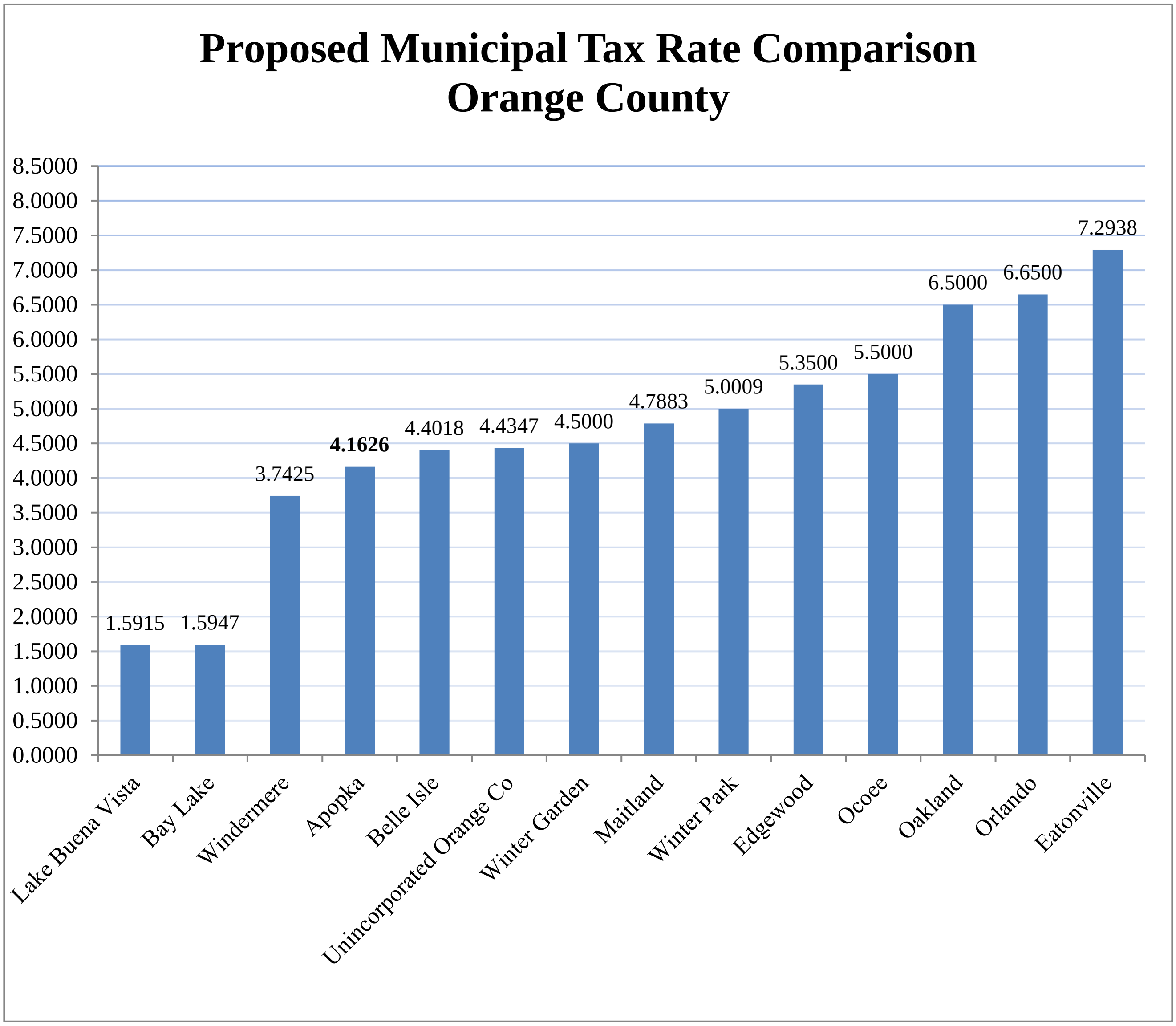


CITY OF APOPKA
MILLAGE & ROLLBACK CALCULATIONS

	Tax Base	Millage	Taxes Generated	Amount Budgeted
FY20	3,538,429,775	4.0376	14,286,764	13,572,426
FY21	3,835,395,080	4.1626	15,965,216	15,166,955
Difference In Dollars	$ 296,965,305		$ 1,678,452	$ 1,594,529
Difference as Percentage	8.4%		11.7%	11.7%

FY21 Options:					**Additional Revenue**
Rollback Rate	$ 3,835,395,080	3.8309	$ 14,286,764	$ 13,572,426	$ (1,139,076)
Maintain Current Rate	"	4.0376	$ 15,485,791	$ 14,711,502	$ -
Add .1250 Mill	"	4.1626	$ 15,965,216	$ 15,166,955	$ 455,453
Add .2000 Mill	"	4.2376	$ 16,252,870	$ 15,440,227	$ 728,725
Add .2500 Mill	"	4.2876	$ 16,444,640	$ 15,622,408	$ 910,906
Add .5000 Mill	"	4.5376	$ 17,403,489	$ 16,533,314	$ 1,821,813
Add .7500 Mill	"	4.7876	$ 18,362,337	$ 17,444,221	$ 2,732,719
Add 1.0000 Mill	"	5.0376	$ 19,321,186	$ 18,355,127	$ 3,643,625

CITY OF APOPKA
SUPPLEMENTAL DATA



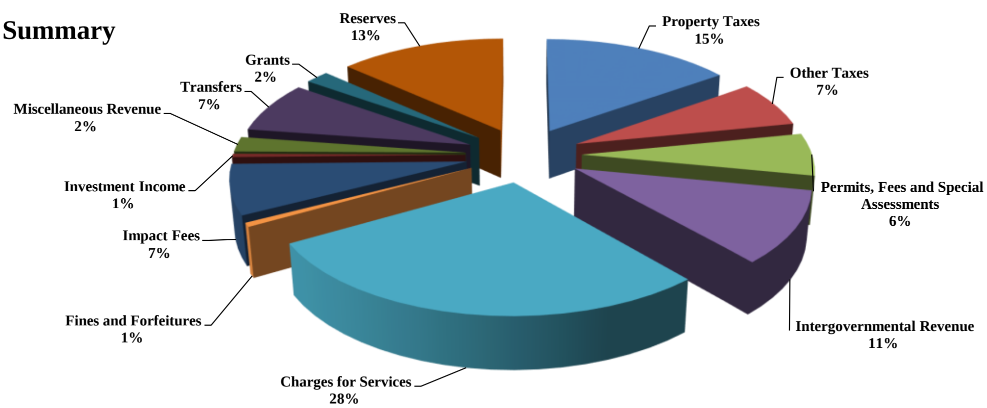
Survey conducted by the City of Apopka's Finance Department
Survey results provided by Orange County Property Appraisers Office

CITY OF APOPKA
CITYWIDE REVENUE SUMMARY

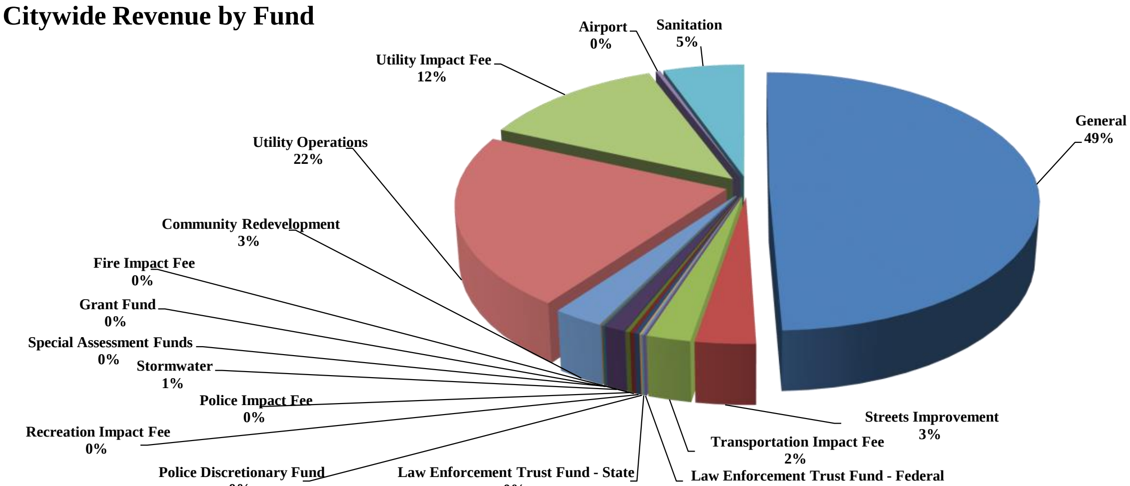
CITYWIDE SUMMARY BY REVENUE DESCRIPTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET	% Change From FY 2020
Property Taxes	$12,440,816	$13,897,304	$15,907,808	14.47%
Other Taxes	7,605,427	7,307,365	7,066,415	-3.30%
Permits, Fees and Special Assessments	6,974,564	6,475,345	6,475,345	0.00%
Intergovernmental Revenue	11,211,082	12,733,932	11,043,055	-13.28%
Charges for Services	32,283,881	28,522,117	29,697,288	4.12%
Fines and Forfeitures	1,598,682	610,300	620,300	1.64%
Impact Fees	17,086,267	6,893,760	7,623,135	10.58%
Investment Income	976,802	351,385	527,485	50.12%
Miscellaneous Revenue	3,182,518	1,853,020	2,276,520	22.85%
Transfers	7,341,849	8,014,340	7,836,250	-2.22%
Grants	2,092,443	535,076	2,000,000	0.00%
Reserves	0	11,780,327	13,977,471	18.65%
Total Revenues	**$102,794,331**	**$98,974,270**	**$105,051,071**	**6.14%**

CITYWIDE SUMMARY BY FUND	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET	% Change From FY 2020
General	$51,272,923	$50,437,821	$51,962,649	3.02%
Streets Improvement	3,375,462	4,225,438	3,369,859	-20.25%
Transportation Impact Fee	3,568,183	2,368,300	2,468,300	4.22%
Law Enforcement Trust Fund - Federal	77,647	100,000	100,000	0.00%
Law Enforcement Trust Fund - State	35,624	100,000	100,000	0.00%
Police Discretionary Fund	115,893	100,000	100,000	0.00%
Recreation Impact Fee	291,786	202,000	277,000	37.13%
Fire Impact Fee	457,615	165,100	255,000	54.45%
Police Impact Fee	447,704	160,000	255,000	59.38%
Stormwater	478,312	1,061,945	1,197,475	12.76%
Grant Fund	2,569,526	393,476	107,500	-72.68%
Special Assessment Funds	64,936	63,780	63,780	0.00%
Community Redevelopment	621,224	2,239,547	2,838,490	26.74%
Utility Operations	19,627,819	22,364,900	22,785,289	1.88%
Utility Impact Fee	14,219,066	9,581,789	13,127,700	37.01%
Airport	401,995	314,420	314,420	0.00%
Sanitation	5,168,616	5,095,755	5,728,610	12.42%
Total Revenues	**$102,794,331**	**$98,974,270**	**$105,051,071**	**6.14%**

Citywide Revenue Summary



Citywide Revenue by Fund

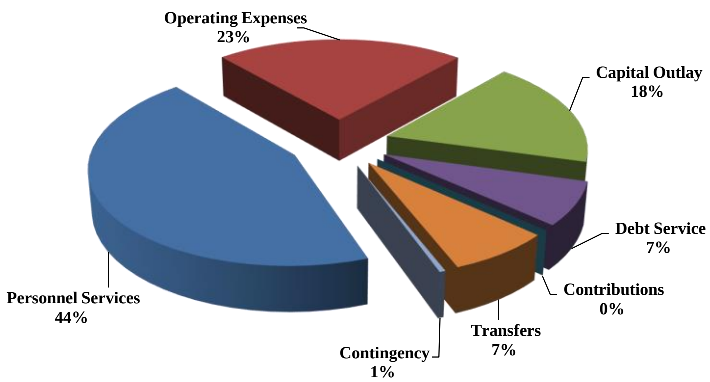


CITY OF APOPKA
CITYWIDE EXPENDITURE SUMMARY

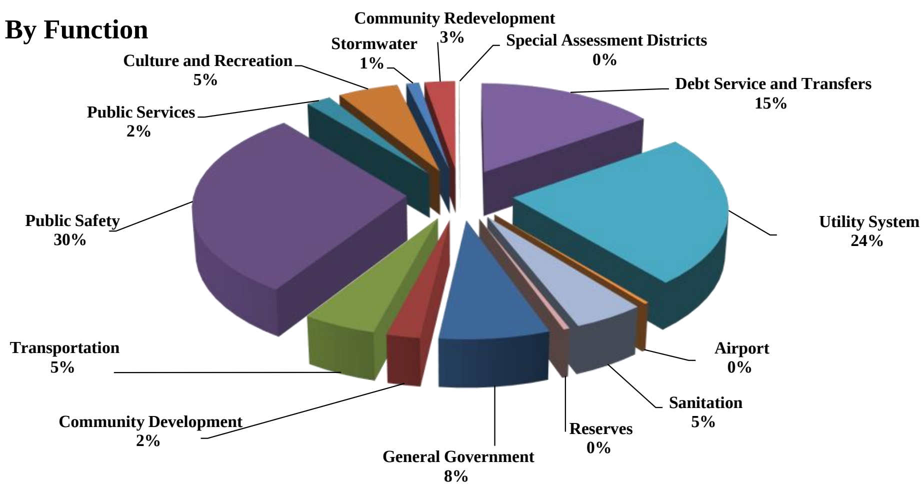
CITYWIDE SUMMARY BY EXPENDITURE TYPE	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET	% Change From FY 2020
Personnel Services	$41,243,056	$44,588,470	$46,504,061	4.30%
Operating Expenses	31,263,723	24,843,809	23,877,819	-3.89%
Capital Outlay	5,280,372	13,247,727	18,788,660	41.83%
Debt Service	4,663,008	7,944,824	7,684,282	-3.28%
Contributions	1,374,575	100,000	0	-100.00%
Transfers	8,546,273	7,934,340	7,756,250	-2.24%
Contingency	0	315,100	440,000	39.64%
Total Budget	**$92,371,007**	**$98,974,270**	**$105,051,071**	**6.14%**

CITYWIDE SUMMARY BY FUNCTION	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2021 BUDGET	% Change From FY 2020
General Government	$6,886,112	$7,435,102	$7,814,685	5.11%
Community Development	2,163,939	2,434,007	2,369,634	-2.64%
Transportation	3,859,030	5,789,340	5,210,951	-9.99%
Public Safety	30,647,541	30,243,121	31,388,126	3.79%
Public Services	1,602,097	3,249,103	2,235,282	-31.20%
Culture and Recreation	4,545,290	4,182,727	5,414,674	29.45%
Stormwater	189,276	1,000,140	1,135,670	13.55%
Community Redevelopment	2,132,047	2,239,547	2,730,990	21.94%
Special Assessment Districts	545	38,280	38,280	0.00%
Debt Service and Transfers	17,442,620	16,615,263	15,999,440	-3.71%
Utility System	18,742,333	20,703,148	24,911,094	20.33%
Airport	368,577	314,420	314,420	0.00%
Sanitation	3,791,599	4,414,971	5,047,826	14.33%
Reserves		315,100	440,000	39.64%
Total Budget	**$92,371,007**	**$98,974,270**	**$105,051,071**	**6.14%**

Citywide Expenditure By Type



Citywide Expenditure By Function



GENERAL FUND

CITY OF APOPKA
GENERAL FUND BUDGET SUMMARY
REVENUES
BUDGET FISCAL YEAR 2020-21

	ACTUAL TOTALS FY 2018-19	ADOPTED BUDGET FY 2019-20	PROPOSED BUDGET FY 2020-21	PERCENT CHANGE
TAXES				
CURRENT PROPERTY TAXES	$ 12,435,006	$ 13,705,604	$ 15,622,408	13.99%
DELINQUENT PROPERTY TAXES	5,810	25,000	25,000	0.00%
UTILITY TAX - ELECTRIC	3,128,993	3,100,000	3,100,000	0.00%
UTILITY TAX - WATER	708,213	700,000	750,000	7.14%
UTILITY TAX - GAS	49,445	54,500	54,500	0.00%
UTILITY TAX - PROPANE	44,547	45,000	45,000	0.00%
LOCAL COMMUNICATIONS TAX	1,419,326	1,479,411	1,376,900	-6.93%
LOCAL BUSINESS TAX	247,904	184,000	184,000	0.00%
FIREFIGHTER PENSION (non-budgeted)	294,800	-	-	-
POLICE OFFICERS PENSION (non-budgeted)	462,900	-	-	-
TOTAL TAXES	**18,796,944**	**19,293,515**	**21,157,808**	**9.66%**
LICENSES AND PERMITS				
BUILDING PERMITS	1,671,991	1,450,000	1,450,000	0.00%
ELECTRIC PERMIT FEES	89,125	115,000	115,000	0.00%
PLUMBING PERMIT FEES	48,476	40,000	40,000	0.00%
MECHANICAL PERMIT FEES	69,919	70,000	70,000	0.00%
PLAN (BUILDING) ANALYSIS FEES	1,178,162	925,000	925,000	0.00%
RE-INSPECTION FEES	20,942	41,300	41,300	0.00%
TEMPORARY SIGN PERMITS	800	800	800	0.00%
MISCELLANEOUS PERMITS	6,884	42,500	42,500	0.00%
FRANCHISE FEES - ELECTRIC	3,742,315	3,610,000	3,610,000	0.00%
FRANCHISE FEES - GAS	85,342	80,150	80,150	0.00%
OTHER PERMITS AND LICENSES	25,147	7,000	7,000	0.00%
ARBOR PERMIT	14,602	8,000	8,000	0.00%
BUSINESS TAX APPLICATION FEES	(1,966)	3,000	3,000	0.00%
ADMINISTRATIVE PROCESSING FEE - BLDG	22,825	19,000	19,000	0.00%
TOTAL LICENSES AND PERMITS	**6,974,564**	**6,411,750**	**6,411,750**	**0.00%**
INTERGOVERNMENTAL				
STATE REVENUE SHARING	2,701,551	2,859,745	2,533,580	-11.41%
STATE MOBILE HOME LICENSES	27,313	27,000	27,000	0.00%
STATE ALCOHOL BEVERAGE LICENSES	15,926	33,250	33,250	0.00%
LOCAL GOVT HALF CENT SALES TAX	8,509,531	8,958,880	7,482,775	-16.48%
STATE REBATE ON VEHICLE FUEL	25,089	40,000	40,000	0.00%
POLICE SCHOOL LIAISON PROGRAM	481,500	490,000	490,000	0.00%
JAG GRANTS	42,554	26,757	30,000	12.12%
POLICE TASK FORCE PROGRAM	60,850	44,000	60,850	38.30%
BUSINESS LICENSES - COUNTY	60,730	60,000	60,000	0.00%
TOTAL INTERGOVERNMENTAL	**11,925,044**	**12,539,632**	**10,757,455**	**-14.21%**
CHARGES FOR SERVICES				
ZONING FEES	44,695	55,000	55,000	0.00%
RECORDS STORAGE FEES	45,165	30,000	40,000	33.33%
SALE OF MAPS AND PUBLICATIONS	-	50	50	0.00%
CERT. COPY RECORDS SEARCHES	18,547	14,300	14,300	0.00%
LIEN SEARCH FEES	76,200	55,000	70,000	27.27%
PROPERTY REGISTRATION FEES	66,900	96,000	96,000	0.00%
COMMISSIONS - SCHOOL IMPACT FEES	57,664	75,000	80,000	6.67%
COMMISSIONS - BUILDING SURCHARGES	8,739	8,000	8,000	0.00%
OTHER CHARGES AND FEES	9,678	16,000	16,000	0.00%
MAINTENANCE - CITY PROPERTY	66,374	45,000	45,000	0.00%
OTHER CHARGES AND FEES	23,500	28,000	28,000	0.00%
DISPATCH SERVICE FEES	438,346	432,189	440,833	2.00%
ORANGE COUNTY SERVICES	412,931	427,143	512,250	19.92%
AMBULANCE SERVICE FEES	955,474	1,225,000	1,650,000	34.69%
OTHER PUBLIC SAFETY CHARGES	3,547	10,000	10,000	0.00%

CITY OF APOPKA
GENERAL FUND BUDGET SUMMARY
REVENUES
BUDGET FISCAL YEAR 2020-21

	ACTUAL TOTALS FY 2018-19	ADOPTED BUDGET FY 2019-20	PROPOSED BUDGET FY 2020-21	PERCENT CHANGE
OTHER PUBLIC SAFETY CHARGES - POLICE	482	-	-	-
FIRE DEPT - BIRTHDAY FEES, CAMP	9,070	1,000	20,000	1900.00%
FIRE DEPT - CPR FEES	-	20,000	1,000	-95.00%
911 FEES - ORANGE COUNTY DISTRIBUTION	116,763	70,000	95,000	35.71%
CEMETERY FEES	8,650	9,000	9,000	0.00%
ENGINEERING FEES	66,103	60,000	65,000	8.33%
RECREATION PROGRAM ACTIVITY FEES	481,642	660,000	550,000	-16.67%
OTHER SPECIAL EVENTS - SPONSORSHIPS	5,500	50,000	50,000	0.00%
APOPKA PROUD & OTHER EVENTS	132,201	170,000	170,000	0.00%
TOTAL CHARGES FOR SERVICES	**3,048,170**	**3,556,682**	**4,025,433**	**13.18%**
FINES AND FORFEITURES				
COURT FINES, CONFISCATED PROP & RESTITUTION	363,177	495,000	495,000	0.00%
PARKING FINES	2,950	2,000	2,000	0.00%
BUILDING VIOLATION FINES	650	8,300	8,300	0.00%
CITY CODE VIOLATION FINES	481,074	45,000	45,000	0.00%
TRAFFIC LIGHT FINES	657,324	-	-	-
TOTAL FINES AND FORFEITURES	**1,505,175**	**550,300**	**550,300**	**0.00%**
MISCELLANEOUS REVENUE				
INTEREST INCOME - GENERAL GOV. INVESTMENTS	256,333	110,000	150,000	36.36%
INTEREST INCOME - COUNTY TAX COLLECTOR	45,851	15,000	45,000	200.00%
RENTAL OF CITY PROPERTY	190,619	190,000	190,000	0.00%
CAPITAL FACILITY FEES - IMPACT FEES	-	13,600	13,600	0.00%
SALE OF CEMETERY LOTS	124,133	105,000	120,000	14.29%
SALE OF SURPLUS EQUIPMENT	2,056	5,000	5,000	0.00%
INSURANCE PROCEEDS	171,078	50,000	75,000	50.00%
DISPOSITION OF CAPITAL ASSETS	559,177	50,000	250,000	400.00%
SCRAP SALES	-	3,000	3,000	0.00%
CONTRIBUTIONS AND DONATIONS	243,278	11,500	150,000	1204.35%
SETTLEMENTS & REBATES	184,574	60,000	114,000	90.00%
REIMBURSEMENTS FOR PRIOR YEARS	57,850	3,000	3,000	0.00%
MISCELLANEOUS REVENUE	133,887	300,000	300,000	0.00%
TOTAL MISCELLANEOUS REVENUE	**1,968,834**	**916,100**	**1,418,600**	**54.85%**
NON-OPERATING REVENUE				
FUNDING FROM RESERVES	-	-	471,461	-
OTHER FINANCING SOURCES	-	-	-	-
TRANSFER FROM TREE BANK RESERVES	-	80,000	80,000	0.00%
TRANSFER FROM TRANSPORTATION IMPACT FEES	68,300	68,300	68,300	0.00%
TRANSFER FROM RECREATION IMPACT FEES	2,000	2,000	2,000	0.00%
TRANSFER FROM POLICE IMPACT FEES	5,000	5,000	5,000	0.00%
TRANSFER FROM FIRE IMPACT FEES	5,000	5,000	5,000	0.00%
TRANSFER FROM STREETS	-	-	-	-
TRANSFER FROM STORMWATER FUND	61,805	61,805	61,805	0.00%
TRANSFER FROM UTILITY OPERATING FUND	6,241,453	6,241,453	6,241,453	0.00%
TRANSFER FROM SANITATION FUND	680,784	680,784	680,784	0.00%
TRANSFER FROM SPECIAL ASSESSMENT FUND	25,500	25,500	25,500	0.00%
TOTAL NON-OPERATING REVENUE	**7,089,842**	**7,169,842**	**7,641,303**	**6.58%**
TOTAL REVENUE	**$ 51,308,574**	**$ 50,437,821**	**$ 51,962,649**	**3.02%**
				$ 1,524,827

CITY OF APOPKA
GENERAL FUND BUDGET SUMMARY
EXPENDITURES
BUDGET FISCAL YEAR 2020-2021

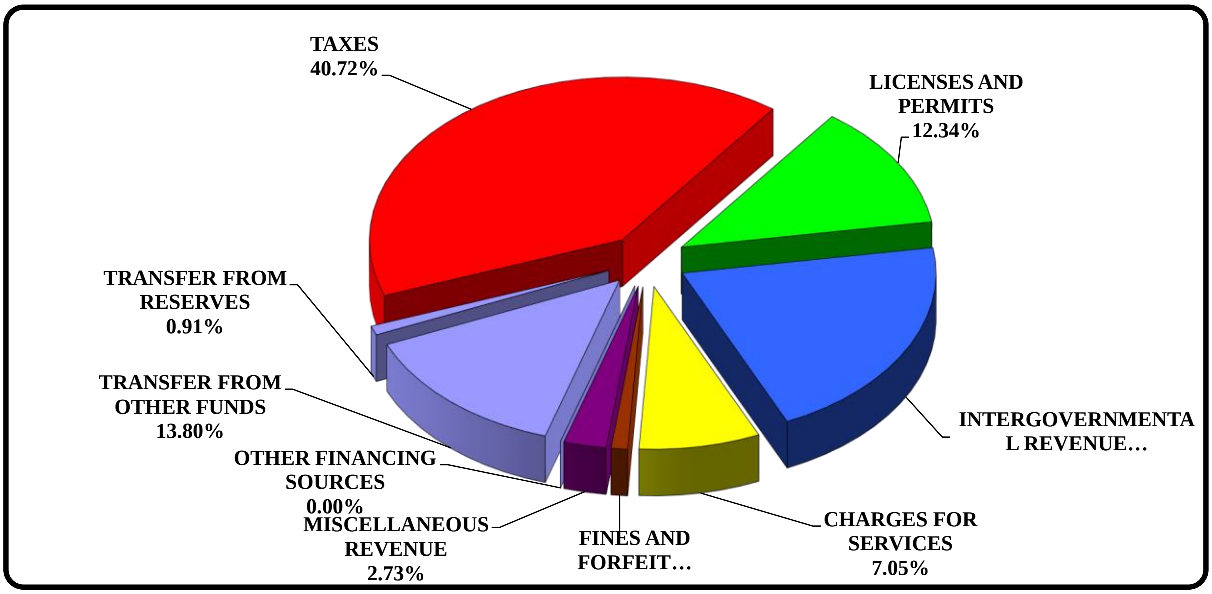
		ACTUAL TOTALS FY 2018-19	ADOPTED BUDGET FY 2019-20	PROPOSED BUDGET FY 2020-21	DOLLAR CHANGE	PERCENT CHANGE
GENERAL GOVERNMENT						
1010	MAYOR'S OFFICE	$ 355,503	$ 472,695	$ 596,452	$ 123,757	26.18%
1015	LEGAL AND RISK SERVICES	252,215	1,760,861	2,113,485	352,624	20.03%
1020	ADMINISTRATION	424,090	421,308	404,069	(17,239)	-4.09%
1030	CITY CLERK	266,118	323,553	292,667	(30,887)	-9.55%
1120	FINANCE	845,592	961,760	1,049,922	88,162	9.17%
1170	HUMAN RESOURCES	1,738,384	424,315	464,840	40,525	9.55%
5110	INFORMATION TECHNOLOGY	1,523,747	2,932,684	2,893,250	(39,433)	-1.34%
3413	OTHER GENERAL GOVT - STIF PMT	127,912	137,925	-	(137,925)	-100.00%
	TOTAL GENERAL GOVERNMENT	**5,533,561**	**7,435,102**	**7,814,685**	**379,584**	**5.11%**
PUBLIC SAFETY						
2110	FIRE CHIEF	1,580,038	1,239,025	1,161,638	(77,387)	-6.25%
2120	FIRE SUPPRESSION	4,800,619	3,582,135	3,308,432	(273,703)	-7.64%
2130	FIRE EMS	8,055,200	8,547,932	9,475,622	927,690	10.85%
	FIRE AND EMS	**14,435,857**	**13,369,092**	**13,945,693**	**576,601**	**4.31%**
2210	POLICE CHIEF	1,694,494	773,109	788,472	15,363	1.99%
2220	POLICE FIELD SERVICES	6,792,162	7,567,253	8,395,354	828,101	10.94%
2230	POLICE SUPPORT SERVICES	4,915,241	5,561,660	5,564,912	3,251	0.06%
2235	POLICE CROSSING GUARDS	96,625	147,218	166,699	19,480	13.23%
2250	DISPATCH	2,638,063	2,131,313	2,166,997	35,684	1.67%
	POLICE SERVICES	**16,136,584**	**16,180,554**	**17,082,433**	**901,879**	**5.57%**
	TOTAL PUBLIC SAFETY	**30,572,441**	**29,549,646**	**31,028,126**	**1,478,480**	**5.00%**
COMMUNITY DEVELOPMENT						
4020	PLANNING	1,396,830	1,536,416	1,435,006	(101,410)	-6.60%
4021	BUILDING INSPECTIONS	767,109	897,591	934,628	37,037	4.13%
	TOTAL COMMUNITY DEVELOPMENT	**2,163,939**	**2,434,007**	**2,369,634**	**(64,373)**	**-2.64%**
PUBLIC SERVICES						
1022	FACILITIES MAINTENANCE	530,711	814,105	922,984	108,879	13.37%
3310	FLEET MAINTENANCE	1,071,386	1,175,166	1,312,297	137,131	11.67%
	TOTAL PUBLIC SERVICES	**1,602,097**	**1,989,271**	**2,235,282**	**246,010**	**12.37%**
PARKS AND RECREATION						
3512	CEMETERY	133,209	177,388	195,405	18,018	10.16%
3513	GROUNDS MAINTENANCE	884,381	1,082,444	864,484	(217,960)	-20.14%
3514	RECREATION ATHLETIC COMPLEXES	920,572	1,339,769	1,470,004	130,234	9.72%
3612	RECREATION ATHLETICS	1,048,201	1,231,498	1,066,259	(165,239)	-13.42%
3613	RECREATION PROGRAMS & CIVIC EVENTS	922,933	1,335,533	1,359,795	24,262	1.82%
2245	PARK RANGERS	42,518	75,927	76,226	299	0.39%
	TOTAL PARKS AND RECREATION	**3,951,815**	**5,242,559**	**5,032,174**	**(210,386)**	**-4.01%**
DEBT SERVICE		4,130,611	2,942,736	2,923,840	(18,896)	-0.64%
TRANSFERS		795,317	844,498	558,908	(285,591)	-33.82%
	TOTAL DEBT SERVICE & TRANSFERS	**4,925,928**	**3,787,235**	**3,482,748**	**(304,487)**	**-8.04%**
	TOTAL ALL DEPARTMENTS	**$ 48,749,782**	**$ 50,437,821**	**$ 51,962,649**	**$ 1,524,828**	**3.02%**

CITY OF APOPKA
GENERAL FUND BUDGET SUMMARY

GENERAL FUND - REVENUE AND EXPENDITURES

FISCAL YEAR 2020-2021

Total Revenues:



TOTAL REVENUES $ 51,962,649

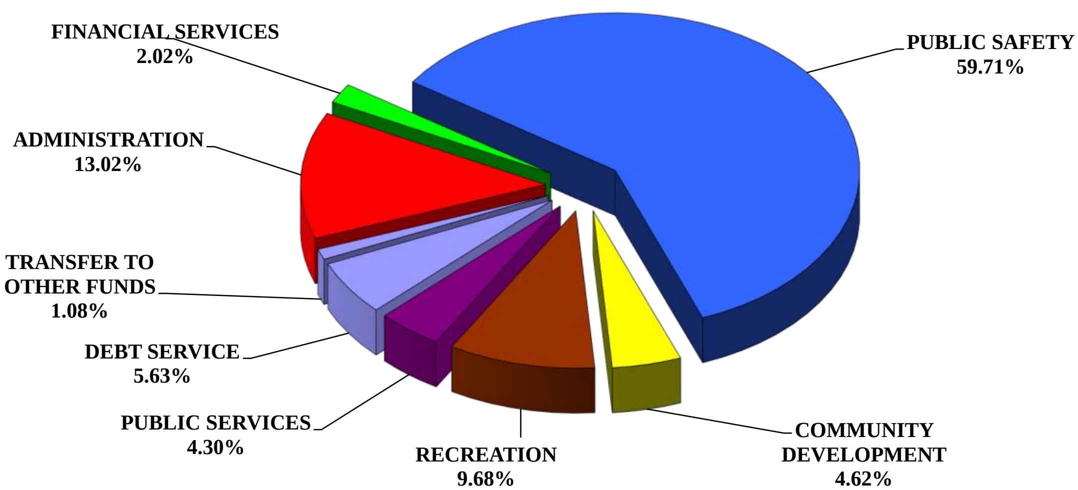
		TOTALS	PERCENT REVENUES
TAXES		21,157,808	40.72%
LICENSES AND PERMITS		6,411,750	12.34%
INTERGOVERNMENTAL REVENUE		10,757,455	20.70%
CHARGES FOR SERVICES		4,025,433	7.75%
FINES AND FORFEITS		550,300	1.06%
MISCELLANEOUS REVENUE		1,418,600	2.73%
OTHER FINANCING SOURCES		-	0.00%
TRANSFER FROM OTHER FUNDS		7,169,842	13.80%
TRANSFER FROM RESERVES		471,461	0.91%
TOTAL REVENUE	**$**	**51,962,649**	**100%**

GENERAL FUND - REVENUE AND EXPENDITURES

(continued)

FISCAL YEAR 2020-2021

Expenditures by Function:



TOTAL EXPENDITURES $ 51,962,649

	TOTALS	PERCENT EXPENDITURES
ADMINISTRATION	$ 6,764,763	13.02%
FINANCIAL SERVICES	1,049,922	2.02%
PUBLIC SAFETY	31,028,126	59.71%
COMMUNITY DEVELOPMENT	2,369,634	4.56%
RECREATION	5,032,174	9.68%
PUBLIC SERVICES	2,235,282	4.30%
DEBT SERVICE	2,923,840	5.63%
TRANSFER TO OTHER FUNDS	558,908	1.07%
TOTAL EXPENDITURES	**$ 51,962,649**	**100%**

CITY OF APOPKA
MAYOR'S OFFICE
1010

The Mayor is responsible for preserving and enhancing the City's quality of life for those who live and work in Apopka by providing direction, leadership and specific initiatives to ensure the effective and efficient development and administration of City services, policies and laws.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	355,503
2020	BUDGET	472,695
2021	PROPOSED	596,452

GOALS:

- Adopt policies and programs that improve the quality of life in the community and promote desirable levels of municipal services.
- Encourage continued participation in community activities and governmental affairs.
- Support a strong & viable commercial and industrial tax base in the City.
- Maintain a presence to promote and improve the image of the City

CITY OF APOPKA
MAYOR'S OFFICE
1010

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	211,486	258,920	346,556	33.85%
1210	LONGEVITY PAY	-	82	161	96.34%
1600	OTHER REIMBURSED ALLOWANCES	12,000	12,000	12,000	0.00%
2100	F.I.C.A.	15,451	17,171	23,881	39.08%
2200	RETIREMENT CONTRIBUTION	28,291	28,000	45,213	61.48%
2300	LIFE & HEALTH INSURANCE	18,166	19,510	31,589	61.91%
2400	WORKERS COMPENSATION	142	112	152	35.71%
TOTAL		**285,536**	**335,795**	**459,552**	**36.85%**
SUPPLIES AND SERVICES:					
3400	OTHER CONTRACTUAL SERVICES	-	-	-	0.00%
4000	TRAVEL & PER DIEM	1,373	11,000	11,000	0.00%
4100	COMMUNICATION SERVICES	-	-	-	0.00%
4200	FREIGHT & POSTAGE	244	1,000	1,000	0.00%
4400	RENTALS & LEASES	1,425	1,800	1,800	0.00%
4500	LIABILITY & CASUALTY INSURANCE	-	-	-	0.00%
4600	REPAIR & MAINT - BLDG & EQUIP	-	-	-	0.00%
4700	PRINTING SERVICES	-	650	650	0.00%
4900	OTHER CHARGES	-	-	-	0.00%
5100	OFFICE SUPPLIES	523	2,200	2,200	0.00%
5200	OPERATING SUPPLIES	21,637	56,000	56,000	0.00%
5250	FUEL & GASOLINE	-	-	-	0.00%
5400	BOOKS,PUBS,SUBS & MEMBSHP	41,945	57,250	57,250	0.00%
5500	TRAINING	2,820	7,000	7,000	0.00%
TOTAL		**69,967**	**136,900**	**136,900**	**0.00%**
CAPITAL OUTLAY:					
6200	BUILDING	-			
6400	CAPITAL EQUIPMENT	-	-	-	0.00%
TOTAL		**-**	**-**	**-**	**0.00%**
DONATIONS:					
8200	DONATIONS	-	-	-	0.00%
TOTAL		**-**	**-**	**-**	**0.00%**
TOTAL COST		**355,503**	**472,695**	**596,452**	**26.18%**

CITY OF APOPKA
MAYOR'S OFFICE
1010

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	**2019**	**2020**	**2021**
MAYOR	1	1	1
VICE MAYOR	1	1	1
COMMISSIONER	3	3	3
RECEPTIONIST	0	0	1
EXECUTIVE ASSISTANT TO THE MAYOR	1	1	1
TOTAL	**6**	**6**	**7**

CAPITAL OUTLAY

6200 - Building	
	$ -
6400 - Equipment	
	$ -
Total Capital Outlay	

CITY OF APOPKA
LEGAL AND RISK SERVICES
1015

The Legal Division provides legal advice to the City Council and City staff. It includes both City Attorney, Labor Attorney and any other counsel used to represent and/or defend the City. The division is responsible for the review all legal instruments of the City and to coordinate all litigation and other legal services for the City.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	252,215
2020	BUDGET	1,760,861
2021	PROPOSED	2,113,485

GOALS:

- Respond to requests from the City Commission and City staff for legal opinions on specific matters
- Draft local ordinances in response to state and federal legislation concerning the City.
- Provide defense/prosecution involving matters of litigation concerning the City.
- Provide other legal services on specific matters.

CITY OF APOPKA
LEGAL AND RISK SERVICES
1015

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	88,800	193,707	204,518	5.58%
1210	LONGEVITY PAY	-	424	416	-1.98%
1400	OVERTIME	-	-	-	
1600	OTHER REIMBURSED ALLOWANCES	1,800	2,400	2,400	0.00%
2100	F.I.C.A.	6,522	15,035	15,861	5.49%
2200	RETIREMENT CONTRIBUTION	17,177	34,275	37,942	10.70%
2300	LIFE & HEALTH INSURANCE	6,696	21,461	23,838	11.08%
2400	WORKERS COMPENSATION	28	9,794	43	-99.56%
TOTAL		**121,023**	**277,096**	**285,018**	**2.86%**
SUPPLIES AND SERVICES:		-	-		
3100	PROFESSIONAL SERVICES	120,158	150,025	211,175	40.76%
3400	OTHER CONTRACTUAL SERVICES	-	8,000	8,500	6.25%
4000	TRAVEL & PER DIEM	808	3,000	3,000	0.00%
4100	COMMUNICATION SERVICES	-	-	-	#DIV/0!
4200	FREIGHT & POSTAGE	8	750	750	0.00%
4400	RENTALS & LEASES	-	1,050	1,050	0.00%
4500	LIABILITY & CASUALTY INSURANCE	-	1,296,550	1,579,682	21.84%
4600	REPAIR & MAINT - BLDG & EQUIP	-	150	150	0.00%
4700	PRINTING SERVICES	-	40	40	0.00%
4900	OTHER CHARGES	3,271	10,500	10,225	-2.62%
5100	OFFICE SUPPLIES	-	1,000	1,000	0.00%
5200	OPERATING SUPPLIES	-	800	800	0.00%
5250	FUEL & GASOLINE	-	9,900	10,095	1.97%
5400	BOOKS,PUBS,SUBS & MEMBSHP	5,848	2,000	2,000	0.00%
5500	TRAINING	1,100	-		#DIV/0!
TOTAL		**131,192**	**1,483,765**	**1,828,467**	**23.23%**
					#DIV/0!
CAPITAL OUTLAY:					#DIV/0!
6200	BUILDING				#DIV/0!
6400	CAPITAL EQUIPMENT		-	-	#DIV/0!
TOTAL		**-**	**-**	**-**	**#DIV/0!**
TOTAL COST		**252,215**	**1,760,861**	**2,113,485**	**20.03%**

CITY OF APOPKA
LEGAL AND RISK SERVICES
1015

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
CITY ATTORNEY	0	1	1
RISK SPECIALIST	0	1	1
TOTAL	**0**	**2**	**2**

CAPITAL OUTLAY

6200 - Building	
	$ -
6400 - Equipment	
	$ -
Total Capital Outlay	

CITY OF APOPKA
ADMINISTRATIVE SERVICES
1020

The Administrative Services division is responsible for efficiently and effectively implementing and administering the policies, programs and services approved by the City Council.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	424,090
2020	BUDGET	421,308
2021	PROPOSED	404,069

GOALS:

- Proper allocation of City resources and manpower in conformance with City policy.
- Maintain a fiscally sound organization.
- Continue to communicate with citizens and employees.

CITY OF APOPKA
ADMINISTRATIVE SERVICES
1020

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	254,434	268,074	256,506	-4.32%
1210	LONGEVITY PAY	-	912	596	-34.62%
1300	OTHER SALARIES & WAGES	-	-	-	0.00%
1400	OVERTIME	8	-	-	0.00%
1600	OTHER REIMBURSED ALLOWANCES	12,000	12,000	12,000	0.00%
2100	F.I.C.A.	19,618	21,495	20,586	-4.23%
2200	RETIREMENT CONTRIBUTION	41,133	40,683	42,678	4.90%
2300	LIFE AND HEALTH INSURANCE	43,632	54,983	51,499	-6.34%
2400	WORKERS COMPENSATION	189	140	43	-69.17%
TOTAL		**371,015**	**398,288**	**383,909**	**-3.61%**
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	-	-	-	#DIV/0!
3400	OTHER CONTRACTUAL SERVICES	27,268	-		#DIV/0!
4000	TRAVEL AND PER DIEM	1,252	1,800	800	-55.56%
4100	COMMUNICATION	-	-	-	#DIV/0!
4200	FREIGHT & POSTAGE	122	250	250	0.00%
4400	RENTALS & LEASES	4,099	5,700	5,700	0.00%
4600	REPAIRS AND MAINTENANCE	-	-	-	#DIV/0!
4650	VEHICLE MAINTENANCE	77	1,200	1,200	0.00%
4700	PRINTING AND BINDING	23			#DIV/0!
4800	PROMOTIONAL ACTIVITIES	-	-	-	#DIV/0!
4900	OTHER CHARGES	4,975	-	-	#DIV/0!
4903	TEMPORARY LABOR	-	-	-	#DIV/0!
5100	OFFICE SUPPLIES	565	2,500	2,500	0.00%
5200	OPERATING SUPPLIES	13,608	3,310	2,700	-18.43%
5250	FUEL & GASOLINE	343	800	800	0.00%
5400	BOOKS, PUBS, SUBS & MEMBERSHIPS	135	1,210	710	-41.32%
5500	TRAINING	610	6,250	5,500	-12.00%
9300	CONTINGENCY	-	-	-	#DIV/0!
TOTAL		**53,076**	**23,020**	**20,160**	**-12.42%**
CAPITAL OUTLAY:					
6400	EQUIPMENT	-	-	-	#DIV/0!
9100	CONTINGENCY	-			#DIV/0!
TOTAL		-	-	-	0.00%
TOTAL COST		**424,090**	**421,308**	**404,069**	**-4.09%**

CITY OF APOPKA
ADMINISTRATIVE SERVICES
1020

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
CITY ADMINISTRATOR	1	1	1
ASSISTANT TO CITY ADMINISTRATOR	1	1	1
RECEPTIONIST*	1	1	0
SPECIAL ASSESSMENTS COORDINATOR - PART TIME	0	0	1
TOTAL	**3**	**3**	**3**

*position moved to Mayor's office

CAPITAL OUTLAY

6200 - Building	
	$ -
6400 - Equipment	
	$ -
Total Capital Outlay	$ -

CITY OF APOPKA
CITY CLERK
1030

The City Clerk, as a charter officer, is the custodian of the City Seal and the City's Official Public Records, including minutes, ordinances, resolutions, agreements/contracts and deeds of City owned property. The City Clerk attends, records and prepares minutes for all City Council meetings, provides information to the public regarding City matters, public record requests, conducts City elections, and is responsible for legal advertisements for public hearings.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	266,118
2020	BUDGET	323,553
2021	PROPOSED	292,667

GOALS:

- Record and preserve City Council actions.
- Maintain City Codes.
- Continued records storage and retention/retrieval systems for accessibility of data for staff and public records requests. Adhere to Records Retention Rules and document and destroy records in compliance with statutes.
- Conduct elections in strict compliance with state statutes and election laws.
- Administer the Cemetery Sales and maintain cemetery records.

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Estimated FY 2019	% Change
Lien Searches Processed	1698	1797	1940	7.96%
Ordinances/Resolutions recorded	99	92	75	-18.48%
Council/Committee Minutes	75	67	60	-10.45%
Cemetery Sales	$117,900	$99,950	$96,582	-3.37%
Record Management* & Destruction	102.5	203.1	1451.01	614.43%

* Records Management is driven by retention schedules and will vary from year to year.

CITY OF APOPKA
CITY CLERK
1030

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	170,633	178,062	184,637	3.69%
1210	LONGEVITY PAY	-	436	484	11.20%
1400	OVERTIME	214	-	-	0.00%
2100	F.I.C.A.	12,894	13,655	14,162	3.71%
2200	RETIREMENT CONTRIBUTION	28,789	28,355	30,966	9.21%
2300	LIFE AND HEALTH INSURANCE	17,764	17,745	19,843	11.83%
2400	WORKERS COMPENSATION	142	100	65	-35.02%
TOTAL		**230,436**	**238,353**	**250,157**	**4.95%**
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	400	2,000	1,000	-50.00%
3400	OTHER CONTRACTUAL SERVICES	23,952	51,600	2,610	-94.94%
4000	TRAVEL & PER DIEM	95	1,000	1,000	0.00%
4200	FREIGHT & POSTAGE	127	500	500	0.00%
4400	RENTALS AND LEASES	2,528	2,500	2,800	12.00%
4600	REPAIR AND MAINTENANCE	2,210	2,500	2,500	0.00%
4700	PRINTING SERVICES	-	11,000	16,000	45.45%
4800	PROMOTIONAL ADVERTISING	-	-	-	0.00%
4900	OTHER CHARGES	2,242	5,000	5,000	0.00%
4902	LEGAL ADVERTISING	1,580	5,000	5,000	0.00%
5100	OFFICE SUPPLIES	1,000	1,500	1,500	0.00%
5200	OPERATING SUPPLIES	340	500	2,500	400.00%
5400	BOOKS, PUBLICATIONS & SUBSCRIPTIONS	620	800	800	0.00%
5500	TRAINING	590	1,300	1,300	0.00%
TOTAL		**35,682**	**85,200**	**42,510**	**-50.11%**
CAPITAL OUTLAY:					
6300	INFRASTRUCTURE	-	-	-	0.00%
6400	EQUIPMENT & MACHINERY	-	-	-	0.00%
TOTAL		-	-	-	0.00%
TOTAL COST		**266,118**	**323,553**	**292,667**	**-9.55%**

CITY OF APOPKA
CITY CLERK
1030

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
CITY CLERK	1	1	1
DEPUTY CITY CLERK	1	1	1
RECORDS CLERK - PART TIME	1	1	1
TOTAL	**3**	**3**	**3**

CAPITAL OUTLAY

6200 - Building	
	$ -
6400 - Equipment	
	$ -
Total Capital Outlay	$ -

CITY OF APOPKA
FINANCE
1120

The Finance Department is responsible for maintaining the City's financial accounting system that includes processing of all City financial transactions as well as maintaining and disseminating financial statements and related reports to City departments and other governmental agencies. In addition, this department produces the City's Comprehensive Annual Financial Report (CAFR), provides assistance to the external auditors, oversees the investment of City funds and is responsible for debt administration. The department provides support service of the City government responsible for coordinating and directing the development of the City's Annual Operating Budget and five-year Capital Improvement Program.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	973,504
2020	BUDGET	1,099,685
2021	PROPOSED	1,049,922

GOALS:

- Continue to produce a Comprehensive Annual Financial Report (CAFR) that meets the GFOA "Certificate of Achievement for Excellence in Financial Reporting".
- Process 100% of invoice payments within 25 days of approval date.
- Continue to produce a high quality Annual Budget document that meets Florida statutory requirements.
- Complete and publish the budget document within 30 days of adoption.
- Process employee weekly payroll to ensure all employees are compensated accurately and in a timely manner.
- Complete implementation of the general ledger application in the City's new Edmunds software.

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Estimated FY 2019	% Change
# checks A/P checks	6,433	7443	8628	15.9%
# payroll checks	724	1074	896	-16.6%
# payroll direct deposits	29,109	31057	32741	5.4%
# of journal entries	2,949	2558	3142	22.8%
Distinguished Budget Award	Yes	Yes	Yes	0.0%
CAFR Certificate of Achievement	Yes	Yes	pending	0.0%

CITY OF APOPKA
FINANCE
1120

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	496,606	515,723	550,480	6.74%
1210	LONGEVITY PAY	-	785	981	24.86%
1400	OVERTIME	4,641	-	-	0.00%
1600	OTHER REIMBURSED ALLOWANCES	526	480	480	0.00%
2100	F.I.C.A.	36,338	39,550	42,223	6.76%
2200	RETIREMENT CONTRIBUTION	91,531	90,163	101,005	12.03%
2300	LIFE AND HEALTH INSURANCE	89,431	98,906	110,352	11.57%
2400	WORKERS COMPENSATION	403	258	173	-33.07%
TOTAL		**719,476**	**745,865**	**805,694**	**8.02%**
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	7,979	94,200	83,785	-11.06%
3200	AUDIT SERVICES	51,000	60,000	65,000	8.33%
3400	OTHER CONTRACTUAL SERVICES	34,414	20,000	55,500	177.50%
	STIF - PAYMENT	127,912	137,925	-	-100.00%
4000	TRAVEL & PER DIEM	1,904	7,155	4,378	-38.81%
4100	COMMUNICATION	-	-	-	0.00%
4200	FREIGHT & POSTAGE	2,977	2,600	3,000	15.38%
4400	RENTAL & LEASES	3,371	3,600	4,800	33.33%
4600	REPAIR AND MAINTENANCE	-	-	-	0.00%
4650	VEHICLE MAINTENANCE	-	-	-	0.00%
4700	PRINTING SERVICES	1,125	2,750	3,000	9.09%
4900	OTHER CHARGES	-	-	-	0.00%
4902	LEGAL ADVERTISING	1,844	1,400	1,900	35.71%
5100	OFFICE SUPPLIES	3,408	4,740	5,100	7.59%
5200	OPERATING SUPPLIES	2,708	5,500	5,500	0.00%
5400	BOOKS, PUBS, SUBS & MEMBERSHIPS	6,747	6,865	6,710	-2.26%
5500	TRAINING	1,160	7,085	5,555	-21.59%
TOTAL		**246,548**	**353,820**	**244,228**	**-30.97%**
CAPITAL OUTLAY:					
6200	BUILDING	3,330	-	-	0.00%
6300	CAPITAL - INFRASTRUCTURE	4,150	-	-	0.00%
6800	INTANGIBLES	-	-	-	0.00%
TOTAL		**7,480**	**-**	**-**	**0.00%**
TOTAL COST		**973,504**	**1,099,685**	**1,049,922**	**-4.53%**

CITY OF APOPKA
FINANCE
1120

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
FINANCE DIRECTOR	1	1	1
CHIEF ACCOUNTANT	1	1	1
ACCOUNTANT II	1	1	1
ACCOUNTS PAYABLE SPECIALIST	1	1	1
PURCHASING ADMINISTRATOR	1	1	1
PAYROLL SPECIALIST	1	1	1
ACCOUNTING CLERK	1	1	1
GRANT ADMINISTRATOR	1	1	1
TOTAL	**8**	**8**	**8**

CAPITAL OUTLAY

6200 - Building	
	$ -
6400 - Equipment	
	$ -
Total Capital Outlay	$ -

CITY OF APOPKA
HUMAN RESOURCES
1170

The Human Resources Department provides quality services and support in employment, training, benefits, compensation and safety. It is responsible for developing a qualified, productive, responsive workforce, equipped with the knowledge, abilities, skills and tools necessary to meet the City's pressent and future needs. Human Resources assures the City is an equal opportunity employer, remains in compliance with applicable regulations and requirements, as well as being responsible for all employee records and benefits. Human Resources also oversees Risk Management, working to ensure the City is not undue positions of liability.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	1,738,384
2020	BUDGET	424,315
2021	PROPOSED	464,840

GOALS:

- To encourage and assist employees to reach their full potential as members of the City's workforce.
- To manage workers compensation, liability insurance and unemployment claim issues to keep expenses contained to the highest degree possible.
- To manage employee benefits to ensure employees have access to the best available benefits in the most cost-effective manner.
- To manage policies and practices to ensure compliance with local, state and federal regulations and requirements.

PERFORMANCE MEASURES:

	Actual FY2017	Actual FY2018	Estimated FY2019	% Change
Total employee turnover	9.52%	9.52%	9.52%	0.0%
# of employees on-boarded (FT)	53	56	65	16.1%
# of employees off-boarded (FT)	36	68	75	10.3%
# of employees supported (FT only)	378	476	486	2.1%
# of Incident Reports filed	280	310	325	4.8%
# of Insurance Claims handled	108	155	130	-16.1%

CITY OF APOPKA
HUMAN RESOURCES
1170

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	213,241	178,188	221,443	24.27%
1210	LONGEVITY PAY	-	175	248	41.89%
1400	OVERTIME	45	-	-	0.00%
1600	OTHER REIMBURSED ALLOWANCES	-	-	480	0.00%
2100	F.I.C.A.	15,904	13,645	16,996	24.56%
2200	RETIREMENT CONTRIBUTION	35,051	31,107	40,657	30.70%
2300	LIFE AND HEALTH INSURANCE	37,247	41,877	46,843	11.86%
2400	WORKERS COMPENSATION	161	89	43	-51.78%
2500	UNEMPLOYMENT COMPENSATION	8,175	15,000	15,000	0.00%
TOTAL		**309,825**	**280,080**	**341,710**	**22.00%**
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	86,128	30,200	30,000	-0.66%
3400	OTHER CONTRACTUAL SERVICES	107,421	77,225	72,225	-6.47%
4000	TRAVEL & PER DIEM	14	1,500	2,000	33.33%
4200	FREIGHT & POSTAGE	265	500	500	0.00%
4400	RENTALS & LEASES	2,073	1,050	1,050	0.00%
4500	LIABILITY INSURANCE	1,224,025	-	-	#DIV/0!
4600	REPAIR AND MAINTENANCE	-		2,000	0.00%
4700	PRINTING AND BINDING	-	60	100	0.00%
4900	OTHER CHARGES AND OBLIGATIONS	4,294	1,000	1,000	0.00%
5100	OFFICE SUPPLIES	1,194	1,000	2,000	100.00%
5200	OPERATING SUPPLIES	3,146	10,700	9,700	-9.35%
5400	BOOKS, PUBS, SUBS & MEMBERSHIPS	-		555	#DIV/0!
5500	TRAINING	-	21,000	2,000	-90.48%
TOTAL		**1,428,559**	**144,235**	**123,130**	**-14.63%**
CAPITAL OUTLAY:					
6200	BUILDING	-	-	-	0.00%
6400	EQUIPMENT	-	-	-	0.00%
6800	INTANGIBLES	-	-	-	0.00%
TOTAL		-	-	-	0.00%
TOTAL COST		**1,738,384**	**424,315**	**464,840**	**9.55%**

CITY OF APOPKA
HUMAN RESOURCES
1170

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
HUMAN RESOURCES DIRECTOR	0	0	1
HUMAN RESOURCES OPERATIONS MANAGER	1	1	0
RISK SPECIALIST	1	0	0
HUMAN RESOURCES SPECIALIST II	1	1	1
HUMAN RESOURCES SPECIALIST I	1	1	0
BENEFITS SPECIALIST	0	0	1
RISK SUPPORT CLERK	1	0	0
TOTAL	**5**	**3**	**3**

CAPITAL OUTLAY

6200 - Building	$ -
6400 - Equipment	
	$ -
Total Capital Outlay	$ -

CITY OF APOPKA
INFORMATION TECHNOLOGY
5110

Information Technology is a support service department for the City and provides the central technology infrastructure for employee communications and computer operations. The department is responsible for the maintenance and enhancement of computer hardware, software, networking and telephones.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	1,523,747
2020	BUDGET	2,932,684
2021	PROPOSED	2,893,250

GOALS:

- Continue to maintain a 99.999% network uptime while securing the City's information systems, networks and data.
- Maintain the Motorola radio system to include programming, repairs and accountability for all hardware using the current staffing levels.
- Maintain network security through consistent and sound IT policies and procedures that include proactive Internet Security Awareness training for our users.
- Information Technology will leverage our current and innovative technologies to deliver integrated information services to our users to access the information they need, when and where they need it.

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Actual FY 2019	% Change
# of IT Assets supported (computers, printers, servers, network HW,cameras, storage)	542	563	675	19.9%
# of applications (software) supported in the IT Portfolio	45	47	49	4.3%
# of end-users	466	485	510	5.2%
# of Medium IT projects completed	9	11	14	27.3%
# of work orders/requests completed	2,486	2,875	3,135	9.0%
# of communication Assets supported (iPads, Smart Phones, Cell Phones, Radios)	87	110	594	440.0%

CITY OF APOPKA
INFORMATION TECHNOLOGY
5110

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	460,997	504,545	526,929	4.44%
1210	LONGEVITY PAY	-	1,267	1,361	7.40%
1400	OVERTIME	656	15,000	15,000	0.00%
1600	OTHER REIMBURSED ALLOWANCES	480	480	480	0.00%
2100	F.I.C.A.	32,918	39,879	41,598	4.31%
2200	RETIREMENT CONTRIBUTION	85,316	90,913	99,510	9.46%
2300	LIFE AND HEALTH INSURANCE	73,997	89,320	99,447	11.34%
2400	WORKERS COMPENSATION	355	261	152	-41.68%
2500	UNEMPLOYMENT COMPENSATION	-	-		
TOTAL		**654,720**	**741,665**	**784,477**	**5.77%**
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	-	-	-	
3400	OTHER CONTRACTUAL SERVICES	238,079	252,650	273,750	8.35%
4000	TRAVEL & PER DIEM	-	2,000	-	-100.00%
4100	COMMUNICATIONS SERVICES	203,153	241,680	231,580	-4.18%
4200	FREIGHT & POSTAGE	254	500	400	-20.00%
4400	RENTALS AND LEASES	28,946	16,425	2,850	-82.65%
4600	REPAIR AND MAINTENANCE	324,262	1,371,614	1,386,493	1.08%
4650	VEHICLE MAINTENANCE	28	500	500	0.00%
5100	OFFICE SUPPLIES	2,810	3,000	3,000	0.00%
5200	OPERATING SUPPLIES	28,588	40,850	43,200	5.75%
5250	FUEL & GASOLINE	399	300	300	0.00%
5400	BOOKS, PUBLICATIONS & SUBSCRIPTIONS	200	700	700	0.00%
5500	TRAINING	1,911	10,000	2,500	-75.00%
TOTAL		**828,631**	**1,940,219**	**1,945,273**	**0.26%**
CAPITAL OUTLAY:					
6300	INFRASTRUCTURE	13,989	41,500	23,000	0.00%
6400	EQUIPMENT & MACHINERY	18,709	141,000	140,500	0.00%
6800	INTANGIBLES	7,698	68,300	-	0.00%
TOTAL		**40,396**	**250,800**	**163,500**	**-34.81%**
TOTAL COST		**1,523,747**	**2,932,684**	**2,893,250**	**-1.34%**

CITY OF APOPKA
INFORMATION TECHNOLOGY
5110

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
INFORMATION TECHNOLOGY DIRECTOR	1	1	1
INFORMATION TECHNOLOGY SUPERVISOR	1	1	1
SYSTEMS ADMINISTRATOR	2	2	2
COMPUTER SUPPORT SPECIALIST	3	2	2
WEB CONTENT & SOCIAL MEDIA ANALYST	0	1	1
TOTAL	**7**	**7**	**7**

CAPITAL OUTLAY

6300 - Infrastructure	
	$ -
6400 - Equipment	
	$ -
6800 - Intangibles	
	$ -
Total Capital Outlay	$ -

CITY OF APOPKA
FIRE CHIEF
2110

The City's Fire Chief Division is responsible for the overall management of the Fire Department and is .committed to professional excellence by ensuring the City's Fire Department personnel are motivated and properly trained in emergency response, hazard mitigation, fire safety and life safety education. This division properly manages fire department resources in order to protect lives and property by providing ISO 1 rated service.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	1,580,038
2020	BUDGET	1,239,025
2021	PROPOSED	1,161,638

GOALS:

- Provide a high level of fire prevention and related services commensurate with community expectations through effective administration.
- Increase positive contact with the businesses and keep up to date with any changes to the City so as to ensure the protection of our citizen's lives and property.
- Continued maintenance of the ISO 1 Fire Department Accreditation.
- Provide the Orange County Contract area with the equal standard of care of our current city residents.

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Estimated FY 2019	% Change
Commercial Bld. Fire Inspections	2893	2968	2982	0.47%
Fires in Commercial Buildings	15	17	20	18%
Property % Saved (All Fires)	92.00%	94.00%	95.00%	1.06%

CITY OF APOPKA
FIRE CHIEF
2110

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	806,518	760,279	602,547	-20.75%
1210	LONGEVITY PAY	7,067	2,936	2,232	-23.97%
1225	PROFICIENCY PAY	51,694	48,000	40,000	-16.67%
1300	OTHER SALARIES AND WAGES	-	-	-	0.00%
1400	OVERTIME	115	-	-	0.00%
1500	SPECIAL PAY	4,742	3,701	4,521	22.14%
1600	OTHER REIMBURSED ALLOWANCES	2,769	2,880	1,920	-33.33%
2100	F.I.C.A.	58,212	62,561	49,818	-20.37%
2200	RETIREMENT CONTRIBUTION	388,809	95,724	132,095	38.00%
2300	LIFE AND HEALTH INSURANCE	106,203	122,196	153,519	25.63%
2400	WORKERS COMPENSATION	3,055	2,147	5,026	134.13%
TOTAL		**1,429,184**	**1,100,425**	**991,678**	-9.88%
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	-	-	-	0.00%
4000	TRAVEL & PER DIEM	-	-	4,200	0.00%
4100	COMMUNICATIONS	-	-	-	0.00%
4200	FREIGHT & POSTAGE	454	800	1,800	125.00%
4300	UTILITIES	114,127	97,500	97,500	0.00%
4400	RENTALS & LEASES	5,589	6,000	29,160	386.00%
4600	REPAIR AND MAINTENANCE	995	1,500	1,500	0.00%
4650	VEHICLE MAINTENANCE	2,352	2,500	2,500	0.00%
4700	PRINTING AND BINDING	170	300	300	0.00%
4,851	FIRE SUMMER CAMP EXPENSE	5,595			
5100	OFFICE SUPPLIES	3,735	4,000	6,000	50.00%
5200	OPERATING SUPPLIES	4,285	19,000	20,000	5.26%
5210	FALL BBQ - SPECIAL EVENT	-			
5250	FUEL & GASOLINE	3,628	4,000	4,000	0.00%
5400	BOOKS, PUBS, SUBS & MEMBERSHIPS	3,147	3,000	3,000	0.00%
8200	DONATIONS	6,779	-	-	0.00%
TOTAL		**150,854**	**138,600**	**169,960**	22.63%
CAPITAL OUTLAY:					
6200	BUILDINGS	-	-	-	0.00%
6300	IMPROV OTHER THAN BUILDING	-	-	-	0.00%
6400	EQUIPMENT	-	-	-	0.00%
TOTAL		-	-	-	0.00%
TOTAL COST		**1,580,038**	**1,239,025**	**1,161,638**	-6.25%

CITY OF APOPKA
FIRE CHIEF
2110

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
FIRE CHIEF	1	1	1
DEPUTY CHIEF	1	1	1
DIVISION CHIEF	2	2	3
ADMIN ASST TO THE FIRE CHIEF	1	1	1
FIRE CAPTAIN / EMS COORDINATOR	1	1	0
FIRE LIEUTENANT	1	1	1
RECEPTIONIST	0	0	1
SECRETARY II	1	1	0
TOTAL	**8**	**8**	**8**

CAPITAL OUTLAY

6200 - Building	
	$ -
6300 - Infrastructure	
	$ -
6400 - Equipment	
	$ -
Total Capital Outlay	$ -

CITY OF APOPKA
FIRE SUPPRESSION
2120

The Fire Suppression Division responds to fires and other such disasters with the most highly trained and equipped firefighters available. The division functions with the goal of reducing such events through proper planning, the use of current prevention and education techniques, fire safety inspections for businesses and regular fire hydrant maintenance programs. The Fire Suppression Division has the responsibility of protecting the public from fire as well as other types of emergencies.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	4,800,619
2020	BUDGET	3,582,135
2021	PROPOSED	3,308,432

GOALS:

- Provide rapid responses to all emergencies consistent with established ISO standards and the community's needs.

  - Ensure that equal fire protection and emergency services are provided to all areas of the City by evaluating growth and establishing fire stations to provide services consistant with current standards.
  - Ensure first-due apparatus arrive within the established ISO standard (5 1/2 min) to at least 90% of incidents.
  - Ensure all second-due apparatus arrive within the ISO standard (9 1/2 min) to at least 90% of incidents.
  - Ensure area and street knowledge by providing monthly driver training hours and street based tests.

- Improve the safety and welfare of the community by offering a safe environment and public education on fire safety.

  - Ensure commercial buildings are inspected twice annually for fire hazards/code violations. Ensure any violation is corrected within 30 days.
  - Ensure all fire hydrants are tested twice annually to ensure adequate water is available when needed.
  - Offer training and certifications to the community such as CPR, Pool Safety, Fire Prevention, home inspection, fire

- Employ and retain qualified and diverse firefighters while maintaining legacy commitments to the community and the department.

  - Continue the "Fire Service Career Academy" attracting community members to become firefighters.
  - Maintain a Volunteer Firefighter program allowing for the development of skills to become professional firefighters.
  - Ensure 100% of the ISO required training is met each month.

PERFORMANCE MEASURES:

	Actual FY 2017	**Actual FY 2018**	**Actual FY 2019**	**% Change**
Number of Hydrants Flow Tested	1811	1865	2010	7.77%
Number of State Fire Inspectors	31	35	35	0.00%
Number of State Certified Fire Officers	46	50	60	20%
% meeting ISO Training hours	100%	100%	100%	0%
Citizens trained on Fire Extinguishers	263	275	300	9%

CITY OF APOPKA
FIRE SUPPRESSION
2120

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	2,147,701	1,999,541	1,775,204	-11.22%
1210	LONGEVITY PAY	11,675	5,771	6,071	5.19%
1225	PROFICIENCY PAY	-	-	-	0.00%
1300	OTHER SALARIES AND WAGES	3,374	32,486	-	-100.00%
1400	OVERTIME	224,175	75,000	75,000	0.00%
1500	SPECIAL PAY	6,713	2,900	3,500	20.69%
2100	F.I.C.A.	176,764	159,366	142,273	-10.73%
2200	RETIREMENT CONTRIBUTION	390,206	357,705	350,774	-1.94%
2300	LIFE AND HEALTH INSURANCE	355,082	360,967	352,783	-2.27%
2400	WORKERS COMPENSATION	10,563	6,250	30,729	391.68%
TOTAL		**3,326,253**	**2,999,985**	**2,736,332**	**-8.79%**
SUPPLIES AND OTHER SERVICES:					
3400	OTHER CONTRACTUAL SERVICES	-	-	-	0.00%
4000	TRAVEL & PER DIEM	3,272	2,000	2,000	0.00%
4100	COMMUNICATIONS	-	-	-	0.00%
4200	FREIGHT & POSTAGE	327	500	-	-100.00%
4400	RENTALS & LEASES	18,868	18,900	-	-100.00%
4600	REPAIR AND MAINTENANCE	28,573	69,400	69,000	-0.58%
4650	VEHICLE MAINTENANCE	80,212	105,000	105,000	0.00%
4700	PRINTING AND BINDING	-	-	-	0.00%
4800	PROMOTIONAL ADVERTISING	-	-	-	0.00%
4850	PUBLIC RELATIONS	9,344	30,000	35,000	16.67%
4902	LEGAL ADVERTISING	-	-	-	0.00%
5200	OPERATING SUPPLIES	211,630	189,350	189,100	-0.13%
5250	FUEL & GASOLINE	48,605	40,000	40,000	0.00%
5400	BOOKS, PUBS, SUBS & MEMBERSHIPS	2,925	3,000	3,500	16.67%
5500	TRAINING	8,344	2,000	2,000	0.00%
8200	DONATIONS	-	-	-	0.00%
TOTAL		**412,101**	**460,150**	**445,600**	**-3.16%**
CAPITAL OUTLAY:					
6200	BUILDINGS	13,542	-		0.00%
6300	IMPROV OTHER THAN BUILDING	-	-	-	0.00%
6400	EQUIPMENT	1,048,723	122,000	126,500	3.69%
TOTAL		**1,062,265**	**122,000**	**126,500**	**3.69%**
TOTAL COST		**4,800,619**	**3,582,135**	**3,308,432**	**-7.64%**

CITY OF APOPKA
FIRE SUPPRESSION
2120

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
ENGINEER	6	5	6
FIREFIGHTER	35	29	23
TOTAL	**41**	**34**	**29**

CAPITAL OUTLAY

6200 - Buildings		
		$ -
	Total Building	$ -
6400 - Equipment		
	Total Equipment	$ -
Total Capital Outlay		$ -

CITY OF APOPKA
EMERGENCY MEDICAL SERVICES
2130

The Emergency Medical Services Division provides the most advanced, effective paramedic ambulance service available in a timely manner and with exceptional customer care. This division is responsible for responding to anD providing emergency care to our citizens and visitors.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	8,055,200
2020	BUDGET	8,547,932
2021	PROPOSED	9,475,622

GOALS:

- Ensure a prompt and expedient EMS response time to all citizens and visitors of the city and continue on reducing response times to areas of the city and the contracted mutal agreement area known as the Station 29 area.
- Ensure the completion of the new ambulance and the additional ambulance coming this next budget year. The department is presently in a 4 year replacement schedule of aging ambulances.
- Reduce cost of operations to the EMS division utilizing a new software that will be custom intergarated into our system for our daily operations and services.
- Ensure our accrediting renewal with the State of Florida Department of Health Bureau of Emergency Medical Oversight's, Advanced Life Support License for the Apopka Fire Department.

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Actual FY 2019	% Change
EMS Patients Treated	5,448	6,046	9,500	57.1%
Total Paramedics	52	61	83	36.1%
Total Ambulances	10	11	11	0.0%
CPR Classes taught	110	125	125	0.0%
EMS Classes taught	8	15	36	140.0%

CITY OF APOPKA
EMERGENCY MEDICAL SERVICES
2130

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	4,273,529	4,678,846	5,154,214	10.16%
1210	LONGEVITY PAY	40,477	16,529	17,040	3.09%
1225	PROFICIENCY PAY	495,821	624,504	584,504	-6.41%
1400	OVERTIME	438,804	185,000	185,000	0.00%
1500	SPECIAL PAY	25,753	33,281	32,681	-1.80%
1600	OTHER REIMBURSED ALLOWANCES	-	480	480	0.00%
2100	F.I.C.A.	385,244	417,586	457,005	9.44%
2200	RETIREMENT CONTRIBUTION	879,884	937,653	1,145,921	22.21%
2300	LIFE AND HEALTH INSURANCE	659,689	799,259	954,030	19.36%
2400	WORKERS COMPENSATION	21,079	16,376	53,152	224.57%
TOTAL		**7,220,281**	**7,709,514**	**8,584,027**	**11.34%**
SUPPLIES AND OTHER SERVICES:					
3400	CONTRACTUAL SERVICES	41,739	50,778	50,778	0.00%
4000	TRAVEL & PER DIEM	1,133	3,800	-	-100.00%
4200	FREIGHT & POSTAGE	-	500	-	0.00%
4400	RENTAL & LEASES	15,302	13,810	14,500	5.00%
4600	REPAIR AND MAINTENANCE	9,344	25,000	25,000	0.00%
4650	VEHICLE MAINTENANCE	60,178	36,750	38,587	5.00%
4700	PRINTING AND BINDING	1,100	500	-	-100.00%
4950	EMS BILLING EXPENSES	40,768	91,000	86,500	-4.95%
5100	OFFICE SUPPLIES	1,569	2,000	-	-100.00%
5200	OPERATING SUPPLIES	189,723	185,000	215,000	16.22%
5250	FUEL & GASOLINE	45,323	40,000	40,000	0.00%
5400	BOOKS, PUBLICATIONS, SUBSCRIPTIONS	-	2,650	1,600	0.00%
5500	TRAINING	9,354	28,800	28,800	0.00%
TOTAL		**415,534**	**480,588**	**500,765**	**4.20%**
CAPITAL OUTLAY:					
6200	BUILDINGS	-	-	-	0.00%
6300	IMPROV OTHER THAN BUILDING	-	5,000	17,000	0.00%
6400	EQUIPMENT	419,385	352,830	373,830	5.95%
TOTAL		**419,385**	**357,830**	**390,830**	**9.22%**
TRANSFERS:					
9300	TRANSFER TO GRANT FUND	-	-	-	0.00%
TOTAL		-	-	-	**0.00%**
TOTAL COST		**8,055,200**	**8,547,932**	**9,475,622**	**10.85%**

CITY OF APOPKA
EMERGENCY MEDICAL SERVICES
2130

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
DISTRICT CHIEF	3	3	3
LIEUTENANT	18	18	21
ENGINEER	15	13	15
FIREFIGHTER	25	34	34
TOTAL	**61**	**68**	**73**

CAPITAL OUTLAY

6200 - Buildings		
	Total Building	$ -
6400 - Equipment		
	Total Equipment	$ -
Total Capital Outlay		**$ -**

CITY OF APOPKA
POLICE CHIEF
2210

The Apopka Police Department and its individual members will, without favor or prejudice, work cooperatively with the public to provide a safe community and strive to heighten the quality of life for all its citizens. The Police Chief's Office is responsible for police administration, patrol and investigations.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	1,694,494
2020	BUDGET	773,109
2021	PROPOSED	788,472

GOALS:

- Provide programs that promote police/community partnerships.
- Continue seeking available grant opportunities for equipment and programs.
- Insure the community receives a high level of police services that are commensurate to their expectations.
- Ensure services are provided to the community that provide a safe, respectable and high quality community.

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Actual FY 2019	% Change
Red Light Notice of Violation Issued	30,720	34,138	21,122	-38.1%
Code Enforcement Cases	631	654	533	-18.5%
In-House Contact Training Hours	2,950	4,049	7,577	87.1%
Outside Courses Attended	125	93	83	-10.8%

CITY OF APOPKA
POLICE CHIEF
2210

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	453,861	422,301	406,535	-3.73%
1210	LONGEVITY PAY	2,099	1,244	1,301	4.52%
1225	PROFICIENCY PAY	10	500	500	0.00%
1400	OVERTIME	7,108	500	500	0.00%
1500	SPECIAL PAY	3,150	4,680	6,240	33.33%
1600	OTHER REIMBURSED ALLOWANCES	-	960	480	-50.00%
2100	F.I.C.A.	33,290	32,909	31,790	-3.40%
2200	RETIREMENT CONTRIBUTION	585,084	96,577	99,092	2.60%
2300	LIFE AND HEALTH INSURANCE	47,370	66,787	86,381	29.34%
2400	WORKERS COMPENSATION	1,018	700	954	36.21%
TOTAL		**1,132,990**	**627,159**	**633,772**	**1.05%**
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	25,643	17,600	17,600	0.00%
3400	OTHER CONTRACTUAL SERVICES	431,386	-	-	#DIV/0!
4000	TRAVEL & PER DIEM	728	8,500	11,500	35.29%
4200	FREIGHT & POSTAGE	3,674	10,000	10,000	0.00%
4300	UTILITIES	50,826	35,000	50,000	42.86%
4600	REPAIR AND MAINTENANCE	950	26,800	26,800	0.00%
4650	VEHICLE MAINTENANCE	5,685	7,000	7,000	0.00%
4700	PRINTING AND BINDING	129	1,750	1,750	0.00%
4900	OTHER CHARGES	-	2,000	2,000	0.00%
4902	LEGAL ADVERTISING	41	1,000	1,000	0.00%
5100	OFFICE SUPPLIES	1,968	5,750	3,250	-43.48%
5200	OPERATING SUPPLIES	3,221	8,800	9,600	9.09%
5202	OPERATING - GRANTS	-	8,500	-	-100.00%
5250	FUEL & GASOLINE	4,427	8,500	8,500	0.00%
5400	BOOKS, PUBS, SUBS & MEMBERSHIPS	2,395	4,000	4,200	5.00%
5500	TRAINING	610	750	1,500	100.00%
TOTAL		**531,683**	**145,950**	**154,700**	**6.00%**
CAPITAL OUTLAY:					
6200	BUILDINGS	-	-	-	0.00%
6300	IMPROV OTHER THAN BUILDING	-	-	-	0.00%
6400	EQUIPMENT	29,821		-	0.00%
6402	EQUIPMENT - GRANTS				
6800	INTANGIBLES	-	-	-	0.00%
TOTAL		**29,821**	**-**	**-**	**0.00%**
TOTAL COST		**1,694,494**	**773,109**	**788,472**	**1.99%**

CITY OF APOPKA
POLICE CHIEF
2210

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
POLICE CHIEF	1	1	1
DEPUTY POLICE CHIEF	1	1	1
ADMIN ASST TO THE POLICE CHIEF	1	1	1
POLICE LIEUTENANT	0	0	1
POLICE OFFICER	1	1	1
TOTAL	**4**	**4**	**5**

CAPITAL OUTLAY

6200 - Buildings	
	$ -
6400 - Equipment	
Total Equipment	$ -
Total Capital Outlay	**$ -**

CITY OF APOPKA
POLICE FIELD SERVICES
2220

The Apopka Police Department and its individual members will, without favor or prejudice, provide the citizens with a safe community. This division is responsible for the day-to-day enforcement of all state and local laws for the protection of lives and property.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	6,792,162
2020	BUDGET	7,567,253
2021	PROPOSED	8,395,354

GOALS:

- Work with and through the community to develop positive relationships that foster information sharing.
- Conduct initial investigations into reported crimes: documenting the results.
- Conduct highly visible preventative patrols through the use of crime analytics to ensure our resources are being utilized effectively.
- Conduct traffic stops to ensure compliance with local and state traffic laws.
- Conduct creative patrol techniques to enhance apprehension efforts.

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Actual FY 2019	% Change
Total # of sworn officers	90	98	108	10.20%
# of officers assigned to Traffic	4	4	4	0.00%
# of calls/responses	49,907	56,178	75,852	35.02%
# traffic citations	2180	2012	2507	24.60%
# DUI Arrests	101	123	227	84.55%
# of arrests	1361	1268	1093	-13.80%

CITY OF APOPKA
POLICE FIELD SERVICES
2220

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	3,984,118	4,112,517	4,592,080	11.66%
1210	LONGEVITY PAY	7,322	11,983	14,121	17.84%
1225	PROFICIENCY PAY	12,785	15,005	47,003	213.25%
1400	OVERTIME	174,695	190,000	190,000	0.00%
1500	SPECIAL PAY	45,505	43,046	48,881	13.56%
1600	OTHER REIMBURSED ALLOWANCES	2,422	2,961	1,460	-50.68%
2100	F.I.C.A.	309,704	334,727	359,821	7.50%
2200	RETIREMENT CONTRIBUTION	1,101,069	1,048,087	1,179,616	12.55%
2300	LIFE AND HEALTH INSURANCE	586,296	679,734	815,571	19.98%
2400	WORKERS COMPENSATION	13,477	9,304	33,099	255.77%
				-	0.00%
TOTAL		**6,237,393**	**6,447,363**	**7,281,654**	**12.94%**
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	7,772	11,700	14,400	23.08%
3400	OTHER CONTRACTUAL SERVICES	812	3,000	3,200	6.67%
4000	TRAVEL & PER DIEM	2,576	8,500	8,500	0.00%
4100	COMMUNICATIONS	2,813	3,500	3,500	0.00%
4200	FREIGHT & POSTAGE SERVICES	-	-	-	0.00%
4400	RENTAL & LEASES	-	-	13,500	
4600	REPAIR AND MAINTENANCE	24,183	81,250	69,550	-14.40%
4650	VEHICLE MAINTENANCE	99,214	120,000	120,000	0.00%
4700	PRINTING AND BINDING	2,234	5,000	5,000	0.00%
5100	OFFICE SUPPLIES	8,155	10,750	10,750	0.00%
5200	OPERATING SUPPLIES	156,855	305,690	254,800	-16.65%
5250	FUEL & GASOLINE	160,094	192,000	192,000	0.00%
5400	BOOKS, PUBS, SUBS & MEMBERSHIPS	1,921	3,000	3,000	0.00%
5450	POLICE-SPECIAL EDUCATION	-	-	-	0.00%
5500	TRAINING	8,053	12,500	15,500	0.00%
TOTAL		**474,681**	**756,890**	**713,700**	**-5.71%**
CAPITAL OUTLAY:					
6300	IMPROV OTHER THAN BUILDING	38,500			0.00%
6400	EQUIPMENT	37,048	363,000	400,000	10.19%
6,800	INTANGIBLES	4,539			
TOTAL		**80,087**	**363,000**	**400,000**	**10.19%**
9300	CITY MATCH TRANSFER OUT		-		0.00%
TOTAL COST		**6,792,162**	**7,567,253**	**8,395,354**	10.94%

CITY OF APOPKA
POLICE FIELD SERVICES
2220

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
POLICE CAPTAIN	1	1	1
POLICE LIEUTENANT	4	4	5
POLICE SARGEANT	8	8	8
POLICE LEAD OFFICER	6	6	6
POLICE OFFICER	45	47	54
TOTAL	**64**	**66**	**74**

CAPITAL OUTLAY

6200 - Building		$ -
6400 - Equipment		
	Total Equipment	$ -
Total Capital Outlay		**$ -**

CITY OF APOPKA
POLICE SUPPORT SERVICES
2230

The Apopka Police Department and its individual members will, without favor or prejudice, provide the citizens with a safe community. This division is responsible for investigating major crimes against persons and/or property in addition to handling narcotic investigations.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	4,915,241
2020	BUDGET	5,561,660
2021	PROPOSED	5,564,912

GOALS:

- Assign all felony cases and specific misdemeanor cases for follow-up
- Respond to extensive crime scenes and document, photograph, collect and submit evidence.
- Maintain records documenting delivery of police services and the reporting of crime.
- Provide crime analytics to agency personnel to ensure they are aware of current crime trends and paterns to assist in directed patrol efforts.

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Actual FY 2019	% Change
Violent Offenses	142	200	200	0.0%
Property Offenses	1624	1971	1906	-3.3%
Domestic Violence Offenses	382	362	383	5.8%
Cases Assigned to CID	439	846	758	-10.4%

CITY OF APOPKA
POLICE SUPPORT SERVICES
2230

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	2,912,627	3,326,313	3,221,570	-3.15%
1210	LONGEVITY PAY	9,788	13,336	12,880	-3.42%
1225	PROFICIENCY PAY	13,974	13,003	14,004	7.70%
1400	OVERTIME	121,389	145,000	145,000	0.00%
1500	SPECIAL PAY	29,822	32,768	29,408	-10.25%
1600	OTHER REIMBURSED ALLOWANCES	9,625	10,382	19,741	90.15%
2100	F.I.C.A.	223,120	259,779	263,359	1.38%
2200	RETIREMENT CONTRIBUTION	740,998	746,708	823,954	10.34%
2300	LIFE AND HEALTH INSURANCE	464,651	580,865	567,864	-2.24%
2400	WORKERS COMPENSATION	11,203	7,408	17,082	130.58%
TOTAL		**4,537,199**	**5,135,560**	**5,114,862**	**-0.40%**
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	8,817	13,200	13,400	1.52%
4000	TRAVEL & PER DIEM	609	14,950	7,750	-48.16%
4100	COMMUNICATIONS	6,248	10,000	10,000	0.00%
4200	FREIGHT & POSTAGE SERVICES	-			0.00%
4400	RENTAL & LEASES	18,245	17,500	17,500	15.34%
4600	REPAIR AND MAINTENANCE	32,340	38,800	44,750	15.34%
4650	VEHICLE MAINTENANCE	39,364	45,000	50,000	11.11%
4700	PRINTING AND BINDING	2,054	4,000	4,000	0.00%
4902	LEGAL ADVERTISING	28	500	500	0.00%
5100	OFFICE SUPPLIES	1,500	6,000	6,000	0.00%
5200	OPERATING SUPPLIES	14,419	63,750	63,750	0.00%
5250	FUEL & GASOLINE	54,115	63,000	63,000	0.00%
5400	BOOKS, PUBS, SUBS & MEMBERSHIPS	1,180	2,700	2,700	0.00%
5500	TRAINING	8,918	8,700	14,700	0.00%
TOTAL		**187,837**	**288,100**	**298,050**	**3.45%**
CAPITAL OUTLAY:					
6300	IMPROV OTHER THAN BUILDING	-	-	-	0.00%
6400	EQUIPMENT	190,205	138,000	152,000	10.14%
TOTAL		**190,205**	**138,000**	**152,000**	**10.14%**
TRANSFERS:					
9150	Transfer to Grant Fund (City Match BPV)	-	-		0.00%
TOTAL COST		**4,915,241**	**5,561,660**	**5,564,912**	**0.06%**

CITY OF APOPKA
POLICE SUPPORT SERVICES
2230

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
POLICE CAPTAIN	1	1	1
POLICE SARGEANT	4	4	4
POLICE OFFICER	27	29	27
POLICE OFFICER LEAD	1	1	1
POLICE LIEUTENANT	3	3	1
CRIME ANALYST	1	1	1
PROPERTY AND EVIDENCE TECH	2	2	2
FORENSIC SCIENCE TECH	1	1	1
TRAFFIC INFRACTION OFFICER	2	1	0
FIELD SERVICE OFFICER	0	0	1
RECORDS SUPERVISOR	1	1	1
RECORDS CLERK	3	3	3
CODE ENFORCEMENT OFFICER	2	2	2
CODE ENFORCEMENT SECRETARY	1	1	1
SECRETARY II	1	1	1
SECRETARY III	1	0	0
TOTAL	**51**	**51**	**47**

CAPITAL OUTLAY

6200 - Building -	$ -
6400 - Equipment -	
	$ -
Total Capital Outlay	**$ -**

CITY OF APOPKA
CROSSING GUARDS
2235

The Apopka Police Department and its individual members will, without favor or prejudice, provide the citizens with a safe community. This division is responsible for caring for the safety of children at street and other crossings.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	96,625
2020	BUDGET	147,218
2021	PROPOSED	166,699

GOALS:

- Ensure the safety of children at busy intersections throughout the city.
- Observe and report any incidents or conditions that present a potential safety hazard to our children or community.
- Help children develop the skills to cross streets safely at all times.
- Discourage children from behaving in an unsafe manner on near traffic.

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Actual FY 2019	% Change
# of Crossing Guards	13	13	13	0%

CITY OF APOPKA
CROSSING GUARDS
2235

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALERIES AND WAGES	-	-	-	0.00%
1210	LONGEVITY PAY	-	-	-	0.00%
1300	OTHER SALARIES AND WAGES	89,429	134,160	146,467	9.17%
2100	F.I.C.A.	6,841	10,263	11,205	9.17%
2400	WORKERS COMPENSATION	355	295	6,527	2111.29%
TOTAL		**96,625**	**144,718**	**164,199**	**13.46%**
SUPPLIES AND OTHER SERVICES:					
4500	LIABILITY & CASUALTY INSURANCE	-	-	-	0.00%
5200	OPERATING SUPPLIES	-	2,500	2,500	0.00%
TOTAL		**-**	**2,500**	**2,500**	**0.00%**
TOTAL COST		**96,625**	**147,218**	**166,699**	**13.23%**

CITY OF APOPKA
CROSSING GUARDS
2235

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	**2019**	**2020**	**2021**
SEASONAL CROSSING GUARDS	13	13	13
TOTAL	**13**	**13**	**13**

CAPITAL OUTLAY

6200 - Building	$ -
6400 - Equipment	$ -
Total Capital Outlay	$ -

CITY OF APOPKA
DISPATCH
2250

The Dispatch Division provides efficient, effective and courteous 9-1-1 call processing, emergency and non-emergency dispatch services and radio support to the citizens of Apopka and contract communities. The Dispatch Division is responsible for answering 9-1-1 phone calls, determine the type of assistance needed and dispatched the appropriate resources.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	2,638,063
2020	BUDGET	2,131,313
2021	PROPOSED	2,166,997

GOALS:

- Assist citizens calling the dispatch center requiring Fire and/or Police assistance.
- Obtain event details from citizens calling the communications center and offer pertinent assistance, while maintaining a calm demeanor and ensuring the proper resources are dispatched.
- Utilize technology to enhance the dispatch functions to improve phone answering time and responsiveness to citizen encounters/emergencies.
- Answer 911 calls within 10 seconds 98% of the time.
- Provide law enforcement and fire first responders with essential information to ensure their safety and the safety of our citizens.

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Actual FY 2019	% Change
Total # of 911 calls received	65,549	58,434	58,084	-0.6%
Total # of non-emergency calls	144,164	125,821	133,260	5.9%
# of calls dispatched to Fire Dept.	7,075	7,801	9,136	17.1%
# of calls dispatched to Police Dept.	117,008	103,623	122,052	17.8%
# of hours training/employee	36	44	28	-36.4%

CITY OF APOPKA
DISPATCH
2250

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	1,124,079	1,333,632	1,338,054	0.33%
1210	LONGEVITY PAY	-	5,791	4,067	-29.78%
1300	OTHER SALARIES AND WAGES	4,628	-	-	0.00%
1400	OVERTIME	293,297	45,000	45,000	0.00%
1500	SPECIAL PAY	-	-	-	0.00%
1600	OTHER REIMBURSED ALLOWANCES	480	480	480	0.00%
2100	F.I.C.A.	104,866	105,945	106,457	0.48%
2200	RETIREMENT CONTRIBUTION	261,785	241,527	251,147	3.98%
2300	LIFE AND HEALTH INSURANCE	197,558	287,195	310,387	8.08%
2400	WORKERS COMPENSATION	947	692	455	-34.29%
					0.00%
TOTAL		**1,987,641**	**2,020,263**	**2,056,047**	**1.77%**
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	1,924	2,550	4,250	66.67%
3400	OTHER CONTRACTUAL SERVICES	1,932	3,500	3,500	0.00%
4000	TRAVEL & PER DIEM	-	3,400	3,400	0.00%
4100	COMMUNICATIONS	6,541	14,500	14,500	0.00%
4300	UTILITY SERVICES	17,952	36,500	36,500	0.00%
4600	REPAIR AND MAINTENANCE	614,892	28,700	28,700	0.00%
5100	OFFICE SUPPLIES	5,460	7,000	7,000	0.00%
5200	OPERATING SUPPLIES	546	5,500	5,000	-9.09%
5400	BOOKS, PUBS, SUBS & MEMBERSHIPS	-	3,900	2,600	-33.33%
5500	TRAINING	1,175	5,500	5,500	0.00%
TOTAL		**650,422**	**111,050**	**110,950**	**-0.09%**
CAPITAL OUTLAY:					
6300	IMPROV OTHER THAN BUILDING	-	-	-	0.00%
6400	EQUIPMENT	-	-	-	0.00%
TOTAL		-	-	-	0.00%
TOTAL COST		**2,638,063**	**2,131,313**	**2,166,997**	1.67%

CITY OF APOPKA
DISPATCH
2250

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	**2019**	**2020**	**2021**
DIRECTOR OF COMMUNICATIONS	1	1	1
LEAD COMMUNICATIONS TECHNICIAN	4	4	4
COMMUNICATIONS TECHNICIAN	22	22	22
COMMUNICATIONS TECHNICIAN (PT)	1	1	1
TOTAL	**28**	**28**	**28**

CAPITAL OUTLAY

6300 - Infrastructure -	
	$ -
6400 - Equipment -	
	$ -
Total Capital Outlay	$ -

CITY OF APOPKA
FACILITIES MAINTENANCE
1022

The Facilities Maintenance Division is responsible for the maintaining a safe and pleasant environment for City employees and the public. This division is a service unit which is responsible for the cleaning, maintenance and minor renovations of all City facilities.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	530,711
2020	BUDGET	814,105
2021	PROPOSED	922,984

GOALS:

- Establish pro-active, preventative maintenance programs, whose focus is on long-term solutions and service.
- Respond to Service Requests in a timely manner.
- Ensure quality of vendor work through the establishment of clear expectations and inspection.

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Actual FY 2019	% Change
Service Requests*	604	600	231	-61.5%
Day(s) to Complete Request	2	2	1	-50.0%
Contracts/Agreements/Leases	7	7	14	100.0%

**The drastic reduction in FY 17-18 Service Requests over previous years, is thought to be as a result of the iWorQ work tracking system not being fully utilized and an overstating of Service Requests received in previous years.*

CITY OF APOPKA
FACILITIES MAINTENANCE
1022

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	79,496	83,827	86,749	3.49%
1210	LONGEVITY PAY	-	533	582	9.15%
1400	OVERTIME	1,255	1,200	1,200	0.00%
2100	F.I.C.A.	5,948	6,545	6,773	3.47%
2200	RETIREMENT CONTRIBUTION	14,908	14,712	15,982	8.63%
2300	LIFE AND HEALTH INSURANCE	18,371	17,745	19,843	11.83%
2400	WORKERS COMPENSATION	8,053	5,594	641	-88.54%
			-		
TOTAL		**128,030**	**130,157**	**131,769**	1.24%
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	-	-	20,000	#DIV/0!
3400	OTHER CONTRACTUAL SERVICES	84,653	93,616	193,099	106.27%
4100	COMMUNICATIONS	-	750	-	-100.00%
4300	UTILITY SERVICES	99,693	0.00	125,000	#DIV/0!
4400	RENTAL & LEASES	-	0.00	1,825	#DIV/0!
4600	REPAIR AND MAINTENANCE	120,506	240,432	220,741	-8.19%
4650	VEHICLE MAINTENANCE	441	1,250	1,250	0.00%
4900	OTHER CHARGES	12,484	14,000	14,000	0.00%
5200	OPERATING SUPPLIES	28,693	61,000	58,300	-4.43%
5250	FUEL & GASOLINE	1,268	4,500	4,500	0.00%
5500	TRAINING	-	2,400	2,400	0.00%
TOTAL		**347,738**	**417,948**	**641,115**	53.40%
CAPITAL OUTLAY:					
6100	LAND	-	-	-	0.00%
6200	BUILDING	21,634	217,000	107,000	0.00%
6300	INFRASTRUCTURE	17,359	-	-	100.00%
6400	EQUIPMENT	15,950	49,000	18,100	100.00%
6800	INTANGIBLES	-	-	25,000	0.00%
TOTAL		**54,943**	**266,000**	**150,100**	0.00%
TOTAL COST		**530,711**	**814,105**	**922,984**	13.37%

CITY OF APOPKA
FACILITIES MAINTENANCE
1022

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	**2019**	**2020**	**2021**
FACILITIES MAINTENANCE COORDINATOR	1	1	1
FACILITIES MAINTENANCE WORKER II	1	1	1
TOTAL	**2**	**2**	**2**

CAPITAL OUTLAY

6200 - Building -	
	$ -
6400 - Equipment -	
	$ -
Total Capital Outlay	**$ -**

CITY OF APOPKA
FLEET MAINTENANCE
3310

The Fleet Division is responsible for the maintenance and repair of all City vehicles and motorized equipment. This division is also responsible for preparing bids for the acquisition of vehicles and motorized equipment for the City.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	1,071,386
2020	BUDGET	1,175,166
2021	PROPOSED	1,312,297

GOALS:

- Establish a new Fleet Maintenance program to replace IMS that is out of date
- Update training program to stay on top of new equipment
- Produce the best quality of work possible in a timely manner

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Actual FY 2019	% Change
# of service orders received	2036	2450	2250	-8.2%
Average time to complete service order (hours)	2.5	2.5	2.5	0.0%
# of Contracts overseen	10	9	11	22.2%

CITY OF APOPKA
FLEET MAINTENANCE
3310

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	682,851	718,318	701,523	-2.34%
1210	LONGEVITY PAY	1,891	3,267	2,852	-12.70%
1400	OVERTIME	2,208	25,688	25,688	0.00%
1600	OTHER REIMBURSED ALLOWANCES	-	-	480	0.00%
2100	F.I.C.A.	49,549	57,166	55,887	-2.24%
2200	RETIREMENT CONTRIBUTION	114,690	119,505	133,689	11.87%
2300	LIFE AND HEALTH INSURANCE	122,458	139,457	155,487	11.49%
2400	WORKERS COMPENSATION	15,774	11,134	4,241	-61.91%
					0.00%
TOTAL		**989,421**	**1,074,536**	**1,079,847**	**0.49%**
SUPPLIES AND OTHER SERVICES:					
3400	OTHER CONTRACTUAL SERVICES	1,401	-	1,500	#DIV/0!
4000	TRAVEL & PER DIEM	3,550	6,500	6,500	0.00%
4100	COMMUNICATIONS	-	-	-	0.00%
4200	FREIGHT & POSTAGE	-	500	100	0.00%
4300	UTILITY SERVICES	7,714	8,170	9,040	10.65%
4600	REPAIR AND MAINTENANCE	18,100	21,500	22,500	4.65%
4650	VEHICLE MAINTENANCE	6,463	13,000	13,000	0.00%
5100	OFFICE SUPPLIES	995	1,400	1,500	7.14%
5200	OPERATING SUPPLIES	14,990	29,050	32,700	12.56%
5250	FUEL & GASOLINE	2,637	5,960	6,360	6.71%
5400	BOOKS, PUBS, SUBS & MEMBERSHIPS	-	1,250	1,250	0.00%
5500	TRAINING	2,000	3,300	3,000	-9.09%
TOTAL		**57,852**	**90,630**	**97,450**	**7.53%**
CAPITAL OUTLAY:					
6300	INFRASTRUCTURE	-	10,000	-	0.00%
6400	EQUIPMENT	24,113	-	110,000	#DIV/0!
6800	INTANGIBLES	-	-	25,000	0.00%
TOTAL		**24,113**	**10,000**	**135,000**	**1250.00%**
TOTAL COST		**1,071,386**	**1,175,166**	**1,312,297**	**11.67%**

CITY OF APOPKA
FLEET MAINTENANCE
3310

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
FLEET SUPERINTENDENT	1	1	1
PURCHASING AND SUPPLY SPECIALIST	1	1	1
FLEET FOREMAN	1	1	1
EQUIPMENT MECHANIC	10	10	10
TOTAL	**13**	**13**	**13**

CAPITAL OUTLAY

6200 - Building -	
	$ -
6400 - Equipment -	
	$ -
Total Capital Outlay	**$ -**

CITY OF APOPKA
CEMETERY
3512

The Cemetery Division provides maintenance and beautification of the City Cemetery along with marking, identifying and maintaining the sites within the facility. Maintenance consists of cutting and trimming of grass areas, shrubs, trees and the placement of landscaping material as well as the application of fertilizers, insecticides and herbicides that may be required.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	133,209
2020	BUDGET	177,388
2021	PROPOSED	195,405

GOALS:

- To continue to improve safety
- To continue to educate our employees
- To improve the overall appearance of the cemetery
- Investigate large aging Oak tress for safety and removal

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Actual FY 2019	% Change
# of mowing's	52	52	52	0%
# of fertilize/insecticide treatments	10	10	10	0%

CITY OF APOPKA
CEMETERY
3512

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	71,434	72,373	77,891	7.62%
1210	LONGEVITY PAY	-	329	378	14.83%
1400	OVERTIME	967	1,550	1,550	0.00%
2100	F.I.C.A.	4,929	5,680	6,106	7.50%
2200	RETIREMENT CONTRIBUTION	13,366	12,950	14,607	12.80%
2300	LIFE AND HEALTH INSURANCE	20,065	19,432	21,628	11.30%
2400	WORKERS COMPENSATION	1,326	906	1,127	24.41%
TOTAL		**112,087**	**113,220**	**123,287**	**8.89%**
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	-	-	22,000	
4300	UTILITY SERVICES	2,238	2,800	-	-100.00%
4600	REPAIR AND MAINTENANCE	6,504	39,500	35,000	-11.39%
4650	VEHICLE MAINTENANCE	1,997	2,500	2,500	0.00%
5100	OFFICE SUPPLIES	9	100	-	0.00%
5200	OPERATING SUPPLIES	6,376	12,018	9,618	-19.97%
5250	FUEL & GASOLINE	3,255	3,000	3,000	0.00%
5400	BOOKS PUBS & SUBSCRIPTIONS	-	300	-	-100.00%
5500	TRAINING	744	1,000	-	-100.00%
TOTAL		**21,122**	**61,218**	**72,118**	**17.81%**
CAPITAL OUTLAY:					
6300	IMPROV. OTHER THAN BUILDINGS	-		-	0.00%
6400	EQUIPMENT	-	2,950		0.00%
TOTAL		**-**	**2,950**	**-**	**0.00%**
TOTAL COST		**133,209**	**177,388**	**195,405**	**10.16%**

CITY OF APOPKA
CEMETERY
3512

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	**2019**	**2020**	**2021**
CEMETERY SPECIALIST	1	1	1
CARETAKER II	1	1	1
TOTAL	**2**	**2**	**2**

CAPITAL OUTLAY

6200 - Building	
	$ -
6400 - Equipment -	
	$ -
Total Capital Outlay	**$ -**

CITY OF APOPKA
GROUNDS MAINTENANCE
3513

The Grounds Division maintains over 500 acres of parks, athletic fields, city facilities and medians. This division also provides assistance with various community sponsored events that occur within the city. In conjunction with the Recreation Department, the division sponsors the annual Arbor Day Program.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	884,381
2020	BUDGET	1,082,444
2021	PROPOSED	864,484

GOALS:

- Improve safety
- Better educate employees on Best Management Practices
- Continue to improve on our scheduling for mowing ROW & Facilities
- Maximize productivity with proper equipment and manpower
- Create 5 year plan for aging equipment

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Actual FY 2019	% Change
# of acres mowed	700	700	850	21.4%
# of events assisted	20	20	20	0.0%
# of Citizen complaints received	365	400	312	-22.0%

CITY OF APOPKA
GROUNDS MAINTENANCE
3513

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	364,884	378,841	255,591	-32.53%
1210	LONGEVITY PAY	-	1,795	1,955	8.93%
1300	OTHER SALARIES AND WAGES	-	-	-	0.00%
1400	OVERTIME	13,222	6,300	6,300	0.00%
2100	F.I.C.A.	28,003	29,601	20,184	-31.81%
2200	RETIREMENT CONTRIBUTION	69,794	67,482	48,284	-28.45%
2300	LIFE AND HEALTH INSURANCE	85,085	103,789	77,409	-25.42%
2400	WORKERS COMPENSATION	11,534	8,473	1,672	-80.27%
TOTAL		**572,522**	**596,279**	**411,394**	**-31.01%**
SUPPLIES AND OTHER SERVICES:					
3400	CONTRACTUAL SERVICES	22,564	12,000	73,000	508.33%
4100	COMMUNICATIONS	1,282	1,800	-	0.00%
4200	FREIGHT & POSTAGE SERVICES	-			0.00%
4300	UTILITY SERVICES	16,126	35,000	37,800	8.00%
4400	RENTALS & LEASES	5,613	-	-	#DIV/0!
4600	REPAIR AND MAINTENANCE	10,677	50,000	24,500	-51.00%
4650	VEHICLE MAINTENANCE	23,928	28,000	26,000	-7.14%
4900	OTHER CHARGES	4,348	15,000	12,500	-16.67%
5100	OFFICE SUPPLIES	394	800	-	-100.00%
5200	OPERATING SUPPLIES	30,316	78,615	40,540	-48.43%
5207	PARKS BEAUTIFICATION	1,001	-	-	#DIV/0!
5216	TREE BANK EXPENDITURES	11,450	80,000	80,000	0.00%
5250	FUEL & GASOLINE	18,205	29,000	25,800	-11.03%
5400	BOOKS, PUBS, SUBS & MEMBERSHIPS	95	1,100	1,100	0.00%
5500	TRAINING	499	4,850	1,850	-61.86%
TOTAL		**146,499**	**336,165**	**323,090**	**-3.89%**
CAPITAL OUTLAY:					
6200	BUILDINGS	-			0.00%
6300	INFRASTRUCTURE	-	25,000	100,000	0.00%
6400	EQUIPMENT	165,361	125,000	30,000	0.00%
TOTAL		**165,361**	**150,000**	**130,000**	**0.00%**
TOTAL COST		**884,381**	**1,082,444**	**864,484**	**-20.14%**

CITY OF APOPKA
GROUNDS MAINTENANCE
3513

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
GROUNDS SUPERVISOR	1	1	1
GROUNDS SPECIALIST	1	1	0
GROUNDS FOREMAN	1	1	1
IRRIGATION SPECIALIST	0	0	0
HORTICULTURE & IRRIGATION TECHNICIAN	1	1	0
MAINTENANCE WORKER II	2	2	1
MAINTENANCE WORKER I	3	3	2
TOTAL	**9**	**9**	**5**

CAPITAL OUTLAY

6200 - Building	
	$ -
6400 - Equipment -	
	$ -
Total Capital Outlay	**$ -**

CITY OF APOPKA
ATHLETIC COMPLEXES
3514

The Grounds Athletic Complexes Division is responsible for over 500 acres of parks and atheletic fields. This division maintains these fields at the level required for all the city's recreational events and programs.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	920,572
2020	BUDGET	1,339,769
2021	PROPOSED	1,470,004

GOALS:

- Continue to maintain the athletic fields to achieve customer satisfaction to ensure maximum tournament usage.
- Investigate grants to enhance the play opportunities and the landscaping of the complex
- Seek out opportunities to collaborate with community organizations to enhance the park and the programs offered.

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Actual FY 2019	% Change
# of softball/ baseball fields	15	15	15	0%
# of soccer fields	18	18	18	0%
# of playgrounds	5	4	5	0%
# of dog parks	3	3	3	0%

CITY OF APOPKA
ATHLETIC COMPLEXES
3514

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	336,812	341,646	371,383	8.70%
1210	LONGEVITY PAY	-	1,555	1,789	15.06%
1300	OTHER SALARIES AND WAGES	27,115	26,000	35,000	34.62%
1400	OVERTIME	9,738	23,180	23,180	0.00%
1600	OTHER REIMBURSED ALLOWANCES	-	-	480	
2100	F.I.C.A.	26,790	30,017	33,035	10.05%
2200	RETIREMENT CONTRIBUTION	49,368	49,600	57,834	16.60%
2300	LIFE AND HEALTH INSURANCE	64,333	65,521	82,943	26.59%
2400	WORKERS COMPENSATION	5,282	3,643	2,389	-34.42%
					0.00%
TOTAL		**519,437**	**541,162**	**608,034**	**12.36%**
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	3,198	3,600	3,600	0.00%
3400	OTHER CONTRACTUAL SERVICES	106,754	133,562	224,580	68.15%
4000	TRAVEL & PER DIEM	155		-	
4200	FREIGHT & POSTAGE	-	75	75	0.00%
4300	UTILITY SERVICES	20,864	247,505	247,505	0.00%
4400	RENTALS & LEASES	2,430	11,870	5,920	-50.13%
4600	REPAIR AND MAINTENANCE	34,544	34,250	36,000	5.11%
4650	VEHICLE MAINTENANCE	35,801	40,000	42,250	5.63%
4900	OTHER CHARGES	-	1,000	500	-50.00%
5100	OFFICE SUPPLIES	-	-	-	0.00%
5200	OPERATING SUPPLIES	154,673	227,760	230,540	1.22%
5216	TREE BANK EXPENDITURES	800	-	-	#DIV/0!
5250	FUEL & GASOLINE	21,598	31,000	34,315	10.69%
5400	BOOKS, PUBS, SUBS & MEMBERSHIPS	1,125	1,325	1,325	0.00%
5500	TRAINING	1,580	1,660	1,660	0.00%
TOTAL		**383,523**	**733,607**	**828,270**	**12.90%**
CAPITAL OUTLAY:					
6200	BUILDING	-	-		0.00%
6300	INFRASTRUCTURE	-	5,000		0.00%
6400	EQUIPMENT	17,613	60,000	33,700	0.00%
TOTAL		**17,613**	**65,000**	**33,700**	**0.00%**
TRANSFERS:					
9300	Transfer to Grants		-	-	0.00%
TOTAL COST		**920,572**	**1,339,769**	**1,470,004**	**9.72%**

CITY OF APOPKA
ATHLETIC COMPLEXES
3514

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	**2019**	**2020**	**2021**
ATHLETICS COMPLEX SUPERVISOR	1	1	1
ATHLETICS MAINTENANCE FOREMAN	1	1	1
IRRIGATION SPECIALIST	1	1	1
GROUNDS SPECIALIST	1	1	2
MAINTENANCE WORKER II	2	2	2
MAINTENANCE WORKER I	1	1	1
MAINTENANCE WORKER - STANDYBY	4	4	5
TOTAL	**11**	**11**	**13**

CAPITAL OUTLAY

6300 - Infrastructure -	
	$ -
6400 - Equipment -	
	$ -
Total Capital Outlay	**$ -**

CITY OF APOPKA
RECREATION ATHLETICS
3612

The Recreation Athletics Division is responsible for planning, developing and implementing the City's youth and adult athletic league programs. The Division works closely with outside user groups regarding facility use and also provides a variety of wholesome, high quality athletic programs, activities and athletic facilities for the residents of Apopka.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	1,048,201
2020	BUDGET	1,231,498
2021	PROPOSED	1,066,259

GOALS:

- Provide athletic programs, resources and facilities which are inclusive, relevant and affordable to the public.
- Provide an environment that promotes inclusive, educational, and recreational opportunities all citizens.
- Balance the use of fields between tournaments and other activities ;maintaining the quality of the complex.

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Actual FY 2019	% Change
# of athletic programs provided	18	19	20	5.3%
# of participants for programs	2,462	2,753	2,900	5.3%
# of athletic tournaments hosted	71	68	70	2.9%
# of participants for tournaments	36,540	35,078	36,500	4.1%

CITY OF APOPKA
RECREATION ATHLETICS
3612

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	387,001	466,969	362,474	-22.38%
1210	LONGEVITY PAY	-	1,656	1,524	-7.99%
1300	OTHER SALARIES AND WAGES	32,525	43,400	33,600	-22.58%
1400	OVERTIME	3,718	6,000	6,000	0.00%
1600	OTHER REIMBURSED ALLOWANCES	-	480	480	0.00%
2100	F.I.C.A.	31,640	39,666	30,912	-22.07%
2200	RETIREMENT CONTRIBUTION	69,286	82,857	67,797	-18.17%
2300	LIFE AND HEALTH INSURANCE	64,984	83,941	76,585	-8.76%
2400	WORKERS COMPENSATION	9,663	7,037	2,752	-60.89%
				-	0.00%
TOTAL		**598,817**	**732,005**	**582,124**	**-20.48%**
SUPPLIES AND OTHER SERVICES:					
3,100	PROFESSIONAL SERVICES	900	-	75,000	100.00%
3400	OTHER CONTRACTUAL SERVICES	38,052	105,478	86,834	-17.68%
4000	TRAVEL & PER DIEM	-	700	700	0.00%
4200	FREIGHT & POSTAGE	614	500	-	0.00%
4300	UTILITY SERVICES	234,549	-	-	#DIV/0!
4400	RENTALS & LEASES	5,768	2,200	2,500	0.00%
4600	REPAIR AND MAINTENANCE	27,339	66,350	63,800	-3.84%
4650	VEHICLE MAINTENANCE	4,654	9,000	7,500	-16.67%
4700	PRINTING SERVICES	5,267	17,275	-	0.00%
4800	PROMOTIONAL ADVERTISING	-	-	-	0.00%
4900	OTHER CHARGES	-	-	-	0.00%
5100	OFFICE SUPPLIES	2,440	4,250	4,750	11.76%
5200	OPERATING SUPPLIES	101,380	149,530	179,036	19.73%
5204	SCHOLARSHIPS	-	15,000	15,000	100.00%
5250	FUEL & GASOLINE	3,498	4,000	4,000	0.00%
5400	BOOKS, PUBS, SUBS & MEMBERSHIPS	1,358	960	850	-11.46%
5500	TRAINING	300	1,250	5,165	313.20%
TOTAL		**426,119**	**376,493**	**445,135**	**18.23%**
CAPITAL OUTLAY:					
6200	BUILDING	-	-	-	0.00%
6300	INFRASTRUCTURE	-	110,000	26,000	0.00%
6400	EQUIPMENT	23,265	13,000	13,000	0.00%
TOTAL		**23,265**	**123,000**	**39,000**	**0.00%**
TOTAL COST		**1,048,201**	**1,231,498**	**1,066,259**	**-13.42%**

CITY OF APOPKA
RECREATION ATHLETICS
3612

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	**2019**	**2020**	**2021**
PARKS AND RECREATION DIRECTOR	1	1	1
ATHLETICS PROGRAM MANAGER	1	1	1
LEAD RECREATION SPECIALIST	0	2	0
RECREATION COORDINATOR	0	0	1
RECREATION SPECIALIST	1	0	0
SPORTS TOURNAMENT REC SPECIALIST	1	1	0
MAINTENANCE WORKER I	1	1	1
RECREATION LEADER II	1	1	1
RECREATION LEADER I	1	0	2
SECRETARY II	1	0	0
OFFICE SUPERVISOR	0	1	0
FACILITY ATTENDANT PART TIME	0	1	7
	8		
TOTAL	**8**	**9**	**14**

CAPITAL OUTLAY

6200 - Building	$ -
6300 - Infrastructure -	$ -
6400 - Equipment -	$ -
Total Capital Outlay	**$ -**

CITY OF APOPKA
RECREATION PROGRAMS
3613

The Recreation Programs Division is responsible for planning, organizing and implementing a wide variety of recreation programs and activities for the youth and adult citizens of Apopka.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	922,933
2020	BUDGET	1,335,533
2021	PROPOSED	1,359,795

GOALS:

- Provide a variety of inclusive, innovative, diverse and affordable recreation programs.
- Provide an inclusive environment,promoting educational, recreational and cultural activities for all citizens.
- Utilize thoughtful planning and public input to provide for dynamic growth in programs, services & facilities.

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Actual FY 2019	% Change
# of programs provided	30	36	38	5.6%
# of participants	20,194	24,324	26,000	6.9%

CITY OF APOPKA
RECREATION PROGRAMS
3613

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	280,339	252,862	287,201	13.58%
1210	LONGEVITY PAY	-	1,081	1,052	-2.65%
1300	OTHER SALARIES AND WAGES	65,336	160,180	172,120	7.45%
1400	OVERTIME	6,601	6,600	6,600	0.00%
2100	F.I.C.A.	25,851	32,185	34,952	8.60%
2200	RETIREMENT CONTRIBUTION	48,410	44,288	52,750	19.11%
2300	LIFE AND HEALTH INSURANCE	45,266	48,118	63,034	31.00%
2400	WORKERS COMPENSATION	4,855	3,615	4,560	26.15%
				-	0.00%
TOTAL		**476,658**	**548,928**	**622,270**	**13.36%**
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	11,184	6,500	6,500	0.00%
3400	CONTRACTUAL SERVICES	104,428	201,600	175,800	-12.80%
4000	TRAVEL & PER DIEM	600	855	330	100.00%
4200	FREIGHT & POSTAGE	-	1,890	900	-52.38%
4400	RENTALS & LEASES	11,575	96,930	74,810	-22.82%
4600	REPAIR AND MAINTENANCE	14,423	20,700	23,750	14.73%
4650	VEHICLE MAINTENANCE	-	1,000	1,000	0.00%
4700	PRINTING SERVICES	2,413	19,680	33,850	72.00%
4800	PROMOTIONAL ADVERTISING	8,993	34,700	49,000	41.21%
5100	OFFICE SUPPLIES		2,450	2,000	-18.37%
5200	OPERATING SUPPLIES	71,050	156,000	137,810	-11.66%
5201	APOPKA PROUD	-	212,950	217,250	2.02%
5202	SPECIAL ACTIVITIES & EVENTS	53,592			0.00%
5203	CONCERT EVENTS	93,442			
5250	FUEL & GASOLINE	1,623	850	850	0.00%
5400	BOOKS, PUBS, SUBS & MEMBERSHIPS	860	1,250	830	0.00%
5500	TRAINING	688	3,250	845	-74.00%
TOTAL		**374,872**	**760,605**	**725,525**	**-4.61%**
CAPITAL OUTLAY:					
6200	BUILDING	30,003	-	-	0.00%
6300	INFRASTRUCTURE	1,400	20,000	12,000	0.00%
6400	EQUIPMENT		6,000	-	0.00%
TOTAL		**31,403**	**26,000**	**12,000**	**0.00%**
TRANSFERS:					
9150	Transfer to Grants	40,000	-	-	0.00%
TOTAL COST		**922,933**	**1,335,533**	**1,359,795**	**1.82%**

CITY OF APOPKA
RECREATION PROGRAMS
3613

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	**2019**	**2020**	**2021**
RECREATION PROGRAMS MANAGER	1	1	0
RECREATION SUPERVISOR	0	0	2
RECREATION SPECIALIST	1	1	1
RECREATION LEADER I	1	1	0
EVENTS COORDINATOR	1	1	0
EVENTS SUPERVISOR	0	0	1
SECRETARY I	0	0	1
MAINTENANCE WORKER II	1	1	1
MUSEUM ATTENDANT PART TIME	0	0	1
FACILITY ATTENDANT PART TIME	0	0	7
SEASONAL PART TIME	0	0	30
TOTAL	**5**	**5**	**44**

*Part time positions included in FY 20/21

CAPITAL OUTLAY

6200 - Building	$ -
6300 - Infrastructure -	$ -
6400 - Equipment -	$ -
Total Capital Outlay	**$ -**

CITY OF APOPKA
PARK RANGERS
2245

The Apopka Police Department and its individual members will, without favor or prejudice, provide the citizens with a safe community. This division is responsible for caring for the safety of visitors to City Parks and surrounding areas. Responsibility was previously provided for in the Recreation Department.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	42,518
2020	BUDGET	75,927
2021	PROPOSED	76,226

GOALS:

- Maintain safety in City Parks and surrounding areas.
- Monitor conditions in city parks that promote a clean and safe environment.
- Assist visitors to City parks by answering questions, providing directions and ensuring their visit to our City parks is an enjoyable experience.

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Actual FY 2019	% Change
Number of City Parks	7	7	7	0%
Acreage Monitored	265	265	265	0%

CITY OF APOPKA
PARK RANGERS
2245

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	SALARIES & WAGES	13,382	-	-	0.00%
1210	LONGEVITY PAY	-	-	-	0.00%
1300	OTHER SALARIES AND WAGES	25,244	67,600	67,600	0.00%
1400	OVERTIME	-	-	-	#DIV/0!
2100	F.I.C.A.	2,955	5,171	5,171	0.00%
2200	RETIREMENT CONTRIBUTION	-	-	-	0.00%
2300	HEALTH AND LIFE INSURANCE	-	-	-	0.00%
2400	WORKERS COMPENSATION	829	656	955	45.64%
TOTAL		**42,410**	**73,427**	**73,726**	**0.41%**
SUPPLIES AND OTHER SERVICES:					
4500	LIABILITY & CASUALTY INSURANCE		-	-	0.00%
5200	OPERATING SUPPLIES	108	2,500	2,500	0.00%
TOTAL		**108**	**2,500**	**2,500**	**0.00%**
CAPITAL OUTLAY:					
6400	EQUIPMENT	-	-	-	0.00%
TOTAL		-	-	-	0.00%
TOTAL COST		**42,518**	**75,927**	**76,226**	**0.39%**

CITY OF APOPKA
PARK RANGERS
2245

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
PARK RANGERS PART TIME	4	4	4
TOTAL	**4**	**4**	**4**

CAPITAL OUTLAY

6200 - Building	$ -
6400 - Equipment	
Total Capital Outlay	$ -

CITY OF APOPKA
COMMUNITY DEVELOPMENT
4020

Community Development is responsible for the Planning, Zoning and Engineering functions along with Economic Development and Community Redevelopment. This Department is the primary contract for citizens or developers wanting to build or modify property within the City.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	1,396,830
2020	BUDGET	1,536,416
2021	PROPOSED	1,435,006

GOALS:

- Keep the City in compliance with state and county planning and development requirements.
- Process applications for development and redevelopment, voluntary annexations, comp plan amendments and variances in a timely manner.
- Aid and advise citizens, organizations and City staff in engineering and other matters requiring engineering expertise.
- Protect and preserve the City's natural environment.

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Actual FY 2019	% Change
# of plans submitted for review	107	106	110	0.03
Avg. # of days for plans review	14	14	14	0
# of annexations	19	96*	23	56.5

* Includes Fisher Plantation with 87 lots (10 items)

CITY OF APOPKA
COMMUNITY DEVELOPMENT
4020

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	760,008	810,222	839,814	3.65%
1210	LONGEVITY PAY	-	1,129	1,145	1.42%
1400	OVERTIME	-	-	-	0.00%
1600	OTHER REIMBURSED ALLOWANCES	2,988	-	-	0.00%
2100	F.I.C.A.	55,562	62,068	64,333	3.65%
2200	RETIREMENT CONTRIBUTION	140,855	141,500	153,896	8.76%
2300	LIFE AND HEALTH INSURANCE	97,267	105,614	127,874	21.08%
2400	WORKERS COMPENSATION	4,121	2,930	2,291	-21.82%
				-	0.00%
TOTAL		**1,060,801**	**1,123,464**	**1,189,354**	**5.86%**
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	18,125	-		0.00%
3400	OTHER CONTRACTUAL SERVICES	241,060	289,000	109,000	-62.28%
4000	TRAVEL & PER DIEM	574	4,550	4,550	0.00%
4100	COMMUNICATIONS	1,044			
4200	FREIGHT & POSTAGE	3,240	4,368	4,368	0.00%
4400	RENTAL & LEASES	12,610	8,325	8,325	0.00%
4600	REPAIR AND MAINTENANCE	-	1,500	1,500	0.00%
4650	VEHICLE MAINTENANCE	1,358	1,500	1,500	0.00%
4700	PRINTING AND BINDING	760	2,740	2,740	0.00%
4900	OTHER CHARGES	-	-	-	#DIV/0!
4902	LEGAL ADVERTISING	19,927	35,000	40,000	14.29%
5100	OFFICE SUPPLIES	3,298	10,000	10,000	0.00%
5200	OPERATING SUPPLIES	5,716	4,200	2,200	-47.62%
5250	FUEL & GASOLINE	2,623	2,500	2,500	0.00%
5400	BOOKS, PUBS, SUBS & MEMBERSHIPS	3,053	5,169	4,869	-5.80%
5500	TRAINING	867	4,100	4,100	0.00%
TOTAL		**314,257**	**372,952**	**195,652**	**-47.54%**
CAPITAL OUTLAY:					
6200	BUILDING	21,772			
6300	IMPROV. OTHER THAN BUILDINGS	-		-	0.00%
6400	EQUIPMENT	-	40,000	50,000	0.00%
TOTAL		**21,772**	**40,000**	**50,000**	**0.00%**
TOTAL COST		**1,396,830**	**1,536,416**	**1,435,006**	**-6.60%**

CITY OF APOPKA
COMMUNITY DEVELOPMENT
4020

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
COMMUNITY DEVELOPMENT DIRECTOR	1	1	1
PLANNER I	1	1	0
PLANNER II	1	1	2
PLANNER - SENIOR	2	2	1
PLANNING MANAGER	1	1	1
OFFICE MANAGER	1	1	1
SECRETARY II	2	2	2
TRANSPORTATION COORDINATOR	0	0	1
CITY ENGINEER	1	1	1
TOTAL	**10**	**10**	**10**

CAPITAL OUTLAY

6200 - Building	
	$ -
6400 - Equipment	
	$ -
Total Capital Outlay	**$ -**

CITY OF APOPKA
BUILDING SAFETY
4021

The Building Safety Division administers and enforces regulatory codes and ordinances to protect local citizens. Codes enforced include the Florida Building Code System, and other codes related to fire, electrical, gas, plumbing, mechanical and accessibility issues. The City Building Code requires a permit for any new building addition, structure, remodeling work or demolition work. The City requires a permit so plans can be reviewed and work can be inspected for compliance with all building and fire codes.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	767,109
2020	BUDGET	897,591
2021	PROPOSED	934,628

GOALS:

- Building Permits will be processed in a timely manner.
- Building inspections will be scheduled within 24 hours of a request.
- Provide excellent customer service and accurate information.

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Actual FY 2019	% Change
# of permits processed	4,752	5,394	4,911	-8.9
avg # of days for processing permit	15	14	14	0
# of inspections processed	13,840	15,465	17,364	10.9
Building plans reviewed	1,060	1,066	1,031	-3.2

CITY OF APOPKA
BUILDING SAFETY
4021

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	491,638	586,897	597,321	1.78%
1210	LONGEVITY PAY	1,764	2,803	2,539	-9.40%
1400	OVERTIME	467	2,500	2,500	0.00%
2100	F.I.C.A.	35,885	45,303	46,081	1.72%
2200	RETIREMENT CONTRIBUTION	90,187	103,280	110,232	6.73%
2300	LIFE AND HEALTH INSURANCE	81,751	105,542	127,529	20.83%
2400	WORKERS COMPENSATION	4,571	3,243	2,247	-30.70%
					0.00%
TOTAL		**706,263**	**849,567**	**888,449**	**4.58%**
SUPPLIES AND OTHER SERVICES:					
4100	COMMUNICATIONS	-	-		
4200	FREIGHT & POSTAGE	101	250	250	0.00%
4400	RENTAL & LEASES	4,347	7,370	8,325	12.96%
4600	REPAIR AND MAINTENANCE	-	-	-	0.00%
4650	VEHICLE MAINTENANCE	2,507	4,000	4,000	0.00%
4700	PRINTING SERVICES	41	650	650	0.00%
5100	OFFICE SUPPLIES	2,207	5,000	2,500	-50.00%
5200	OPERATING SUPPLIES	1,951	3,450	3,150	-8.70%
5250	FUEL & GASOLINE	4,886	6,000	6,000	0.00%
5400	BOOKS, PUBS, SUBS & MEMBERSHIPS	508	1,169	1,169	0.00%
5500	TRAINING	1,726	20,135	20,135	0.00%
TOTAL		**18,274**	**48,024**	**46,179**	**-3.84%**
CAPITAL OUTLAY:					
6200	BUILDINGS	21,674		-	0.00%
6400	EQUIPMENT	20,898		-	0.00%
TOTAL		**42,572**	**-**	**-**	**0.00%**
TOTAL COST		**767,109**	**897,591**	**934,628**	**4.13%**

CITY OF APOPKA
BUILDING SAFETY
4021

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
BUILDING OFFICIAL	1	1	1
DEPUTY BUILDING OFFICIAL	0	0	1
MULTIPLE CODE INSPECTOR	3	3	2
PERMIT CLERK	3	3	3
PERMIT TECHNICIAN	1	1	1
PLANS EXAMINER	1	1	1
TOTAL	**9**	**9**	**9**

CAPITAL OUTLAY

6200 - Building	
	$ -
6300 - Infrastructure	
	$ -
6400 - Equipment -	
	$ -
Total Capital Outlay	**$ -**

CITY OF APOPKA
DEBT SERVICE AND TRANSFERS

		ADOPTED BUDGET FY 2019-20	PROPOSED BUDGET FY 2020-21	PERCENT CHANGE
PRINCIPAL				
7100	BB&T - FIRE TRUCKS - 10 YR LEASE	113,926	115,977	1.80%
7101	MOTOROLA - COMMUNICATIONS LEASE	-	-	100.00%
7160	MCBRIDE MORTGAGE - 20 YR	-	-	100.00%
7170	FLC REVENUE BOND - 12/2018	-	-	100.00%
7181	RECREATION REVENUE NOTE	565,000	585,000	3.54%
7183	BOA NOTE - CNG FUEL ISLAND	127,000	129,000	1.57%
7184	Hancock - 2015	90,000	92,000	2.22%
7185	EDMUNDS - FINANCIAL SOFTWARE (2016)	-	-	100.00%
7186	Hancock - 2016	378,000	383,000	1.32%
7187	STRYKER - STRETCHERS (2016)	54,320	54,320	0.00%
7188	MOTOROLA - RADIO UPGRADES (2016)	-	-	100.00%
7189	MOTOROLA - TOWER LEASE	262,181	267,084	1.87%
7190	TORO FINANCING	-	-	100.00%
7191	2017 CAPITAL IMPROVEMENT - ZION BANC	480,000	490,000	2.08%
7192	TASERS 60 PLAN	33,696	33,696	0.00%
7193	2018 CAPITAL IMPROVEMENT - ZION BANC	541,000	557,000	2.96%
7194	STRYKER - STRETCHERS (8/2017)	17,783	-	-100.00%
7195	STRYKER - STRETCHERS (10/2017)	50,002	50,002	0.00%
	TOTAL	**2,712,908**	**2,757,079**	**1.63%**
INTEREST				
7200	BB&T - FIRE TRUCKS - 10 YR LEASE	8,427	6,376	-24.33%
7201	MOTOROLA - COMMUNICATIONS LEASE	-	-	100.00%
7260	MCBRIDE MORTGAGE - 20 YR	-	-	100.00%
7270	FLC REVENUE BOND - 12/2018	-	-	100.00%
7271	FLC REVENUE BOND - 12/2018	-	-	100.00%
7281	RECREATION REVENUE NOTE	68,640	46,605	-32.10%
7283	BOA NOTE - CNG FUEL ISLAND	11,434	8,976	-21.49%
7284	Hancock - 2015	3,841	2,321	-39.57%
7286	Hancock - 2016	7,951	2,662	-66.52%
7289	MOTOROLA - TOWER LEASE	41,888	36,985	-11.70%
7290	TORO FINANCING	-	-	100.00%
7291	2017 CAPITAL IMPROVEMENT - ZIONS BANC	25,226	16,204	-35.77%
7292	2018 CAPITAL IMPROVEMENT - ZIONS BANC	62,423	46,632	-25.30%
	TOTAL	**229,829**	**166,761**	**-27.44%**
	TOTAL PRINCIPAL AND INTEREST	**2,942,736**	**2,923,840**	**-0.64%**
TRANSFERS AND OTHER				
9001	TRANSFER TO STREET IMPROVEMENT FUND	736,098	558,908	-24.07%
9141	TRANSFER TO WATER/SEWER FUND	-	-	-
9111	TRANSFER TO GRANT FUND	108,400	-	-100.00%
	TOTAL TRANSFERS AND OTHER	**844,498**	**558,908**	**-33.82%**
	TOTAL BUDGET	**$ 3,787,235**	**$ 3,482,748**	**-8.04%**

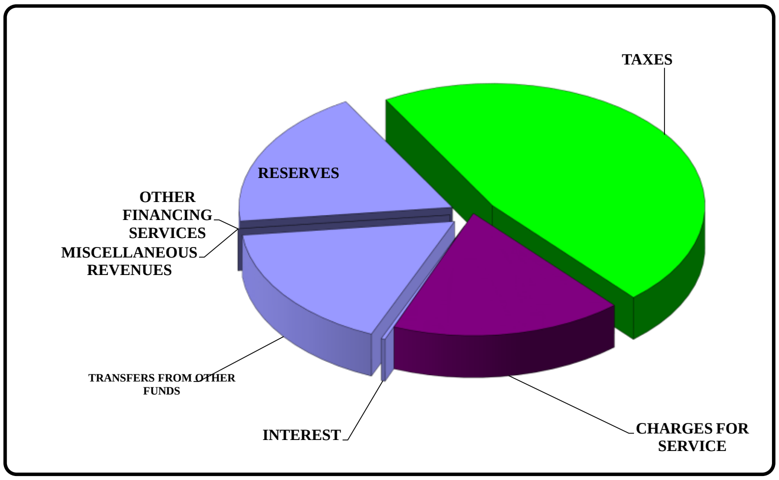
SPECIAL REVENUE FUNDS

STREET IMPROVEMENT FUNDS
TRANSPORTATION IMPACT FEES FUND
RECREATION IMPACT FEES FUND
FIRE IMPACT FEES FUND
POLICE IMPACT FEES FUND
LAW ENFORCEMENT TRUST FUNDS
POLICE DISCRETIONARY FUNDS
STORMWATER FUND
SPECIAL ASSESSMENTS FUND - MAIN LINE
SPECIAL ASSESSMENTS FUND - MAIN AVENUE
SPECIAL ASSESSMENTS FUND - CIMMARON HILLS
GRANTS FUND
COMMUNITY REDEVELOPMENT FUND

CITY OF APOPKA
STREET IMPROVEMENTS

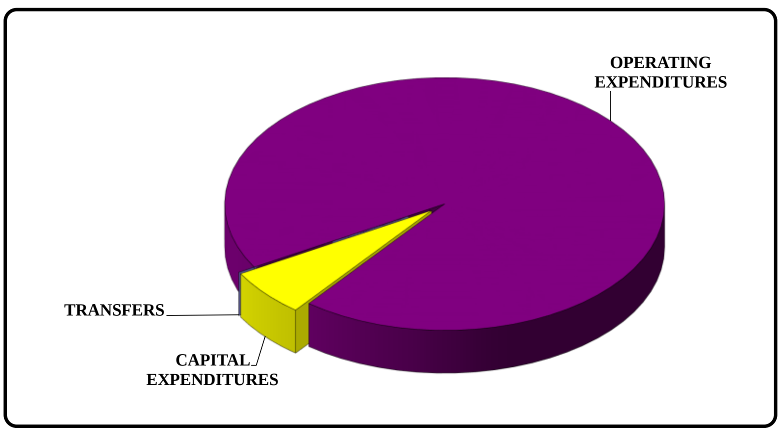
STREET IMPROVEMENT FUND - REVENUE AND EXPENDITURES

FISCAL YEAR 2020-2021



TOTAL REVENUE $ 3,369,859

		TOTALS	Percentage of TOTAL
TAXES		1,556,015	46.17%
CHARGES FOR SERVICE		581,760	17.26%
INTEREST		10,000	0.30%
TRANSFERS FROM OTHER FUNDS		558,908	16.59%
MISCELLANEOUS REVENUES		50,000	
OTHER FINANCING SERVICES		-	0.00%
RESERVES		613,176	18.20%
TOTAL REVENUE	**$**	**3,369,859**	**99%**



TOTAL EXPENDITURES $ 3,369,859

		TOTALS	Percentage of TOTAL
OPERATING EXPENDITURES	$	3,164,859	93.92%
CAPITAL EXPENDITURES		205,000	6.08%
TRANSFERS		-	0.00%
TOTAL EXPENDITURES	**$**	**3,369,859**	**100%**

CITY OF APOPKA
STREET IMPROVEMENT FUND
101

STREET IMPROVEMENT FUND BUDGET SUMMARY

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
ADD REVENUES:					
312-4100	GAS TAX	1,738,633	1,744,454	1,556,015	-10.80%
344-9001	FDOT ROAD MAINT AGMT	245,798	180,000	212,160	17.87%
344-9002	LANDFILL REVENUE	225,000	225,000	-	-100.00%
349-1000	STREET LIGHT SURCHARGE	325,084	335,000	369,600	10.33%
361-1000	INTEREST	27,597	5,000	10,000	100.00%
369-9000	MISCELLANEOUS	76,429	-	50,000	0.00%
381-0010	TRANSFER FROM GENERAL FUND	677,286	736,098	558,908	-24.07%
381-1200	TRANSFER FROM STORMWATER		-	-	#DIV/0!
389-0009	CARRYOVER APPROPRIATIONS	-	999,886	613,176	-38.68%
389-1000	OTHER FINANCING SOURCES	-	-	-	0.00%
TOTAL REVENUES		3,315,826	4,225,438	3,369,859	-20.25%
DEDUCT EXPENDITURES:					
OPERATING EXPENDITURES		2,394,055	3,990,438	3,164,859	-20.69%
CAPITAL EXPENDITURES		75,086	235,000	205,000	-12.77%
TRANSFERS OUT:					
TRANSFER TO GENERAL FUND		-	-	-	#DIV/0!
TOTAL EXPENDITURES		2,469,141	4,225,438	3,369,859	-20.25%

CITY OF APOPKA
STREET IMPROVEMENTS
101 - 3412

The Street Improvements Division performs functions relating to street right-of-way maintenance such as sidewalks, potholes, curbs, street sweeping, traffic regulatory signage, street lighting, tree trimming and mowing, edging and street identification signs.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	2,146,294
2020	BUDGET	3,832,111
2021	PROPOSED	3,223,469

GOALS:

- To improve our safety
- To improve the working knowledge/educate our employee's
- Establish an inventory of roads that need repairs & striping and prioritize same
- Establish an inventory of sidewalks that need repairs and prioritize same
- Set up program for change out of regulatory signs to comply with mandate on retroreflectivity
- Create 5 year plan for aging equipment

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Actual FY 2019	% Change
# of sidewalk/curb repairs	300	300	416	39%
# of new sidewalks installed	5	20	3	-85%
# of potholes filled	200	300	378	26%
# of street lights repairs	75	75	64	-15%
# of street signs installed	350	500	568	14%

CITY OF APOPKA
STREET IMPROVEMENTS
101 - 3412

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	263,370	313,586	472,483	50.67%
1210	LONGEVITY PAY	-	978	1,385	41.56%
1400	OVERTIME	19,212	22,840	17,280	-24.34%
1600	OTHER REIMBURSED ALLOWANCES	480	960	960	0.00%
2100	F.I.C.A.	20,170	25,885	37,646	45.44%
2200	RETIREMENT CONTRIBUTION	51,328	59,011	90,056	52.61%
2300	LIFE AND HEALTH INSURANCE	49,888	73,779	129,958	76.14%
2400	WORKERS COMPENSATION	23,827	16,754	7,283	-56.53%
TOTAL		**428,275**	**513,793**	**757,050**	**47.35%**
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	-	60,000	50,000	0.00%
3200	AUDIT SERVICES	-	-	-	0.00%
3400	OTHER CONTRACTUAL SERVICES		120,000	286,000	0.00%
4000	TRAVEL & PER DIEM	11		200	
4100	COMMUNICATIONS	-	1,800	3,600	0.00%
4200	FREIGHT & POSTAGE	71	150	200	33.33%
4300	UTILITY SERVICES	128,316	36,500	60,500	65.75%
4310	STREETLIGHTS	1,168,832	1,453,500	1,296,849	-10.78%
4400	RENTAL & LEASES	24,106	38,388	37,500	-2.31%
4600	REPAIR AND MAINTENANCE	64,895	175,500	131,850	-24.87%
4607	ROAD RESURFACING	3,715	800,000		-100.00%
4612	STREET STRIPPING	850	40,000	60,000	50.00%
4650	VEHICLE MAINTENANCE	37,524	45,000	35,000	-22.22%
4900	OTHER CHARGES	14,512	42,000	30,000	-28.57%
4910	MISC EXPENSE ADJUSTMENT FY 18	-			
5100	OFFICE SUPPLIES	492	500	300	-40.00%
5200	OPERATING SUPPLIES	28,584	58,480	40,220	-31.22%
5201	MEDIAN LANDSCAPING	-	15,000	-	-100.00%
5203	SIDEWALK/CURB REPAIRS	123,203	150,000	100,000	-33.33%
5204	STREET SIGN REPLACEMENT	18,962	50,000	50,000	0.00%
5205	GRAFFITI REMOVAL	-	500	500	0.00%
5250	FUEL & GASOLINE	21,621	27,500	27,500	0.00%
5300	ROAD MATERIALS & SUPPLIES	6,711	35,000	45,000	28.57%
5400	BOOKS, PUBS, SUBS & MEMBERSHIPS	-	1,000	1,200	20.00%
5500	TRAINING	529	2,500	5,000	100.00%
TOTAL		**1,642,933**	**3,153,318**	**2,261,419**	**-28.28%**

CITY OF APOPKA
STREET IMPROVEMENTS
101 - 3412

LINE ITEM DETAIL

		2019	2020	2021	PERCENT
CAPITAL OUTLAY:					
6100	LAND	-	-	-	#DIV/0!
6200	BUILDINGS	-	50,000	-	-100.00%
6300	INFRASTRUCTURE	-	-	-	#DIV/0!
6303	ROAD RESURFACING	-	-	100,000	#DIV/0!
6306	SIDEWALK NEW CONSTRUCTION	-	-	-	#DIV/0!
6307	SPEED HUMPS PROGRAM			50,000	
6400	EQUIPMENT	75,086	115,000	35,000	-69.57%
6800	INTANGIBLE ASSETS	-	-	20,000	0.00%
TOTAL		**75,086**	**165,000**	**205,000**	**24.24%**
TRANSFERS:					
9101	TRANSFER TO GENERAL FUND	-	-	-	0.00%
TOTAL		**-**	**-**	**-**	**0.00%**
TOTAL COST		**2,146,294**	**3,832,111**	**3,223,469**	**-15.88%**

CITY OF APOPKA
STREET IMPROVEMENTS
101 - 3412

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
OPERATIONS & MAINTENANCE MANAGER	1	1	1
STREET FOREMAN	1	1	1
MAINTENANCE WORKER II	2	2	3
MAINTENANCE WORKER I	3	3	4
HORTICULTURE & IRRIGATION TECHNICIAN	0	0	1
GROUNDS SPECIALIST	0	0	1
TRAFFIC OPERATIONS TECHNICIAN	1	1	1
TOTAL	**8**	**8**	**12**

CAPITAL OUTLAY

6200 - Building	
6304 - Sidewalks New Construction	
6400 - Equipment	
Total Capital Outlay	**$ -**

CITY OF APOPKA
INMATE PROGRAM
101 - 3414

The Inmate Program provides labor through the Department of Corrections. These inmates work on a variety of projects throughout the City maintaining the Northwest Recreation site, mowing medians and right-of-ways and other general maintenance projects.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	322,846
2020	BUDGET	393,327
2021	PROPOSED	146,390

GOALS:

- Improve Safety
- Improve communications between the Department of Correctins and the City
- Improve scheduling to determine proper work load of the inmates crews

PERFORMANCE MEASURES:

	Actual FY 2017	**Actual FY 2018**	**Estimated FY 2019**	**% Change**
# of Inmate work hours utilized	6,864	7,000	6540	-6.57%
# of training hours	224	224	120	-46.43%

CITY OF APOPKA
INMATE PROGRAM
101 - 3414

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 ADOPTED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	33,091	33,620	-	-100.00%
1210	LONGEVITY PAY	-	112	-	-100.00%
1400	OVERTIME	967	960	-	-100.00%
2100	F.I.C.A.	2,570	2,654	-	-100.00%
2200	RETIREMENT CONTRIBUTION	6,288	6,050	-	-100.00%
2300	LIFE AND HEALTH INSURANCE	7,103	8,834	-	-100.00%
2400	WORKERS COMPENSATION	450	327	-	-100.00%
TOTAL		**50,468**	**52,557**	**-**	**-100.00%**
SUPPLIES AND OTHER SERVICES:					
3400	OTHER CONTRACTUAL SERVICES	232,087	234,400	116,000	-50.51%
4000	TRAVEL & PER DIEM	1,484	2,500	1,250	0.00%
4100	COMMUNICATION	769	-	720	0.00%
4200	POSTAGE	-	100	200	100.00%
4400	RENTAL & LEASES	-	-	3,540	-16.53%
4600	REPAIR AND MAINTENANCE	-	-	220	-36.07%
4650	VEHICLE MAINTENANCE	16,464	11,980	10,000	-32.08%
5200	OPERATING SUPPLIES	3,037	8,540	5,460	-36.07%
5250	FUEL & GASOLINE	18,537	13,250	9,000	-32.08%
TOTAL		**272,378**	**270,770**	**146,390**	**-45.94%**
CAPITAL OUTLAY:					
6300	IMPROV. OTHER THAN BUILDINGS	-	-	-	0.00%
6400	EQUIPMENT	-	70,000		0.00%
TOTAL		**-**	**70,000**	**-**	**0.00%**
TOTAL COST		**322,846**	**393,327**	**146,390**	**-62.78%**

CITY OF APOPKA
INMATE PROGRAM
101 - 3414

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
MAINTENANCE WORKER II	1	1	0
TOTAL	**1**	**1**	**0**

*moved to Grounds-Athletic Complex

CAPITAL OUTLAY

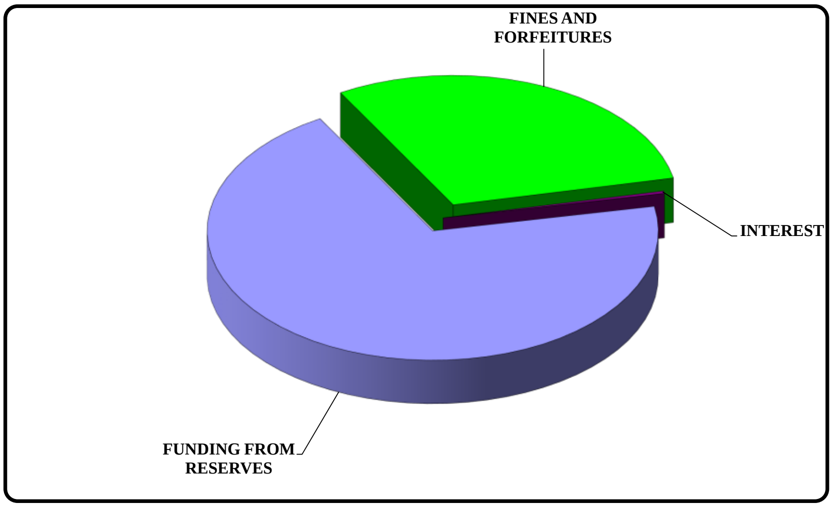
6200 - Building	
	$ -
6400 - Equipment	
	$ -
Total Capital Outlay	**$ -**

CITY OF APOPKA
LAW ENFORCEMENT TRUST - FEDERAL

CITY OF APOPKA
LAW ENFORCEMENT TRUST FUND - FEDERAL

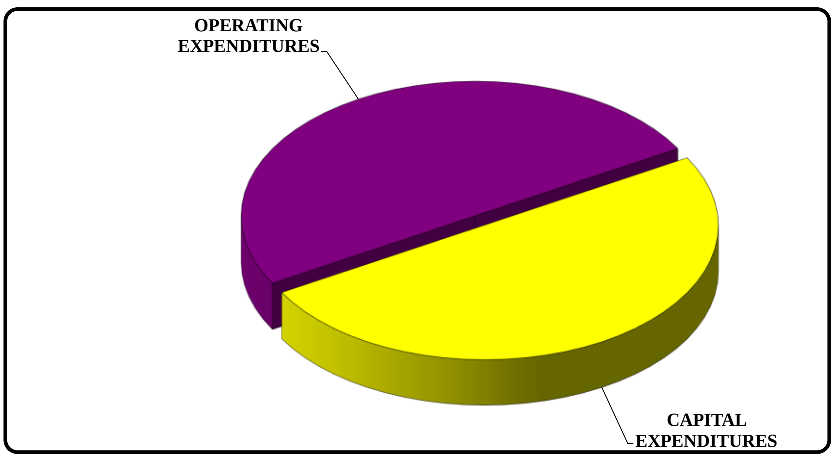
LAW ENFORCEMENT TRUST FUND - REVENUE AND EXPENDITURES

FISCAL YEAR 2020-2021



TOTAL REVENUE $ 100,000

	TOTALS	Percentage of TOTAL
FINES AND FORFEITURES	30,000	30.00%
INTEREST	300	0.30%
FUNDING FROM RESERVES	69,700	69.70%
TOTAL REVENUE	**$ 100,000**	**100%**



TOTAL EXPENDITURES $ 100,000

	TOTALS	Percentage of TOTAL
OPERATING EXPENDITURES	$ 50,000	50.00%
CAPITAL EXPENDITURES	50,000	50.00%
TOTAL EXPENDITURES	**$ 100,000**	**100%**

CITY OF APOPKA
LAW ENFORCEMENT TRUST FUND - FEDERAL
103 - 2291

LAW ENFORCEMENT TRUST FUND BUDGET SUMMARY

		2019 ACTUAL		2020 BUDGET		2021 PROPOSED		PERCENT CHANGE
ADD REVENUES:								
359-0000	FEDERAL FORFEITURES - JUSTICE	41,885		25,000		25,000		0%
359-2000	FEDERAL FORFEITURES-TREASURY			5,000		5,000		0%
361-1000	INVESTMENT EARNINGS	-		300		300		0%
361-1001	INTEREST - LETF (JUSTICE)	112						0%
361-1002	INTEREST - LETF (TREASURY)	26						0%
389-1000	FUNDING FROM RESERVES	-		69,700		69,700		0%
TOTAL REVENUES		**42,022**		**100,000**		**100,000**		**0%**
DEDUCT EXPENDITURES:								
OPERATING EXPENDITURES		2,500		50,000		50,000		0%
CAPITAL EXPENDITURES		-		50,000		50,000		0%
TOTAL EXPENDITURES		**2,500**	**#**	**100,000**	**#**	**100,000**	#	**0%**

CITY OF APOPKA
LAW ENFORCEMENT TRUST FUND - FEDERAL

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	10,010
2020	BUDGET	100,000
2021	PROPOSED	100,000

GOALS:

- Provide funding in accordance with federal regulations for crime prevention efforts, safe neighborhood programs, drug abuse prevention and education
- Provide equipment and professional expertise beyond general fund revenues consistent with the mission of the police department

CITY OF APOPKA
LAW ENFORCEMENT TRUST FUND - FEDERAL
103 - 2291

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
SUPPLIES AND OTHER SERVICES:					
4650	VEHICLE MAINTENANCE	-	-	-	0%
4900	OTHER CURRENT CHARGES	-	-	-	0%
5200	OPERATING SUPPLIES	2,500	50,000	50,000	0%
TOTAL		**2,500**	**50,000**	**50,000**	**0%**
CAPITAL OUTLAY:					
6300	IMPROV. OTHER THAN BUILDINGS	7,510			
6400	EQUIPMENT AND MACHINERY		50,000	50,000	0%
TOTAL COST		**10,010**	**100,000**	**100,000**	**0%**

CITY OF APOPKA
LAW ENFORCEMENT TRUST FUND - FEDERAL
103 - 2291

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
NONE	0	0	0
TOTAL	**0**	**0**	**0**

CAPITAL OUTLAY

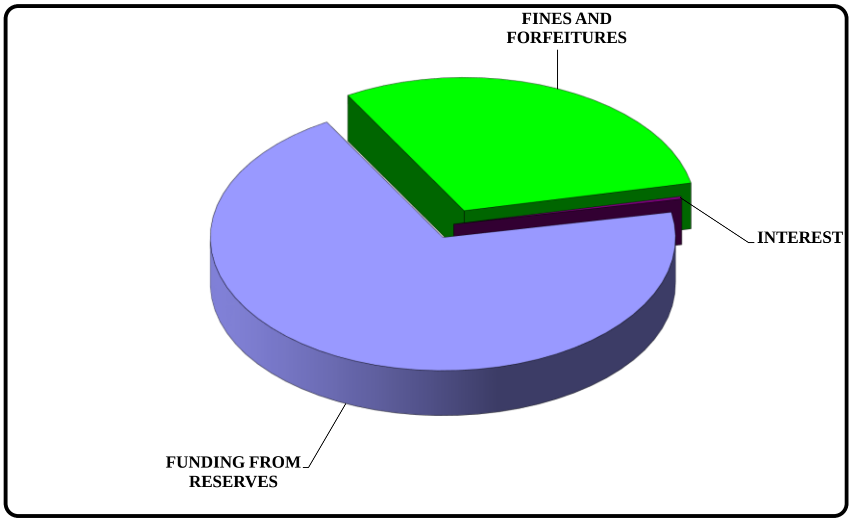
6400 - Equipment	50,000
Total Capital Outlay	$ 50,000

CITY OF APOPKA
LAW ENFORCEMENT TRUST - STATE

CITY OF APOPKA
LAW ENFORCEMENT TRUST FUND - STATE

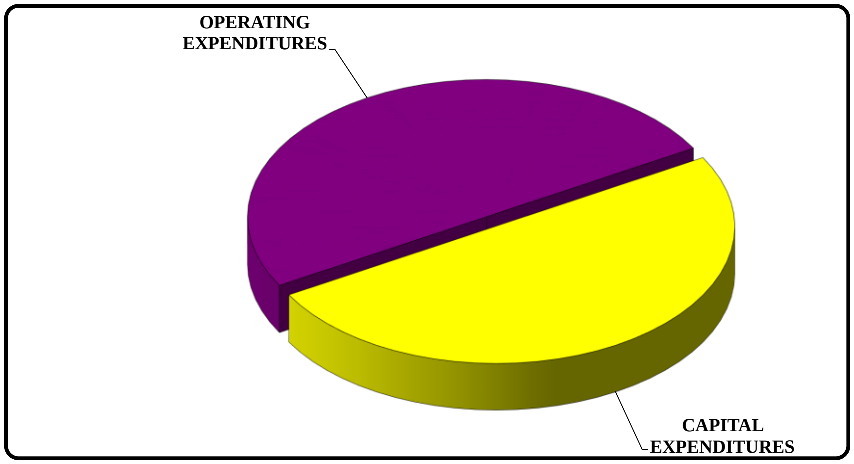
LAW ENFORCEMENT TRUST FUND - STATE - REVENUE AND EXPENDITURES

FISCAL YEAR 2020-2021



TOTAL REVENUE $ 100,000

	TOTALS	Percentage of TOTAL
FINES AND FORFEITURES	30,000	30.00%
INTEREST	300	0.30%
FUNDING FROM RESERVES	69,700	69.70%
TOTAL REVENUE	**$ 100,000**	**100%**



TOTAL EXPENDITURES $ 100,000

	TOTALS	Percentage of TOTAL
OPERATING EXPENDITURES	$ 50,000	50.00%
CAPITAL EXPENDITURES	50,000	50.00%
TOTAL EXPENDITURES	**$ 100,000**	**100%**

CITY OF APOPKA
LAW ENFORCEMENT TRUST FUND - STATE
105 - 2291

LAW ENFORCEMENT TRUST FUND - STATE BUDGET SUMMARY

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
ADD REVENUES:					
351-2000	CONFISCATED PROPERTY				
359-0000	STATE FORFEITURES	35,405	30,000	30,000	0%
361-1000	INVESTMENT EARNINGS	219	300	300	0%
361-1001	INTEREST - LETF (JUSTICE)				0%
361-1002	INTEREST - LETF (TREASURY)				0%
389-1000	FUNDING FROM RESERVES	-	69,700	69,700	0%
TOTAL REVENUES		**35,625**	**100,000**	**100,000**	**0%**
DEDUCT EXPENDITURES:					
OPERATING EXPENDITURES		10,000		50,000	0%
CAPITAL EXPENDITURES		-		50,000	0%
TOTAL EXPENDITURES		**10,000 #**	**- #**	**100,000 #**	**0%**

CITY OF APOPKA
LAW ENFORCEMENT TRUST FUND - STATE

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	10,000
2020	BUDGET	100,000
2021	PROPOSED	100,000

GOALS:

- Provide funding in accordance with Florida statues for crime efforts, safe neighborhood programs drug abuse prevention and eduction
- Provide equipment and professional expertise beyond general fund revenues consistent with the mission of the police department.

CITY OF APOPKA
LAW ENFORCEMENT TRUST FUND - STATE
105 - 2290

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
SUPPLIES AND OTHER SERVICES:					
4650	VEHICLE MAINTENANCE	-	-	-	0%
4900	OTHER CURRENT CHARGES	-		-	0%
5200	OPERATING SUPPLIES	10,000	50,000	50,000	0%
TOTAL		**10,000**	**50,000**	**50,000**	**0%**
CAPITAL OUTLAY:					
6400	EQUIPMENT AND MACHINERY		50,000	50,000	0%
TOTAL COST		**10,000**	**100,000**	**100,000**	**0%**

CITY OF APOPKA
LAW ENFORCEMENT TRUST FUND - STATE
103 - 2291

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
NONE	0	0	0
TOTAL	**0**	**0**	**0**

CAPITAL OUTLAY

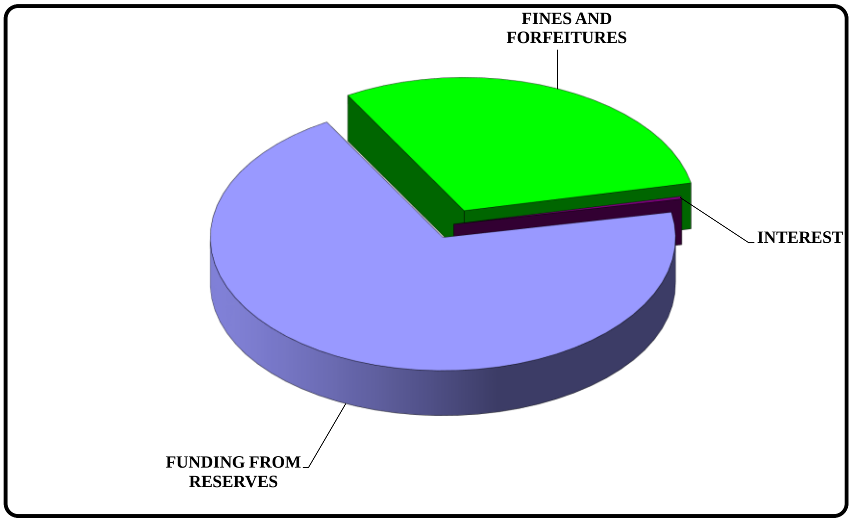
6400 - Equipment	50,000
Total Capital Outlay	$ 50,000

CITY OF APOPKA
POLICE DISCRETIONARY FUND

CITY OF APOPKA
POLICE DISCRETIONARY FUND

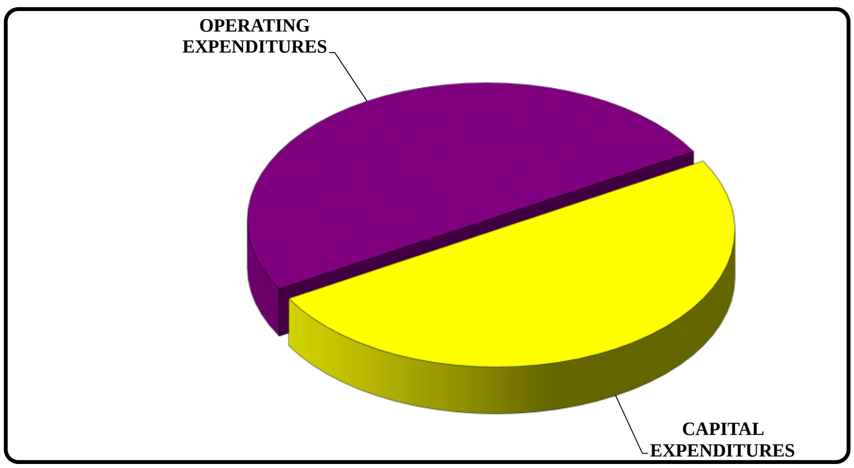
POLICE DICCRETIONARY FUND - REVENUE AND EXPENDITURES

FISCAL YEAR 2020-2021



TOTAL REVENUE $ 100,000

		TOTALS	Percentage of TOTAL
FINES AND FORFEITURES		46,300	46.30%
INTEREST		2,000	2.00%
FUNDING FROM RESERVES		51,700	51.70%
TOTAL REVENUE	**$**	**100,000**	**100%**



TOTAL EXPENDITURES $ 100,000

		TOTALS	Percentage of TOTAL
OPERATING EXPENDITURES	$	50,000	50.00%
CAPITAL EXPENDITURES		50,000	50.00%
DONATIONS		-	0.00%
TOTAL EXPENDITURES	**$**	**100,000**	**100%**

CITY OF APOPKA
POLICE DISCRETIONARY FUND
106 - 2291

POLICE DISCRETIONARY FUND BUDGET SUMMARY

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
ADD REVENUES:					
341-9002	POLICE TOWING - CID	18,625	25,000	18,000	0%
341-9003	POLICE TOWING - FORENSICS	18,625	5,000	18,000	0%
351-2000	POLICE - ABANDONED PROPERTY	-	300	300	0%
351-3000	POLICE TRAINING	16,216		10,000	0%
361-1000	INTEREST	5,713		2,000	
366-9003	DONATIONS - POLICE DEPARTMENT	56,713			
383-0000	CANCEL PRIOR YEAR EXPENSE				0%
389-1000	FUNDING FROM RESERVES	-	69,700	51,700	0%
TOTAL REVENUES		**115,893**	**100,000**	**100,000**	**0%**
DEDUCT EXPENDITURES:					
OPERATING EXPENDITURES		19,208	50,000	50,000	0%
CAPITAL EXPENDITURES		31,643	50,000	50,000	0%
DONATIONS		13,206			
TOTAL EXPENDITURES		**64,057**	**100,000**	**100,000**	**0%**

CITY OF APOPKA
POLICE DISCRETIONARY FUND

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	64,057
2020	BUDGET	100,000
2021	PROPOSED	100,000

GOALS:

- Provide training for complex investigations, forensic sciences, or police management provide equipment or technology beyond that supported by the general fund, enhance community policing efforts by providing donations to groups and functions that are consistent with the department mission.

CITY OF APOPKA
POLICE DISCRETIONARY FUND
106 - 2220

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
SUPPLIES AND OTHER SERVICES:					
5200	OPERATING SUPPLIES		50,000	50,000	0%
5201	OP SUPPLIES - TOWING CID	665			0%
5202	OP SUPPLIES - TOWING FOR	-			0%
5203	OP SUPPLIES - DONATIONS	18,543			0%
5205	OP SUPPLIES - TECHNOLOGY	-			0%
5214	OP SUPPLIES - CANINE	-			0%
5221	OP SUPPLIES - CANINE RETIREMENT PGM	-	-	-	0%
5450	POLICE - SPECIAL TRAINING	-			0%
5501	TRAINING - OTHER	-			0%
TOTAL		**19,208**	**50,000**	**50,000**	**0%**
CAPITAL OUTLAY:					
6322	IMPROV. OTHER THAN BUILDINGS	7,510			
6400	EQUIPMENT AND MACHINERY	7,705			
6401	EQUIPMENT AND MACHINERY - TOWING - CID	12,234	50,000	50,000	0%
6402	EQUIPMENT AND MACHINERY - TOWING - FOR	-			
6402	EQUIPMENT AND MACHINERY - CANINE PROG	4,194			
TOTAL		**31,643**	**50,000**	**50,000**	0%
DONATIONS:					
8200	DONATIONS	13,206	-		
TOTAL COST		**64,057**	**100,000**	**100,000**	**0%**

CITY OF APOPKA
POLICE DISCRETIONARY FUND
106 - 2291

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
NONE	0	0	0
TOTAL	**0**	**0**	**0**

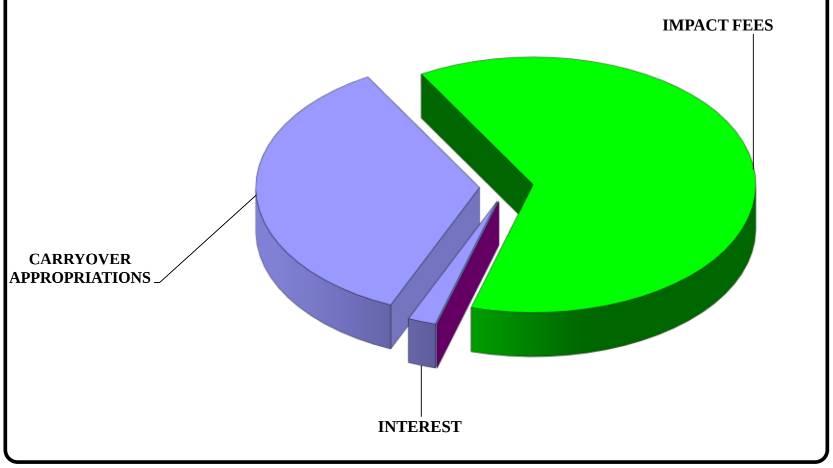
CAPITAL OUTLAY

6400 - Equipment	
Total Capital Outlay	$ -

CITY OF APOPKA
TRAFFIC IMPACT FEES

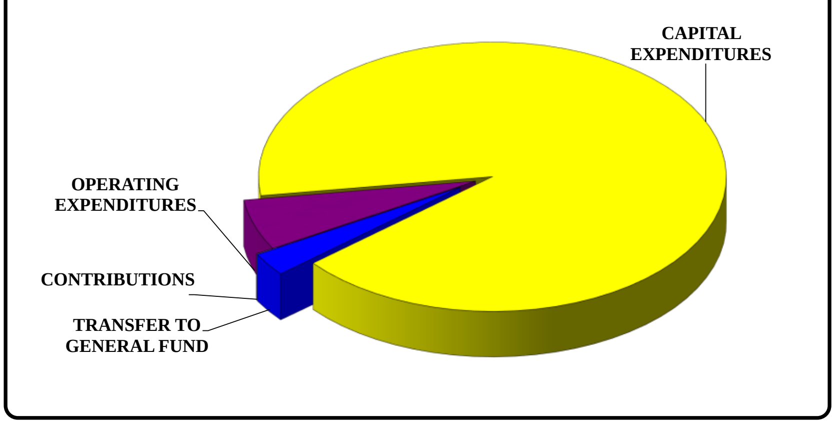
TRANSPORTATION IMPACT FEES FUND - REVENUE AND EXPENDITURES

FISCAL YEAR 2020-2021



TOTAL REVENUE $ 2,468,300

		TOTALS	Percentage of TOTAL
IMPACT FEES		1,550,000	62.80%
CHARGES FOR SERVICE		-	0.00%
INTEREST		50,000	2.03%
CARRYOVER APPROPRIATIONS		868,300	35.18%
TOTAL REVENUE	**$**	**2,468,300**	**100%**



TOTAL EXPENDITURES $ 2,468,300

		TOTALS	Percentage of TOTAL
OPERATING EXPENDITURES	$	150,000	6.08%
CAPITAL EXPENDITURES		2,250,000	91.16%
TRANSFER TO GENERAL FUND		68,300	2.77%
CONTRIBUTIONS		-	0.00%
TOTAL EXPENDITURES	**$**	**2,468,300**	**100%**

CITY OF APOPKA
TRANSPORTATION IMPACT FEES FUND
102 - 3413

TRANSPORTATION IMPACT FEES FUND BUDGET SUMMARY

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
ADD REVENUES:					
324-3100	IMPACT FEES - RESIDENTIAL	729,804	803,760	800,000	-0.47%
324-3200	IMPACT FEES - COMMERCIAL	2,735,022	750,000	750,000	0.00%
361-1000	INVESTMENT EARNINGS	103,357	50,000	50,000	0.00%
363-1250	CHARGES FOR SERVICES				0.00%
363-9000	MISCELLANEOUS REVENUES	-			0.00%
381-1200	TRANSFER FROM STORMWATER				
389-1000	FUNDING FROM RESERVES		764,540	868,300	**13.57%**
TOTAL REVENUES AVAILABLE		**3,568,183**	**2,368,300**	**2,468,300**	**4.22%**
DEDUCT EXPENDITURES:					
OPERATING EXPENDITURES		75,461	150,000	150,000	0.00%
CAPITAL EXPENDITURES		1,519,852	2,050,000	2,250,000	9.76%
TRANSFERS OUT:					
GENERAL FUND		68,300	68,300	68,300	**0.00%**
CONTRIBUTIONS:					
DEVELOPER AGREEMENTS		1,226,678	100,000	-	
TOTAL EXPENDITURES		**2,890,291**	**2,368,300**	**2,468,300**	**4.22%**

CITY OF APOPKA
TRAFFIC IMPACT FEES
102 - 3413

This Fund tracks and accounts for the fees collected to ensure new development helps cover the costs associated with street infrastructure improvements within the City of Apopka.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	2,890,291
2020	BUDGET	2,368,300
2021	PROPOSED	2,468,300

GOALS:

- Final design and construct the US 441 and Bradshaw Rd. signal / intersection improvements.
- Design and construct the Harmon Rd. pavement and drainage improvements - Ocoee-Apopka Rd. to end of current construction
- Design and bid for construction the Old Dixie Highway and Bradshaw intersection improvements

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Estimated FY 2019	% Change
# of Road improvements started	4	3	3	0%
# of Road improvements completed	1	2	2	0%
# of paving/drainage projects started	1	2	3	50%
# of paving/drainage projects completed	1	1	2	100%

CITY OF APOPKA
TRAFFIC IMPACT FEES
102 - 3413

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	50,491	100,000	100,000	0%
3112	TRAFFIC COUNTS	24,970	50,000	50,000	0%
TOTAL		**75,461**	**150,000**	**150,000**	**0%**
CAPITAL OUTLAY:		**1,519,852**	**2,050,000**	**2,250,000**	10%
TRANSFERS:		**68,300**	**68,300**	**68,300**	0%
CONTRIBUTIONS:					
8100	DEVELOPER AGREEMENTS	1,226,678	100,000		100%
TOTAL COST		**2,890,291**	**2,368,300**	**2,468,300**	**4%**

CITY OF APOPKA
TRAFFIC IMPACT FEES
102 - 3413

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
NONE	0	0	0
TOTAL	**0**	**0**	**0**

CAPITAL OUTLAY

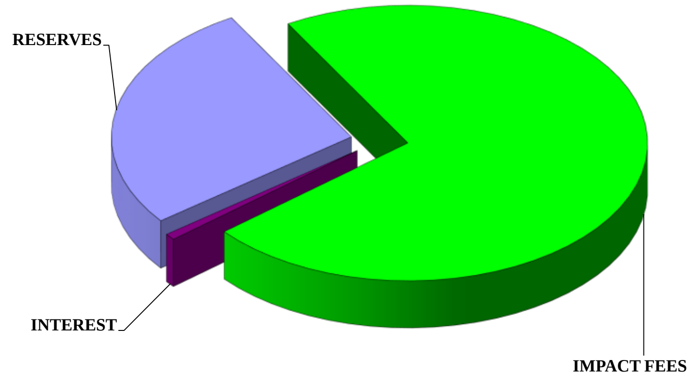
6300 - Infrastructure			
US 441 and Bradshaw Road intersection New Sidewalks		100,000	100,000
Peterson Road/King Street Reconstruction and Safety Improvements		250,000	350,000
Harmon Road Extension - Ocoee-Apopka Road to Existing Harmon Road - New 2-Lane Road		200,000	500,000
Sandpiper Road Realignment		50,000	0
Sandpiper Road at Park Avenue New Signal		50,000	0
St. Johns Water Management District Lake Apopka Site Driveway Improvements		500,000	500,000
West Kelly Park Road - Capacity and Safety Improvements			300,000
Segment 1 - Round Lake Road to Plymouth-Sorrento Road		300,000	
Vick Road from Old Dixie to Ponkan Road - Widen to 4 Lanes			
Segment 1 Old Dixie Highway to Sun Bluff Lane		300,000	
Vick Road and Lester Road New Signal - Design and Construction			500,000
Ponkan Road and Sidewalk Improvements		300,000	
Total Capital Outlay	0	$ 2,050,000	$ 2,250,000

CITY OF APOPKA
RECREATION IMPACT FEES

CITY OF APOPKA
RECREATION IMPACT FEE FUND

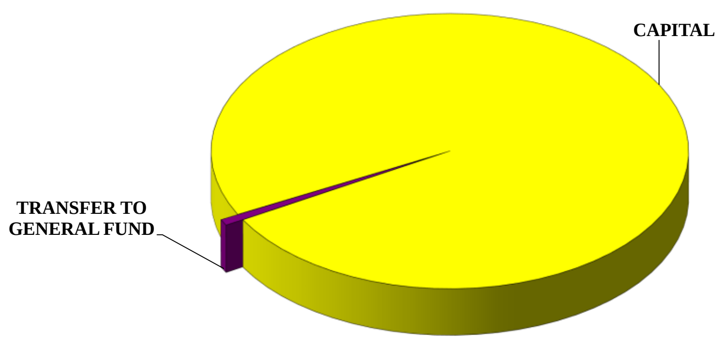
RECREATION IMPACT FEES FUND - REVENUE AND EXPENDITURES

FISCAL YEAR 2020-2021



TOTAL REVENUE $ 277,000

	TOTALS	Percentage of TOTAL
IMPACT FEES	200,000	72.20%
INTEREST	2,000	0.72%
RESERVES	75,000	27.08%
TOTAL REVENUE	**$ 277,000**	**100%**



TOTAL EXPENDITURES $ 277,000

	TOTALS	Percentage of TOTAL
TRANSFER TO GENERAL FUND	2,000	0.72%
CAPITAL	275,000	99.28%
TOTAL EXPENDITURES	**$ 277,000**	**100%**

CITY OF APOPKA
RECREATION IMPACT FEES FUND
104 - 3614

RECREATION IMPACT FEES FUND BUDGET SUMMARY

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
ADD REVENUES:					
324-6100	RECREATION IMPACT FEES	287,590	180,000	200,000	11.11%
361-1000	INVESTMENT EARNINGS	4,197	1,000	2,000	100.00%
	FUNDING FROM RESERVES	-	21,000	75,000	0.00%
	FUNDING FROM OTHER FUNDS	-	-		0.00%
TOTAL REVENUES AVAILABLE		**291,787**	**202,000**	**277,000**	**37.13%**
DEDUCT EXPENDITURES:					
OPERATING EXPENDITURES		-	-	-	0.00%
CAPITAL EXPENDITURES		292,271	200,000	275,000	0.00%
DEBT SERVICE		-	-		#DIV/0!
CONTINGENCY		-	-		0.00%
TRANSFERS OUT:					
GENERAL FUND		2,000	2,000	2,000	0.00%
TOTAL EXPENDITURES		**294,271**	**202,000**	**277,000**	**37.13%**

CITY OF APOPKA
RECREATION IMPACT FEES
104 - 3614

The recreation impact fees are collected from new residential construction to purchase, build or improve the City's parks and recreation facilities.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	294,271
2020	BUDGET	202,000
2021	PROPOSED	277,000

GOALS:

- Follow the Recreation Master Plan to idenify and prioritize future parks and recreation facilities throughout the City.

- Periodically review the impact fee rate structure to ensure it is adequate to cover the future costs needed for new parks and recreation facilities in the City caused by the experienced growth.

CITY OF APOPKA
RECREATION IMPACT FEES

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	**2019**	**2020**	**2021**
NONE	0	0	0
TOTAL	**0**	**0**	**0**

CAPITAL OUTLAY

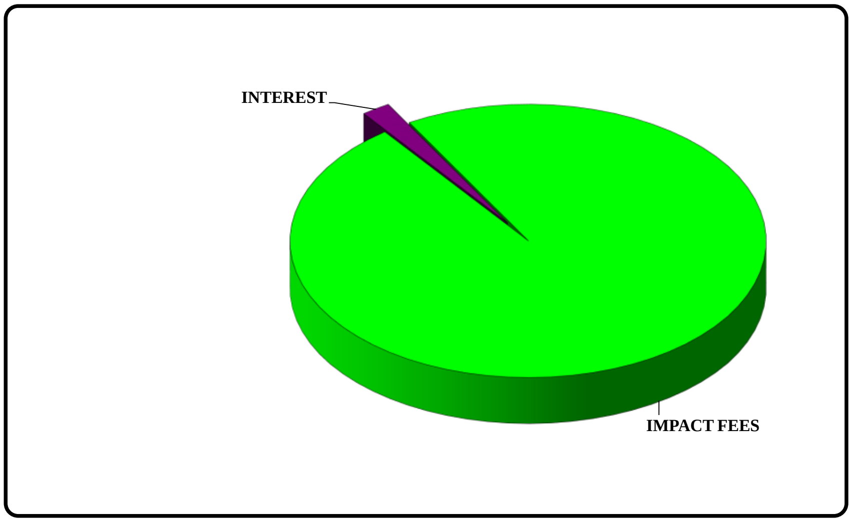
6300 - Infrastructure		
Bathroom Northwest Recreation Facility	$ 150,000	$ 225,000
ADA Sidwalk	50,000	50,000
	$ 200,000	$ 275,000
Total Capital Outlay	$ 200,000	$ 275,000

CITY OF APOPKA
FIRE IMPACT FEES

CITY OF APOPKA
FIRE IMPACT FEE FUND

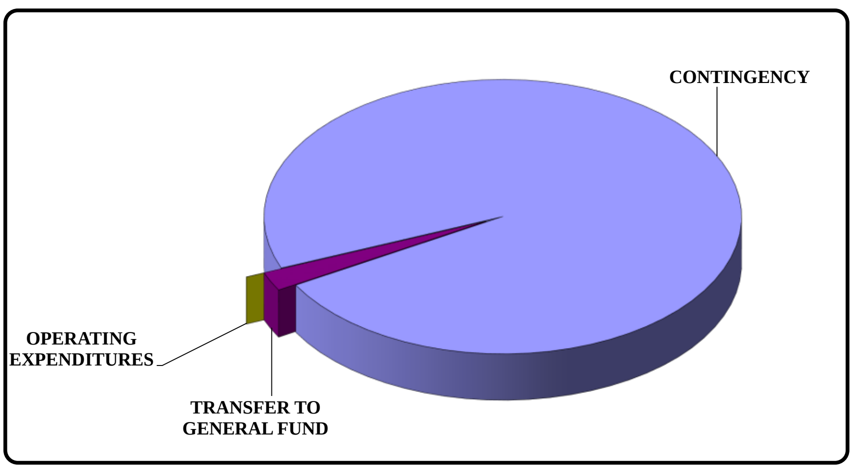
FIRE IMPACT FEES FUND - REVENUE AND EXPENDITURES

FISCAL YEAR 2020-2021



TOTAL REVENUE $ 255,000

	TOTALS	Percentage of TOTAL
IMPACT FEES	250,000	98.04%
INTEREST	5,000	1.96%
TOTAL REVENUE	**$ 255,000**	**100%**



TOTAL EXPENDITURES $ 255,000

	TOTALS	Percentage of TOTAL
TRANSFER TO GENERAL FUND	5,000	1.96%
OPERATING EXPENDITURES	30,000	
CONTINGENCY	220,000	86.27%
TOTAL EXPENDITURES	**$ 255,000**	**88%**

CITY OF APOPKA
FIRE IMPACT FEES FUND
110-2110

FIRE IMPACT FEES FUND BUDGET SUMMARY

	2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
ADD REVENUES:				
FIRE IMPACT FEES - RESIDENTIAL	199,340	100,000	125,000	25.00%
FIRE IMPACT FEES - COMMERCIAL	246,858	65,000	125,000	92.31%
INVESTMENT EARNINGS	11,418	100	5,000	4900.00%
TOTAL REVENUES AVAILABLE	457,615	165,100	255,000	54.45%
DEDUCT EXPENDITURES:				
OPERATING EXPENDITURES	-		30,000	0.00%
CAPITAL EXPENDITURES	-	-	-	0.00%
DEBT SERVICE	-	-	-	0.00%
CONTINGENCY (RETURN TO RESERVES)	-	160,100	220,000	37.41%
TRANSFERS OUT:				
GENERAL FUND	5,000	5,000	5,000	0.00%
TOTAL EXPENDITURES	5,000	165,100	255,000	54.45%

CITY OF APOPKA
FIRE IMPACT FEES
110-2110

The FIRE impact fees are collected from new residential construction to purchase, build or improve the City's FIRE facilities.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	5,000
2020	BUDGET	165,100
2021	PROPOSED	255,000

GOALS:

- Promote financial stability and focus attention on the city’s long term financial capacity to meet needs.
- Provide capital assets in order to meet the increased demands of growth and not fund existing deficiencies.
- Consistently make decisions related to impact fee spending that are aligned with the overall department goals and objectives regarding the provision of emergency services.
- Ensure existing levels of emergency services continue into the future throughout all parts of the community by means of responsible planning consistent with laws.

CITY OF APOPKA
FIRE IMPACT FEES
110-2110

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
NONE	0	0	0
TOTAL	**0**	**0**	**0**

CAPITAL OUTLAY

6300 - Infrastructure

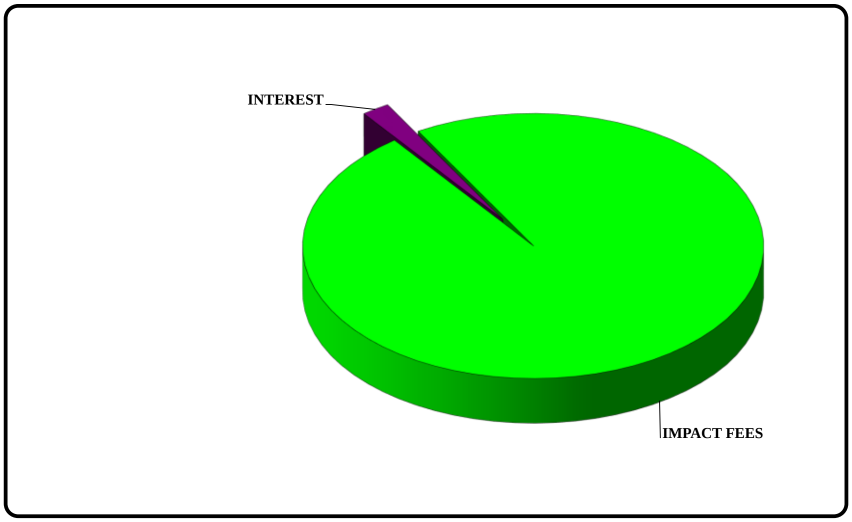
	$ -
Total Capital Outlay	$ -

CITY OF APOPKA
POLICE IMPACT FEES

CITY OF APOPKA
POLICE IMPACT FEE FUND

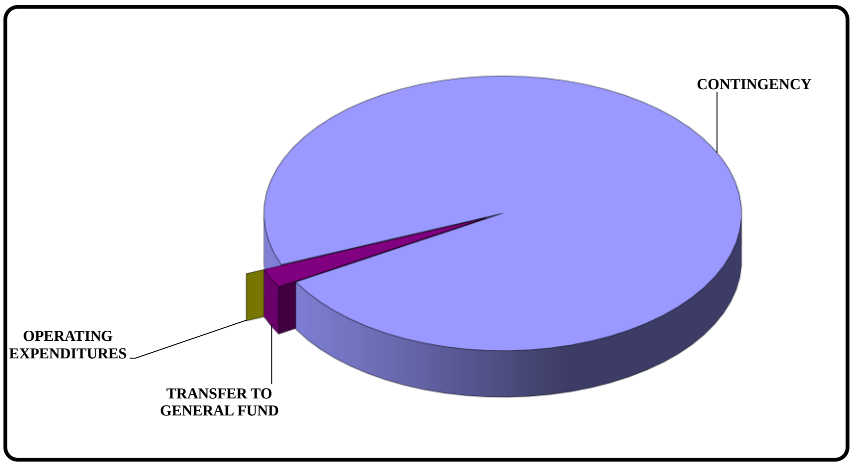
POLICE IMPACT FEES FUND - REVENUE AND EXPENDITURES

FISCAL YEAR 2020-2021



TOTAL REVENUE $ 255,000

	TOTALS	Percentage of TOTAL
IMPACT FEES	250,000	98.04%
INTEREST	5,000	1.96%
TOTAL REVENUE	**$ 255,000**	**100%**



TOTAL EXPENDITURES $ 225,000

	TOTALS	Percentage of TOTAL
TRANSFER TO GENERAL FUND	5,000	2.22%
OPERATING EXPENDITURES	-	
CONTINGENCY	220,000	97.78%
TOTAL EXPENDITURES	**$ 225,000**	**100%**

CITY OF APOPKA
POLICE IMPACT FEES FUND
115-2210

POLICE IMPACT FEES FUND BUDGET SUMMARY

	2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
ADD REVENUES:				
POLICE IMPACT FEES - RESIDENTIAL	210,185	100,000	125,000	25.00%
POLICE IMPACT FEES - COMMERCIAL	226,083	55,000	125,000	127.27%
INVESTMENT EARNINGS	11,436	5,000	5,000	0.00%
TOTAL REVENUES AVAILABLE	447,704	160,000	255,000	**59.38%**
DEDUCT EXPENDITURES:				
OPERATING EXPENDITURES	-			0.00%
CAPITAL EXPENDITURES	-	-	30,000	0.00%
DEBT SERVICE	-	-	-	0.00%
CONTINGENCY (RETURN TO RESERVES)	-	155,000	220,000	41.94%
TRANSFERS OUT:				
GENERAL FUND	5,000	5,000	5,000	0.00%
TOTAL EXPENDITURES	5,000	160,000	255,000	**59.38%**

CITY OF APOPKA
POLICE IMPACT FEES
115-2210

The POLICE impact fees are collected from new residential construction to purchase, build or improve the City's POLICE facilities.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	5,000
2020	BUDGET	160,000
2021	PROPOSED	255,000

GOALS:

- Promote financial stability and focus attention on the city’s long term financial capacity to meet needs.
- Provide capital assets in order to meet the increased demands of growth and not fund existing deficiencies.
- Consistently make decisions related to impact fee spending that are aligned with the overall department goals and objectives regarding the provision of emergency services.
- Ensure existing levels of emergency services continue into the future throughout all parts of the community by means of responsible planning consistent with laws.

CITY OF APOPKA
POLICE IMPACT FEES
115-2210

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
NONE	0	0	0
TOTAL	**0**	**0**	**0**

CAPITAL OUTLAY

6300 - Infrastructure

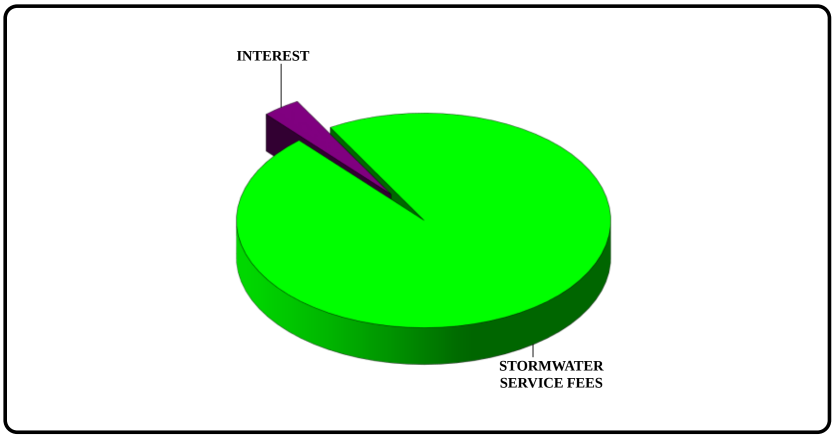
	$ -
Total Capital Outlay	$ -

CITY OF APOPKA
STORMWATER FUND

CITY OF APOPKA
STORMWATER FUND
120-3151

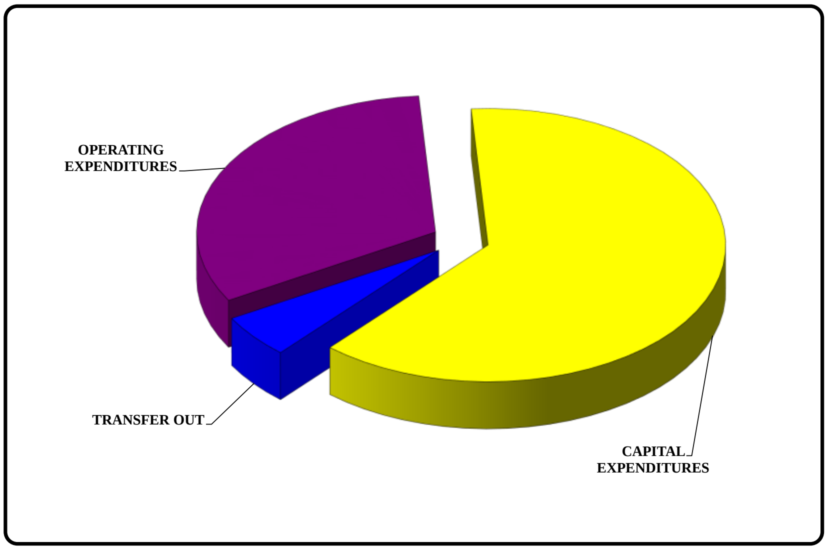
STORMWATER FUND - REVENUE AND EXPENDITURES

FISCAL YEAR 2020-2021



TOTAL REVENUE $ 1,197,475

		TOTALS	Percentage of TOTAL
STORMWATER SERVICE FEES	$	478,872	39.99%
INTEREST		16,200	1.35%
RESERVES		702,403	
TOTAL REVENUE	**$**	**1,197,475**	**41%**



TOTAL EXPENDITURES $ 1,197,475

		TOTALS	Percentage of TOTAL
OPERATING EXPENDITURES	$	385,670	32.21%
CAPITAL EXPENDITURES		750,000	62.63%
TRANSFER OUT		61,805	5.16%
TOTAL EXPENDITURES	**$**	**1,197,475**	**100%**

CITY OF APOPKA
STORMWATER FUND
120-3151

STORMWATER MANAGEMENT FUND BUDGET SUMMARY

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
ADD REVENUES:					
343-7000	STORMWATER SERVICE FEES	440,129	452,635	477,372	5.47%
343-7050	PRIOR YEAR STORMWATER FEES	1,192	1,500	1,500	0.00%
361-1000	INVESTMENT EARNINGS	35,180	12,000	15,000	25.00%
361-3001	INTEREST - COUNTY TAX COLLECTOR	1,810		1,200	0.00%
389-0009	CARRYFORWARD APPROPRIATIONS	-	-	-	0.00%
389-1000	FUNDING FROM RESERVES	-	595,810	702,403	0.00%
TOTAL REVENUES AVAILABLE		**478,311**	**1,061,945**	**1,197,475**	**12.76%**
DEDUCT EXPENDITURES:					
OPERATING EXPENDITURES		137,621	310,140	385,670	24.35%
CAPITAL EXPENDITURES		51,654	690,000	750,000	8.70%
TRANSFERS OUT:					
GENERAL FUND & STREET IMPROVEMENT FUND		61,805	61,805	61,805	0.00%
TOTAL EXPENDITURES		**251,080**	**1,061,945**	**1,197,475**	**12.76%**

CITY OF APOPKA
STORMWATER FUND
120 - 3151

The Stormwater Fund is established in compliance with Federal and State regulations as well as local mandates, to take aggressive steps to better manage stormwater drainage and to protect water quality.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	251,080
2020	BUDGET	1,061,945
2021	PROPOSED	1,197,475

GOALS:

- Continue with inspection, monitoring, and cleaning procedures of all City catch basins, open channels, storm drains and other stormwater conveyance facilities to meet new Federal regulations as established by the NPDES Stormwater Permit Program.

- Cleaner and safer storm drains, catch basins, and open channels which will reduce the amount of pollutants entering the City's drainage system and retention ponds.

- Highly attractive and functional retention ponds at the least possible cost.

PERFORMANCE MEASURES:

	Actual FY 2017	**Actual FY 2018**	**Estimated FY 2019**	**% Change**
# of Retention Ponds maintained	45	45	45	0.0%
# of Inspections conducted	400	400	380	-5.0%

CITY OF APOPKA
STORMWATER FUND
120 - 3151

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	64,411	50,000	50,000	0.00%
3400	OTHER CONTRACTUAL SERVICES	-	100,000	158,000	58.00%
3410	TAX COLLECTOR ADMIN FEE	14,536			
4100	COMMUNICATIONS	-	700	720	2.86%
4300	UTILITY SERVICES			30,000	
4400	RENTALS AND LEASES	357		10,000	
4600	REPAIR & MAINT.-BLDG. & EQUIPMENT	26,876		200	
4650	VEHICLE MAINTENANCE	8	19,500	10,000	-48.72%
4900	OTHER CHARGES	25,767	73,000	48,000	-34.25%
5100	OFFICE SUPPLIES	-	-	100	
5200	OPERATING SUPPLIES	5,666	45,940	51,700	12.54%
5250	FUEL & GASOLINE	-	17,250	17,250	0.00%
5400	BOOKS,PUBS, SUBS & MEMBERSHIPS	-	3,750	3,750	0.00%
5500	TRAINING	-	-	5,950	
TOTAL		**137,621**	**310,140**	**385,670**	24.35%
CAPITAL OUTLAY:					
6100	LAND	-	-	-	0.00%
6300	INFRASTRUCTURE	51,654	250,000	650,000	160.00%
6400	EQUIPMENT	-	440,000	75,000	
6800	INTANGIBLES	-	-	25,000	0.00%
TOTAL		**51,654**	**690,000**	**750,000**	8.70%
TRANSFERS OUT:					
9101	TRANSFER TO GENERAL FUND	61,805	61,805	61,805	0.00%
9111	TRANSFER TO STREET IMPROVEMENT FUND	-	-		0.00%
TOTAL		**61,805**	**61,805**	**61,805**	0.00%
TOTAL COST		**251,080**	**1,061,945**	**1,197,475**	12.76%

CAPITAL OUTLAY

6300 - Improvements:

Total Improvements	$ -

6400 - Equipment:

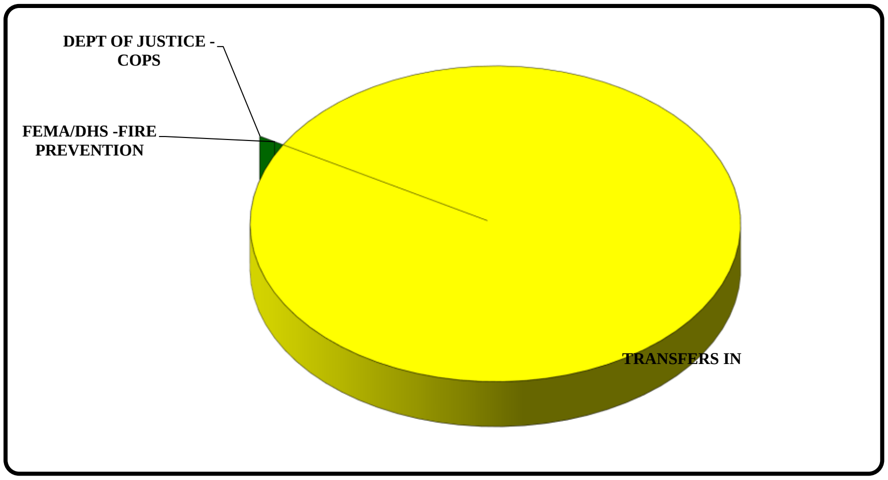
	$ -
Total Equipment	$ -
Total Capital Outlay	**$ -**

CITY OF APOPKA
GRANTS FUND

CITY OF APOPKA
GRANT FUND

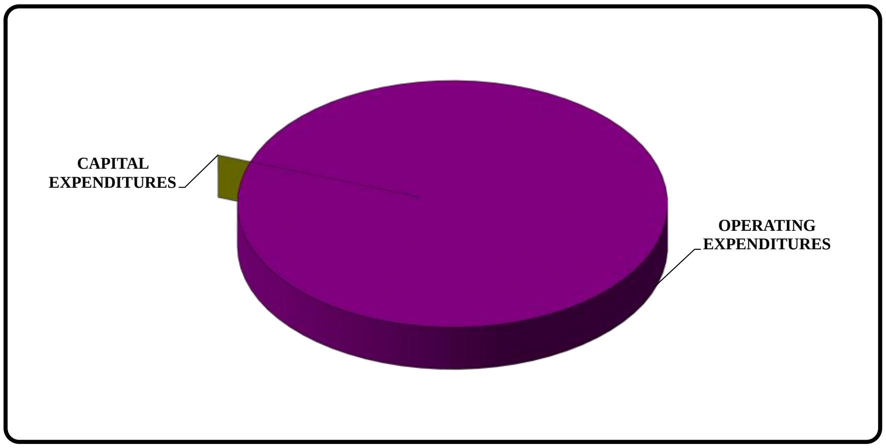
GRANT FUND - REVENUE AND EXPENDITURES

FISCAL YEAR 2020-2021



TOTAL REVENUE $ 107,500

		TOTALS	Percentage of TOTAL
DEPT OF JUSTICE - COPS		-	0.00%
FEMA/DHS -FIRE PREVENTION		-	0.00%
TRANSFERS IN		107,500	100.00%
TOTAL REVENUE	**$**	**107,500**	**100%**



TOTAL EXPENDITURES $ 107,500

		TOTALS	Percentage of TOTAL
OPERATING EXPENDITURES		107,500	100.00%
CAPITAL EXPENDITURES		-	0.00%
TOTAL EXPENDITURES	**$**	**107,500**	**100%**

CITY OF APOPKA
GRANTS FUND
150

GRANTS FUND BUDGET SUMMARY

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
ADD REVENUES:					
331-2000	DEPT OF JUSTICE JAG GRANT		-	-	#DIV/0!
331-2050	DOJ - BYRNE GRANT		-	-	#DIV/0!
331-2100	DEPT OF JUSTICE - BodyCamera Prg		-	-	#DIV/0!
331-2110	OJP - BULLETPROOF VEST PGM				#DIV/0!
331-2050	FDLE JAGC GRANT		-	-	#DIV/0!
331-2200	DEPT OF JUSTICE - COPS GRANT	255,986	285,076	-	-100.00%
331-3000	FEMA/DHS - SAFER GRANT		-	-	#DIV/0!
331-3100	FEMA/DHS - AFG GRANT		-	-	#DIV/0!
331-3101	FEMA/DHS/AFG GRANT-FIRE PREV		-	-	#DIV/0!
331-3200	FEMA - HURRICANE (FEDERAL)	1,958,907			#DIV/0!
331-4899	HUD -SUSTAINABILITY GRANT		-	-	#DIV/0!
331-6000	GAME TIME GRANT		-	-	#DIV/0!
334-2300	FL DEPT OF ECON OPPORTUNITY - CDBG	142,155			
334-7001	FRDAP - ALONZO WILLIAMS	47,641	-	-	#DIV/0!
334-7002	FRDAP - KITLAND PARK	43,848	-	-	#DIV/0!
334-4900	ORANGE COUNTY EMS GRANT		-	-	#DIV/0!
361-1000	INTEREST INCOME	(14,011)			
366-8000	NRPA - WALK WITH EASE		-	-	#DIV/0!
366-8001	US CONFERENCE OF MAYORS		-	-	#DIV/0!
366-9000	HEROES YOUTH PROGRAM		-	-	#DIV/0!
366-9002	AMSCOT		-	-	#DIV/0!
366-9003	DUKE ENERGY- APOPKA BEGINS…		-	-	#DIV/0!
366-9004	KABOOM - RECREATION EQUIPMENT		-	-	#DIV/0!
366-9005	KABOOM - LAKE AVE PARK		-	-	#DIV/0!
366-9010	APOPKA BEGINS AND END IN A-DUKE				#DIV/0!
369-9000	MISC GRANT REVENUE	135,000			
381-9999	FUNDING FROM RESERVES	-			#DIV/0!
TOTAL		**2,569,526**	**285,076**	**-**	-100.00%
TRANSFERS - IN:					
GENERAL FUND TRANSFER		158,031			#DIV/0!
CRA FUND TRANSFER		621,114	-	107,500	#DIV/0!
GENERAL FUND (CITY MATCH-COPS GRANT)		-	108,400	-	-100.00%
GENERAL FUND (CITY MATCH-KABOOM)		-	-	-	#DIV/0!
GENERAL FUND (CITY MATCH-BULLETPROOF)		-	-	-	#DIV/0!
GENERAL FUND (CITY MATCH-BodyCamera Pgm)		-	-	-	#DIV/0!
TOTAL REVENUES AVAILABLE		**3,348,671**	**393,476**	**107,500**	-72.68%
DEDUCT EXPENDITURES:					
OPERATING EXPENDITURES		1,517,417	393,476	107,500	-72.68%
TOTAL EXPENDITURES		**1,517,417**	**393,476**	**107,500**	-72.68%

CITY OF APOPKA
GRANTS FUND

The Grants Fund is established to account for and report monies received from Federal, State and Local grant programs.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	1,517,417
2020	BUDGET	393,476
2021	PROPOSED	107,500

GOALS:

- Record and track all grant monies in an effort to ensure propriety and compliance with each granting agency's requirements.

- Local Match will be identified and tracked for compliance with grant requirements.

- Identify and track all expenses associated with grant monies so as to be in compliance with grant requirements.

-

CITY OF APOPKA
GRANTS FUND

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 ADOPTED	PERCENT CHANGE
SUPPLIES AND OTHER SERVICES:					
1200	REGULAR SALARIES & WAGES	246,796	253,339	-	#DIV/0!
1210	LONGEVITY PAY	-	354	-	#DIV/0!
1225	PROFICIENCY PAY	500	2,400	-	#DIV/0!
1400	OVERTIME	10,702	5,000	-	#DIV/0!
1500	INCENTIVE PAY	2,675	500	-	#DIV/0!
2100	FICA	19,331	20,012	-	#DIV/0!
2200	CITY RETIREMENT	107,462	65,372	-	#DIV/0!
2300	LIFE AND HEALTH INSURANCE	37,083	45,933	-	#DIV/0!
2400'	WORKERS COMPENSATION	876	565	-	#DIV/0!
4800	COMMUNITY RELATIONS-FIRE	-	-	-	#DIV/0!
5200	OPERATING SUPPLIES-GEN GOVT		-	-	#DIV/0!
5200	OPERATING SUPPLIES-POLICE				#DIV/0!
5200	OPERATING SUPPLIES-RECREATION	317			#DIV/0!
5200	HURRICANE				#DIV/0!
5400	BOOKS, PUBS, SUBS & MEMBERSHIPS	-			#DIV/0!
5500	FUEL	-			#DIV/0!
6200	BUILDINGS	873,651			#DIV/0!
6301	IMPROVEMENTS - LAKE AVE PARK	-	-	-	#DIV/0!
6302	IMPROVEMENTS - ALONZO WILLIAMS	87,285	-	107,500	100%
6303	IMPROVEMENTS - KITLAND PARK	12,410	-	-	#DIV/0!
6304	IMPROVEMENTS-KITLAND TRAILS	118,327			#DIV/0!
6400	EQUIPMENT-RECREATION	-	-	-	#DIV/0!
6400	EQUIPMENT-POLICE	-			#DIV/0!
6400	EQUIPMENT-FIRE	-			#DIV/0!
9300	ADMINISTRATIVE TRANSFERS	-			#DIV/0!
9800	RESERVE FOR CONTINGENCY	-	-	-	#DIV/0!
TOTAL		**1,517,417**	**393,476**	**107,500**	**-73%**
TOTAL COST		**1,517,417**	**393,476**	**107,500**	**-63%**

CITY OF APOPKA
GRANTS FUND

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	**2019**	**2020**	**2021**
POLICE OFFICER	0	5	5
TOTAL	**0**	**5**	**5**

CAPITAL OUTLAY

6200 - Buildings	
	$ -
6400 - Equipment	
Total Equipment	$ -
Total Capital Outlay	**$ -**

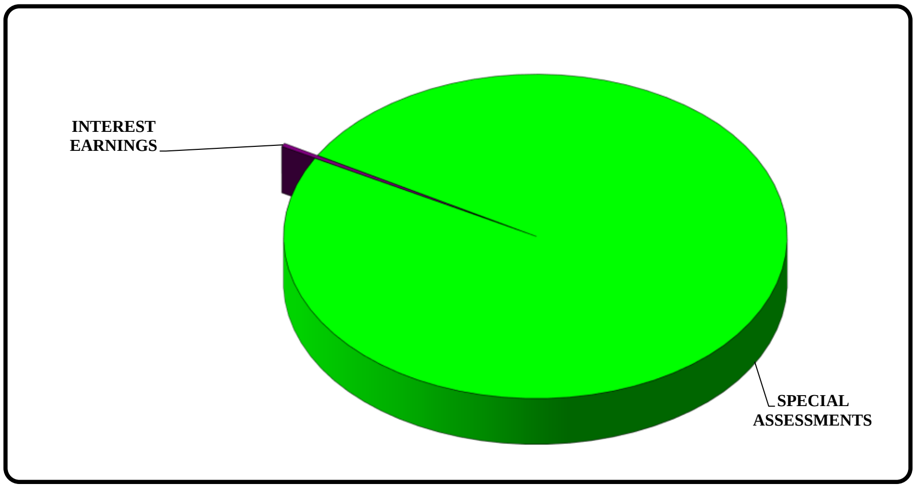
CITY OF APOPKA
SPECIAL ASSESSMENTS FUND

CITY OF APOPKA
SPECIAL ASSESSMENT FUND

171 - MAINLINE

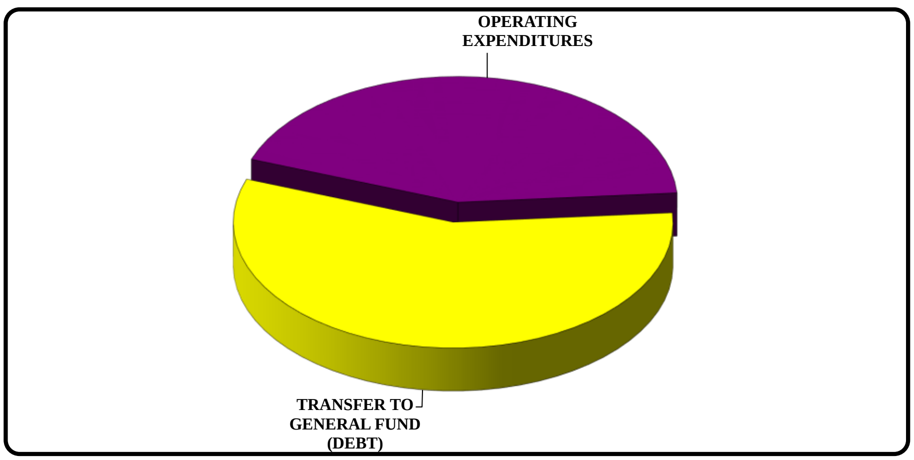
SPECIAL ASSESSMENT FUND - REVENUE AND EXPENDITURES

FISCAL YEAR 2020-2021



TOTAL REVENUE $ 25,165

		TOTALS	Percentage of TOTAL
SPECIAL ASSESSMENTS		25,080	99.66%
INTEREST EARNINGS		85	0.34%
TOTAL REVENUE	**$**	**25,165**	**100%**



TOTAL EXPENDITURES $ 25,165

		TOTALS	Percentage of TOTAL
OPERATING EXPENDITURES		10,885	43.25%
TRANSFER TO GENERAL FUND (DEBT)		14,280	56.75%
TOTAL EXPENDITURES	**$**	**25,165**	**100%**

CITY OF APOPKA
SPECIAL ASSESSMENTS FUND
171 - MAINLINE

SPECIAL ASSESSMENT FUND BUDGET SUMMARY

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
ADD REVENUES:					
325-1000	SPECIAL ASSESSMENTS	26,234	25,080	25,080	0.00%
361-1000	INTEREST EARNINGS	474	85	85	0.00%
389-9000	TRANSFER FROM GENERAL FUND				0.00%
TOTAL REVENUES		**26,708**	**25,165**	**25,165**	**0.00%**
DEDUCT EXPENDITURES:					
OPERATING EXPENDITURES		106	10,885	10,885	0.00%
CAPITAL OUTLAY		-	-	-	0.00%
TRANSFER TO GENERAL FUND (DEBT)		-	14,280	14,280	0.00%
CONTINGENCY (RETURN TO RESERVES)		-	-	-	#DIV/0!
TOTAL EXPENDITURES		**106**	**25,165**	**25,165**	**0.00%**

CITY OF APOPKA
SPECIAL ASSESSMENTS FUND
171 - MAINLINE

The Special Assessments Fund is established to provide for capital improvements and maintenance to subdivisions through non-ad valorem special assessment programs.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	106
2020	BUDGET	25,165
2021	PROPOSED	25,165

GOALS:

- Continue the maintenance programs for property owners in subdivisions
- Creation of an improved residential environment for residents within the community.

CITY OF APOPKA
SPECIAL ASSESSMENTS FUND
171 - MAINLINE

LINE ITEM DETAIL

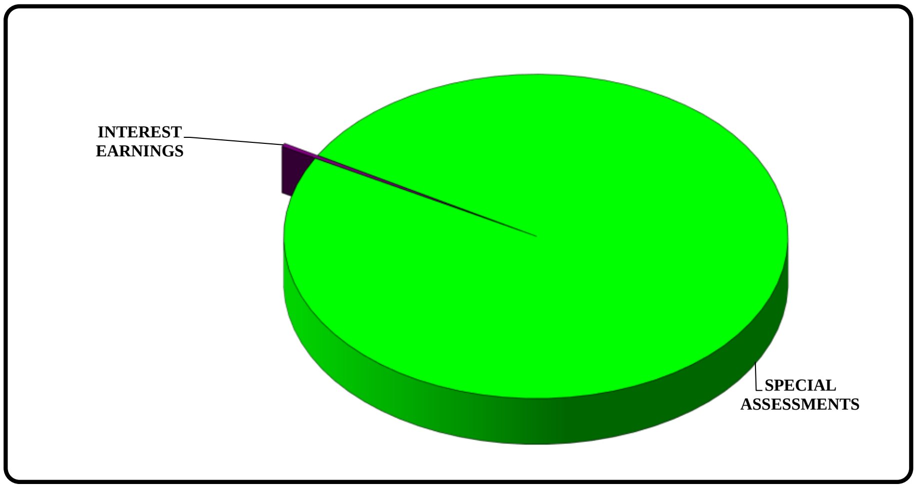
		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
SUPPLIES AND OTHER SERVICES:					
3410	TAX COLLECTOR ADMIN FEE	46	125	125	
4600	REPAIRS & MAINTENANCE		10,760	10,760	0.00%
4900	OTHER CURRENT CHARGES	60		-	0.00%
5200	OPERATING SUPPLIES				#DIV/0!
6300	IMPROVEMENTS			-	0.00%
TOTAL		**106**	**10,885**	**10,885**	**0.00%**
9101	TRANSFER TO GENERAL FUND (DEBT)		14,280	14,280	0.00%
9300	CONTINGENCY				#DIV/0!
TOTAL COST		**106**	**25,165**	**25,165**	**0.00%**

CITY OF APOPKA
SPECIAL ASSESSMENT FUND

172 - MAIN AVENUE

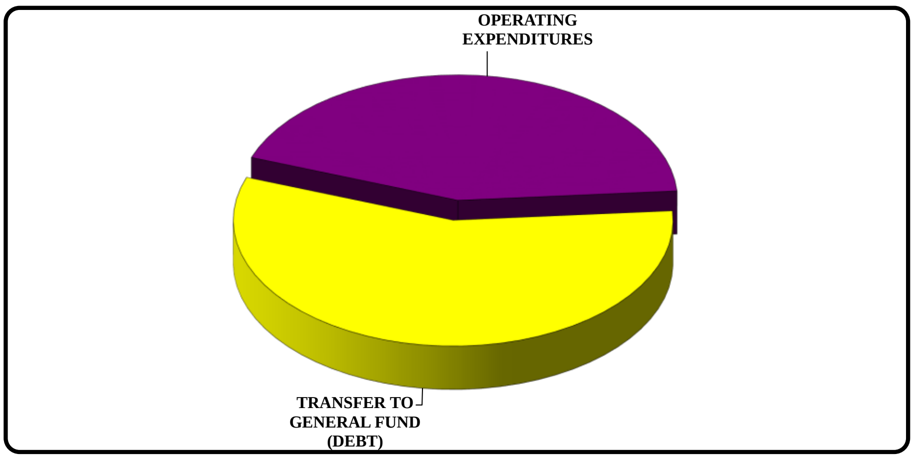
SPECIAL ASSESSMENT FUND - REVENUE AND EXPENDITURES

FISCAL YEAR 2020-2021



TOTAL REVENUE $ 21,465

		TOTALS	Percentage of TOTAL
SPECIAL ASSESSMENTS		21,415	99.77%
INTEREST EARNINGS		50	0.23%
TOTAL REVENUE	**$**	**21,465**	**100%**



TOTAL EXPENDITURES $ 21,465

		TOTALS	Percentage of TOTAL
OPERATING EXPENDITURES		10,245	47.73%
TRANSFER TO GENERAL FUND (DEBT)		11,220	52.27%
TOTAL EXPENDITURES	**$**	**21,465**	**100%**

CITY OF APOPKA
SPECIAL ASSESSMENTS FUND
172 - MAIN AVENUE

SPECIAL ASSESSMENT FUND BUDGET SUMMARY

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
ADD REVENUES:					
325-1000	SPECIAL ASSESSMENTS	20,845	21,415	21,415	0.00%
361-1000	INTEREST EARNINGS	393	50	50	0.00%
389-9000	TRANSFER FROM GENERAL FUND	-	-		0.00%
TOTAL REVENUES		**21,237**	**21,465**	**21,465**	**0.00%**
DEDUCT EXPENDITURES:					
OPERATING EXPENDITURES		82	10,245	10,245	0.00%
CAPITAL OUTLAY		-	-	-	0.00%
TRANSFER TO GENERAL FUND (DEBT)		-	11,220	11,220	0.00%
CONTINGENCY (RETURN TO RESERVES)		-			#DIV/0!
TOTAL EXPENDITURES		**82**	**21,465**	**21,465**	**0.00%**

CITY OF APOPKA
SPECIAL ASSESSMENTS FUND
172 - MAIN AVENUE

The Special Assessments Fund is established to provide for capital improvements and maintenance to subdivisions through non-ad valorem special assessment programs.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	82
2020	BUDGET	21,465
2021	PROPOSED	21,465

GOALS:

- Continue the maintenance programs for property owners in subdivisions
- Creation of an improved residential environment for residents within the community.

CITY OF APOPKA
SPECIAL ASSESSMENTS FUND
172 - MAIN AVENUE

LINE ITEM DETAIL

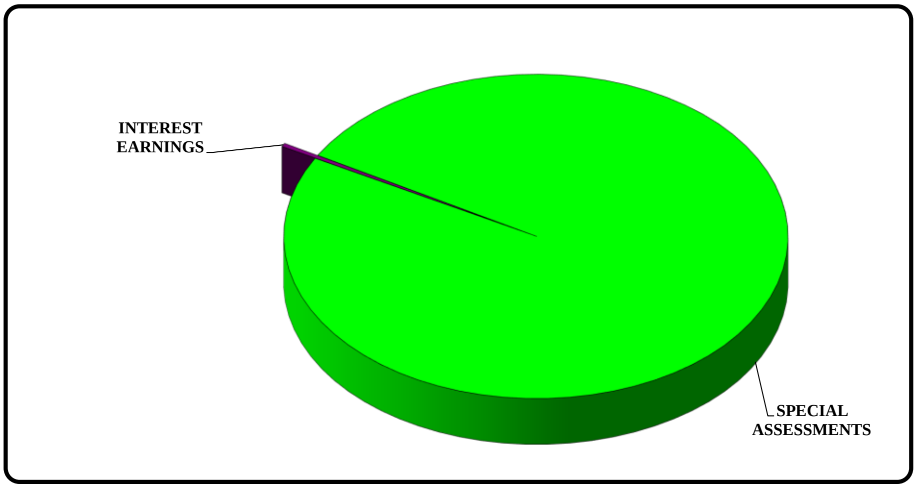
		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
SUPPLIES AND OTHER SERVICES:					
3410	TAX COLLECTOR ADMIN FEE	36	100	100	
4600	REPAIRS & MAINTENANCE		10,145	10,145	0.00%
4900	OTHER CURRENT CHARGES	46	-	-	0.00%
5200	OPERATING SUPPLIES				#DIV/0!
6300	IMPROVEMENTS	-	-	-	0.00%
TOTAL		**82**	**10,245**	**10,245**	**0.00%**
9101	TRANSFER TO GENERAL FUND		11,220	11,220	0.00%
9300	CONTINGENCY				#DIV/0!
TOTAL COST		**82**	**21,465**	**21,465**	**0.00%**

CITY OF APOPKA
SPECIAL ASSESSMENT FUND

173 - CIMMARON HILLS

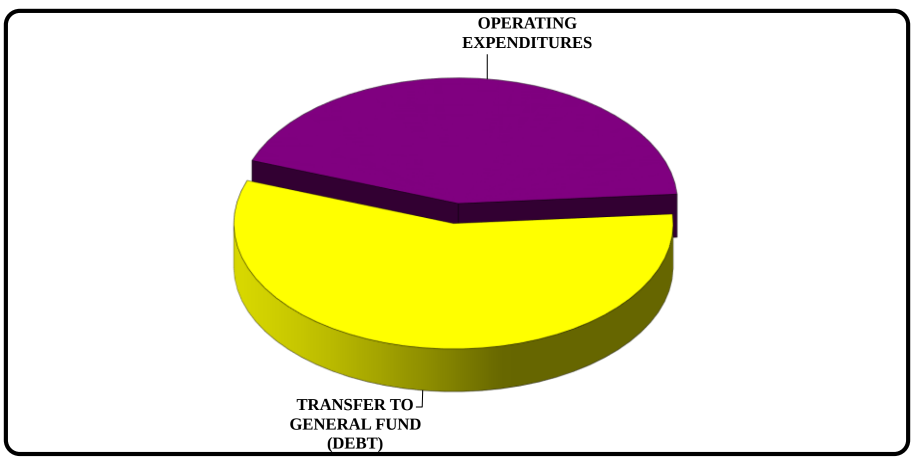
SPECIAL ASSESSMENT FUND - REVENUE AND EXPENDITURES

FISCAL YEAR 2020-2021



TOTAL REVENUE $ 17,150

	TOTALS	Percentage of TOTAL
SPECIAL ASSESSMENTS	17,100	99.71%
INTEREST EARNINGS	50	0.29%
TOTAL REVENUE	**$ 17,150**	**100%**



TOTAL EXPENDITURES $ 17,150

	TOTALS	Percentage of TOTAL
OPERATING EXPENDITURES	17,150	100.00%
TRANSFER TO GENERAL FUND (DEBT)	-	0.00%
TOTAL EXPENDITURES	**$ 17,150**	**100%**

CITY OF APOPKA
SPECIAL ASSESSMENTS FUND
173 - CIMMARON HILLS

SPECIAL ASSESSMENT FUND BUDGET SUMMARY

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
ADD REVENUES:					
325-1000	SPECIAL ASSESSMENTS	17,857	17,100	17,100	0.00%
361-1000	INTEREST EARNINGS	327	50	50	0.00%
389-9000	TRANSFER FROM GENERAL FUND	-	-		0.00%
TOTAL REVENUES		**18,184**	**17,150**	**17,150**	**0.00%**
DEDUCT EXPENDITURES:					
OPERATING EXPENDITURES		57	17,150	17,150	0.00%
CAPITAL OUTLAY		-	-	-	0.00%
TRANSFER TO GENERAL FUND (DEBT)		-	-	-	#DIV/0!
CONTINGENCY (RETURN TO RESERVES)		-	-	-	#DIV/0!
TOTAL EXPENDITURES		**57**	**17,150**	**17,150**	**0.00%**

CITY OF APOPKA
SPECIAL ASSESSMENTS FUND
173 - CIMMARON HILLS

The Special Assessments Fund is established to provide for capital improvements and maintenance to subdivisions through non-ad valorem special assessment programs.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	57
2020	BUDGET	17,150
2021	PROPOSED	17,150

GOALS:

- Continue the maintenance programs for property owners in subdivisions
- Creation of an improved residential environment for residents within the community.

CITY OF APOPKA
SPECIAL ASSESSMENTS FUND
173 - CIMMARON HILLS

LINE ITEM DETAIL

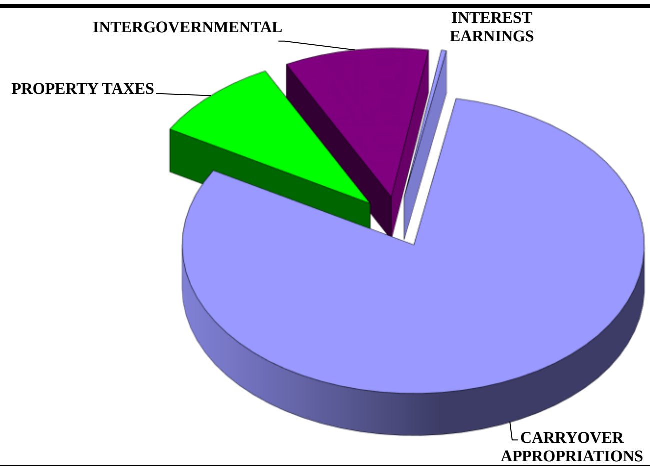
		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
SUPPLIES AND OTHER SERVICES:					
3410	TAX COLLECTOR ADMIN FEE	25	75	75	
4600	REPAIRS & MAINTENANCE		17,075	17,075	0.00%
4900	OTHER CURRENT CHARGES	32		-	0.00%
5200	OPERATING SUPPLIES				#DIV/0!
6300	IMPROVEMENTS			-	0.00%
TOTAL		**57**	**17,150**	**17,150**	**0.00%**
9101	TRANSFER TO GENERAL FUND				#DIV/0!
9300	CONTINGENCY				#DIV/0!
TOTAL COST		**57**	**17,150**	**17,150**	**0.00%**

CITY OF APOPKA
COMMUNITY REDEVELOPMENT FUND

CITY OF APOPKA
COMMUNITY REDEVELOPMENT FUND

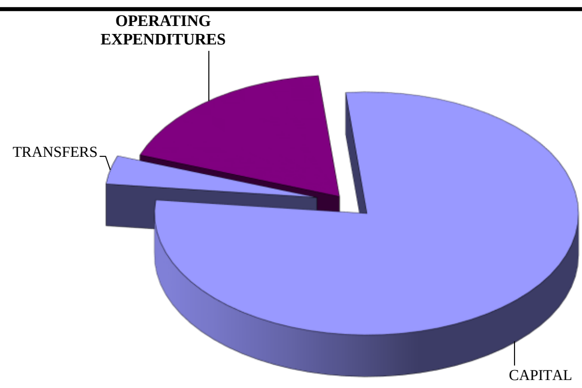
COMMUNITY REDEVELOPMENT FUND - REVENUE AND EXPENDITURES

FISCAL YEAR 2020-2021



TOTAL REVENUE $ 2,838,490

		TOTALS	Percentage of TOTAL
PROPERTY TAXES		260,400	9.17%
INTERGOVERNMENTAL		285,600	10.06%
INTEREST EARNINGS		10,000	0.35%
CARRYOVER APPROPRIATIONS		2,282,490	80.41%
TOTAL REVENUE	**$**	**2,838,490**	**100%**



TOTAL EXPENDITURES $ 2,838,490

		TOTALS	Percentage of TOTAL
OPERATING EXPENDITURES		506,720	17.85%
CAPITAL		2,224,270	78.36%
TRANSFERS		107,500	3.79%
TOTAL EXPENDITURES	**$**	**2,838,490**	**100%**

CITY OF APOPKA
COMMUNITY REDEVELOPMENT FUND
610-9950

COMMUNITY REDEVELOPMENT FUND BUDGET SUMMARY

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
ADD REVENUES:					
311-1000	PROPERTY TAXES	222,473	166,700	260,400	56.21%
311-1001	INTERGOVERNMENTAL	244,354	194,300	285,600	46.99%
361-1000	INTEREST	32,897	10,000	10,000	0.00%
364-1000	DISPOSITION OF FIXED ASSET	121,500			
389-1000	FUNDING FROM RESERVES	-	1,868,547	2,282,490	22.15%
TOTAL REVENUES		621,224	2,239,547	2,838,490	**26.74%**
DEDUCT EXPENDITURES:					
OPERATING EXPENDITURES		27,827	621,300	506,720	-18.44%
CAPITAL OUTLAY		621,114	1,618,247	2,224,270	37.45%
TRANSFERS		621,114	-	107,500	
TOTAL EXPENDITURES		1,270,055	2,239,547	2,838,490	**26.74%**

CITY OF APOPKA
COMMUNITY REDEVELOPMENT FUND

The City's Community Redevelopment Fund provides the framework for projects and activities intended to revitalize and improve conditions within the Community Redevelopment Area.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	648,941
2020	BUDGET	2,239,547
2021	PROPOSED	2,838,490

GOALS:

- RFQ and award for the redevelopment of the 5th Street Parking lot by 12/2018. Complete by 4/2019.
- RFQ and award for the Station Street Project (DAT) by 1/2019. Construction by 4/2019
- Continue the CRA Assistance Programs
- FRQ for general contractor continuing services for the Residential Renovation Assistance Program
- Streetscape projects - FRQ for 5th Street and 6th Street by 2/2019. Complete by 9/2019
- Complete other budget items.

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Estimated FY 2019	% Change
Façade Renovation Assist. Program	N/A	1	2	100
Buildin Code Assistance Program	N/A	0	2	200
Impact Fee Assistance Program	N/A	0	1	100

CITY OF APOPKA
COMMUNITY REDEVELOPMENT FUND

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	1,247	50,000	50,000	0.00%
4000	TRAVEL & PER DIEM	(11)	430	850	97.67%
4900	OTHER CHARGES	5,000	570,000	455,000	-20.18%
4910	FAÇADE RENOVATION ASST.	21,021			
5400	BOOK, PUBS AND SUBSCRIPTIONS	175	420	420	0.00%
5500	TRAINING	395	450	450	0.00%
TOTAL		**27,827**	**621,300**	**506,720**	-18.44%
CAPITAL OUTLAY:					
6100	LAND ACQUISITION	-	-	-	
6300	INFRASTRUCTURE	-	1,618,247	2,224,270	37.45%
TOTAL		**-**	**1,618,247**	**2,224,270**	37.45%
9300	TRANSFER TO GRANT FUND	621,114		107,500	
TOTAL		**621,114**	**1,618,247**	**2,331,770**	44.09%
TOTAL COST		**648,941**	**2,239,547**	**2,838,490**	26.74%

ENTERPRISE FUNDS

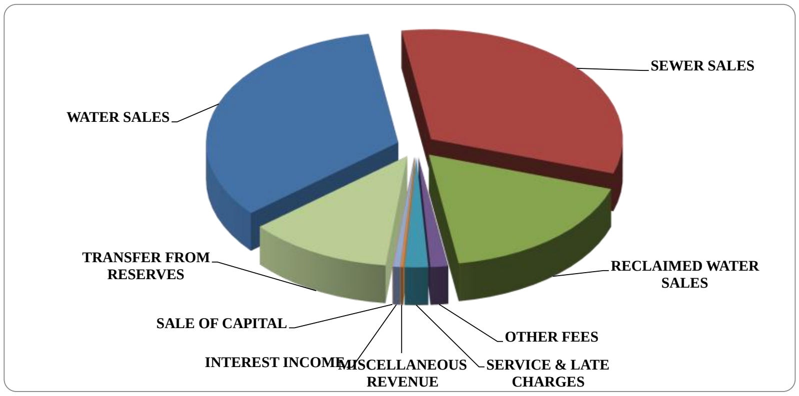
PUBLIC UTILITIES FUND
SANITATION FUND
AIRPORT FUND

CITY OF APOPKA
UTILITY FUND

CITY OF APOPKA
UTILITY OPERATING FUND

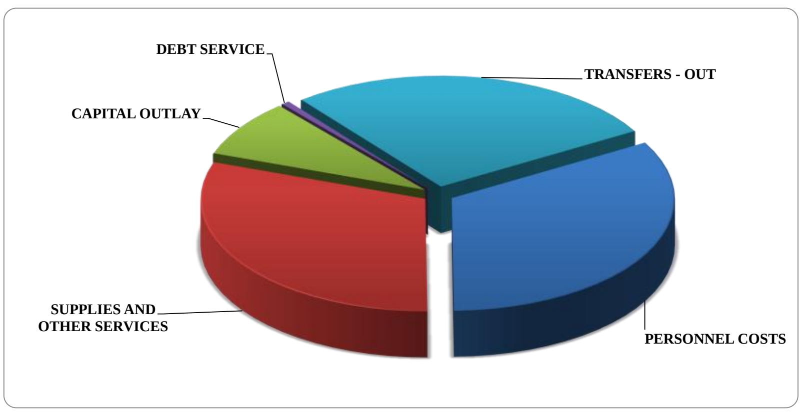
UTILITY OPERATING FUND - REVENUE AND EXPENDITURES

FISCAL YEAR 2020-2021



TOTAL REVENUE $ 22,785,289

		TOTALS	PERCENT REVENUES
WATER SALES	$	7,667,290	33.7%
SEWER SALES		7,412,571	32.5%
RECLAIMED WATER SALES		3,975,496	17.4%
OTHER FEES		339,000	1.5%
SERVICE & LATE CHARGES		450,000	2.0%
MISCELLANEOUS REVENUE		50,000	0.2%
INTEREST INCOME		130,000	0.6%
SALE OF CAPITAL		7,000	0.0%
TRANSFER FROM RESERVES		2,753,931	12.1%
TOTAL REVENUE	**$**	**22,785,289**	**100%**



TOTAL EXPENSE $ 22,785,289

		TOTALS	PERCENT EXPENSES
PERSONNEL COSTS	$	7,560,742	33.2%
SUPPLIES AND OTHER SERVICES		6,948,593	30.5%
CAPITAL OUTLAY		1,901,760	8.3%
DEBT SERVICE		132,742	0.6%
TRANSFERS - OUT		6,241,453	27.4%
TOTAL EXPENSES	**$**	**22,785,289**	**100%**

CITY OF APOPKA
UTILITY OPERATING FUND
401

UTILITY OPERATING FUND BUDGET SUMMARY

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
ADD REVENUES:					
CHARGES FOR SERVICES:					
343-3101	WATER SERVICE FEES	7,051,974	7,400,000	7,549,290	2.02%
343-3102	WATER METER & TAP FEES	98,736	105,000	118,000	12.38%
343-3104	OTHER FEES	354,233	250,000	250,000	0.00%
343-3106	RECLAIMED WATER SERVICE FEES	3,503,156	3,770,000	3,885,496	3.06%
343-3107	RECLAIM WATER METER & TAP FEES	64,607	90,000	90,000	0.00%
343-5101	SEWER SERVICE FEES	7,164,913	7,210,000	7,410,571	2.78%
343-5102	SEWER TAP FEES	-	2,000	2,000	0.00%
343-5103	INDUSTRIAL WASTE SURCHARGE	14,145	17,000	17,000	0.00%
343-5104	BACKFLOW FEES	55,154	72,000	72,000	0.00%
369-9005	SERVICE AND LATE CHARGES	420,074	550,000	450,000	-18.18%
369-9000	MISCELLANEOUS REVENUE	(295)	120,000	50,000	-58.33%
TOTAL OPERATING REVENUES		18,726,696	19,586,000	19,894,358	**1.57%**
NON - OPERATING REVENUES:					
361-1000	INTEREST/DIVIDEND EARNINGS	286,711	130,000	130,000	0.00%
364-9000	GAIN ON DISPOSAL OF CAPITAL ASSETS	49,749	5,000	5,000	0.00%
365-1000	SCRAP SALES	8,147	2,000	2,000	0.00%
389-0009	CARRYOVER APPROPRIATIONS (RESERVES)	-	2,641,900	2,753,931	4.24%
389-4000	CAPITAL CONTRIBUTIONS FROM DEVELOPERS	7,030,571	-	-	0.00%
389-4001	CAPITAL CONTRIBUTIONS FROM FUND 403		-	-	0.00%
389-9000	OTHER NON-OPERATING SOURCES (Forfeited Deposits)	76,241	-	-	0.00%
TOTAL NON-OPERATING REVENUES		7,451,421	2,778,900	2,890,931	**4.03%**
TOTAL REVENUES		**26,178,117**	**22,364,900**	**22,785,289**	**1.88%**
LESS EXPENDITURES:					
UTILITY ADMINISTRATION		571,371	1,019,989	859,841	-15.70%
WATER PLANT		1,306,428	1,312,947	1,306,428	-0.50%
WASTEWATER PLANT		2,535,453	3,289,462	3,209,453	-2.43%
UTILITY CONSTRUCTION		712,106	662,039	-	-100.00%
WATER MAINTENANCE		2,289,688	3,123,183	2,884,780	-7.63%
UTILITY BILLING		894,326	998,662	1,049,853	5.13%
WASTEWATER MAINTENANCE		3,207,484	2,014,635	2,914,443	44.66%
RESTORATION		303,771	237,069	126,500	-46.64%
DESIGN ENGINEERING		640,542	830,191	1,009,772	21.63%
UTILITY PLANT MAINTENANCE		1,560,886	1,195,071	1,148,265	-3.92%
TOTAL OPERATING COSTS		**14,022,055**	**14,683,248**	**14,509,334**	-1.18%

CAPITAL OUTLAY:				
UTILITY ADMINISTRATION	-	235,300	33,260	-85.86%
WATER PLANT	-	43,000	815,000	1795.35%
WASTEWATER PLANT	-	-	75,000	100.00%
UTILITY CONSTRUCTION	122,601	-	-	#DIV/0!
WATER MAINTENANCE	476,979	251,600	316,000	25.60%
UTILITY BILLING	16,000	20,000	-	0.00%
WASTEWATER MAINTENANCE	294,923	735,000	582,500	-20.75%
RESTORATION	-	-	-	0.00%
DESIGN ENGINEERING	-	-	-	100.00%
UTILITY PLANT MAINTENANCE	297,153	25,000	80,000	100.00%
DEPRECIATION	2,103,599			0.00%
TOTAL CAPITAL OUTLAY	**3,311,255**	**1,309,900**	**1,901,760**	**45.18%**
DEBT SERVICE:	**50,623**	**130,299**	**132,742**	**1.87%**
TRANSFERS-OUT:				
TRANSFER TO GENERAL FUND	6,241,453	6,241,453	6,241,453	0.00%
TOTAL TRANSFERS-OUT	**6,241,453**	**6,241,453**	**6,241,453**	**0.00%**
TOTAL EXPENDITURES	**23,625,387**	**22,364,900**	**22,785,289**	**1.88%**

CITY OF APOPKA
UTILITY ADMINISTRATION
401 - 3010

The Utility Administration Department of Public Services is responsible for the day-to-day supervision of the water, sewer, reuse, streets, fleet, grounds, sanitation, and cemetery divisions. The Utility Administration is the contact point for our customers.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	6,812,824
2020	BUDGET	7,496,742
2021	PROPOSED	7,134,554

GOALS:

- Continue to reduce paper redundancies by electronic filing/scanning all PS docs into View Wise/Contentverse system and maintaining one original/copy the hard copy file. Thus improving time management and reducing the storage of documents. Send staff to records training.
- Continue consistent standards of communication in order to eliminate uncertainty and provides transparency.
- Develop IworQ tracking of PS customer service and work orders in all areas. This will improve researching, scheduling and correcting issues in the community while improving efficiency and permitting senior level staff to look up data.
- Continue to improve response time to customer inquiries using IworQ to ensure return calls are made within 24 hrs. Using the reporting part of IworQ will assist better customer service.
- Training/Cross Training staff, this will improve versatility and reduce redundancies. Employees will be able to work in more than one area making them employees that are more valuable.

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Estimated FY 2019	% Change
# of Documents Scanned	15,000	16,000	16,500	3.1%
# of records sent for destruction	185	200	250	25%
Avg time to respond to complaints (days	3.0	2.5	2.5	0%
# of training classes attended	0	3	3	0%

CITY OF APOPKA
UTILITY ADMINISTRATION
401 - 3010

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	465,359	645,711	543,013	-15.90%
1210	LONGEVITY PAY	807	2,086	1,773	-15.03%
1400	OVERTIME	1,505	800	800	0.00%
1600	OTHER REIMBURSED ALLOWANCES	563	960	960	0.00%
2100	F.I.C.A.	33,444	49,691	41,811	-15.86%
2200	RETIREMENT CONTRIBUTION	86,437	113,283	100,018	-11.71%
2300	LIFE AND HEALTH INSURANCE	61,842	107,124	111,661	4.23%
2400	WORKERS COMPENSATION	2,961	1,532	1,000	-34.74%
2600	OTHER POTEMPLOYMENT BENEFITS OPEB	(80,901)			
2610	PENSION ADJUSTMENT	(40,726)			
2500	OTHER POST EMPL BENEFITS	-	-	-	
TOTAL		**531,291**	**921,187**	**801,036**	-13.04%
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	429	50,000	-	-100.00%
3400	OTHER CONTRACTUAL SERVICES	14,059	6,480	16,800	159.26%
4000	TRAVEL & PER DIEM	-	2,400	2,600	0.00%
4200	FREIGHT & POSTAGE	223	600	300	-50.00%
4300	UTILITY SERVICES	10,220	8,300	11,400	37.35%
4400	RENTAL & LEASES	150	155	850	448.39%
4600	REPAIR AND MAINTENANCE	5,003	10,250	4,300	-58.05%
4650	VEHICLE MAINTENANCE	730	1,500	1,500	0.00%
4700	PRINTING AND BINDING	127	500	250	-50.00%
4900	OTHER CHARGES	-	-	-	0.00%
5100	OFFICE SUPPLIES	2,831	3,000	8,000	166.67%
5200	OPERATING SUPPLIES	5,219	7,265	5,750	-20.85%
5201	VENDING SUPPLIES	-	1,200	1,200	0.00%
5250	FUEL & GASOLINE	919	500	900	80.00%
5400	BOOKS, PUBS, SUBS & MEMBERSHIPS	170	1,300	2,180	67.69%
5500	TRAINING	-	5,352	2,775	-48.15%
5401	NPL ADJUSTMENT	-	-	-	0.00%
TOTAL		**40,080**	**98,802**	**58,805**	**-40.48%**
CAPITAL OUTLAY:					
6200	BUILDINGS	-	230,000		0.00%
6300	INFRASTRUCTURE	-	-	-	0.00%
6400	EQUIPMENT	-	5,300	8,260	
6800	INTANGIBLES	-	-	25,000	0.00%
TOTAL		**-**	**235,300**	**33,260**	**0.00%**
TRANSFERS:					
9101	TRANSFER TO GENERAL FUND	6,241,453	6,241,453	6,241,453	0.00%
TOTAL		**6,241,453**	**6,241,453**	**6,241,453**	**0.00%**
TOTAL COST		**6,812,824**	**7,496,742**	**7,134,554**	**-4.83%**

CITY OF APOPKA
UTILITY ADMINISTRATION
401 - 3010

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
PUBLIC SERVICES DIRECTOR	1	1	1
ASST PUBLIC SERVICES DIRECTOR	1	1	1
ADMINISTRATIVE ASSISTANT	1	1	1
FACILITIES ADMINISTRATOR	1	1	1
OFFICE MANAGER	1	1	1
ADMINISTRATIVE SUPPORT CLERK	1	1	2
SECRETARY II	1	0	0
CUSTOMER SERVICE CLERK	1	0	0
PURCHASING AND SUPPLY SPECIALIST	1	1	1
RECEPTIONIST	0	1	0
FINANCIAL ANALYST	0	1	1
TOTAL	**9**	**9**	**9**

CAPITAL OUTLAY

6200 - Building	
	$ -
6400 - Equipment	
Total Capital Outlay	$ -

CITY OF APOPKA
WATER PLANT
401 - 3111

The Utility Water Plant produces potable water of a quality meeting all State and Federal requirements. This division ensures suitable pressure is maintained to meet day-to-day water needs as well as the requirements demanded for emergencies. The Water Plant is responsible for the distribution of all drinking water to our residential and commercial customers.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	3,844,756
2020	BUDGET	1,355,947
2021	PROPOSED	2,121,428

GOALS:

- Reduce customer complaint calls. Utilize conscientious maintenance and flushing of distribution system hydrants and blow offs.
- Develop and maintain electronic records for tracking flushing and flow testing of fire hydrants.
- Maintain compliance with CUP permit.
- Maintain current level of water quality.

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Estimated FY 2019	% Change
Distribution System water loss (%)	20.0	26.1	30.0	14.9%
Gallons of Water Produce-annually (MG	2,834,260	3,102,500	2,850,920	-8.1%
CUP Compliance - Annual MGD	16	16	16	0.0%
Total Well Production Capacity (MGD)	35.856	35.856	35.856	0.0%
# of Water Distribution microbiological contaminant samples taken monthly for water quality other than line breaks	1,092	1,150	1,148	-0.2%
# of drinking water quality tests performed	60	180	60	-66.7%
# of Boil Notices issued	33	31	33	6.5%

CITY OF APOPKA
WATER PLANT
401-3111

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	341,792	347,353	371,711	7.01%
1210	LONGEVITY PAY	-	1,019	1,141	11.97%
1300	OTHER SALARIES AND WAGES	-	-	-	0.00%
1400	OVERTIME	7,007	15,600	15,600	0.00%
1600	OTHER REIMBURSED ALLOWANCES	480	-	-	0.00%
2100	F.I.C.A.	25,394	27,844	29,717	6.73%
2200	RETIREMENT CONTRIBUTION	63,830	55,624	62,133	11.70%
2300	LIFE AND HEALTH INSURANCE	57,869	69,905	78,019	11.61%
2400	WORKERS COMPENSATION	2,700	1,846	2,762	49.59%
2600	OTHER POST EMPL BENEFITS	(80,901)	-	-	0.00%
2610	PENSION ADJUSTMENT	(40,726)	-	-	0.00%
TOTAL		**377,445**	**519,192**	**561,083**	**8.07%**
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	250	5,750	5,750	0.00%
3400	OTHER CONTRACTUAL SERVICES		45,000	16,410	100.00%
4000	TRAVEL & PER DIEM	612	700	700	0.00%
4100	COMMUNICATIONS		960	-	0.00%
4200	FREIGHT & POSTAGE	50	300	300	0.00%
4300	UTILITY SERVICES	627,315	490,000	480,000	-2.04%
4400	RENTAL & LEASES	-	1,500	1,500	0.00%
4600	REPAIR AND MAINTENANCE	18,230	29,350	29,550	0.68%
4650	VEHICLE MAINTENANCE	5,234	7,000	7,000	0.00%
4700	PRINTING AND BINDING	-	-	1,000	#DIV/0!
4900	OTHER CHARGES	6,000	6,825	6,825	0.00%
4960	BAD DEBT EXPENSE	580,262	-	12,000	#DIV/0!
5100	OFFICE SUPPLIES	722	1,270	-	-100.00%
5200	OPERATING SUPPLIES	105,873	158,750	152,960	-3.65%
5220	WATER CONSERVATION PROGRAM	2,698	25,000	10,000	-60.00%
5250	FUEL & GASOLINE	15,265	18,500	18,500	0.00%
5400	BOOKS, PUBS, SUBS & MEMBERSHIPS	-	75	75	0.00%
5500	TRAINING	1,200	2,775	2,775	0.00%
5900	DEPRECIATION EXPENSE	2,103,599			
TOTAL		**3,467,311**	**793,755**	**745,345**	**-6.10%**
CAPITAL OUTLAY:					
6200	BUILDINGS	-	-	-	
6300	IMPROV. OTHER THAN BUILDINGS		-	790,000	0.00%
6400	EQUIPMENT		43,000		
6800	INTANGIBLES	-	-	25,000	#DIV/0!
TOTAL		**-**	**43,000**	**815,000**	**1795.35%**
TRANSFERS:					
9101	TRANSFER TO GENERAL FUND		-	-	0.00%
TOTAL		-	-	-	**0.00%**
TOTAL COST		**3,844,756**	**1,355,947**	**2,121,428**	**56.45%**

CITY OF APOPKA
WATER PLANT
401 - 3111

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
CHIEF WATER PLANT OPERATOR	1	1	1
WATER PLANT OPERATOR III	1	1	2
WATER PLANT OPERATOR II	3	3	2
WATER CONSERVATION SPECIALIST	1	1	1
SUSTAINABILITY SPECIALIST	0	1	1
WATER CONSERVATION AIDE	1	0	0
TOTAL	**7**	**7**	**7**

CAPITAL OUTLAY

6300 - Improvements:

Total Improvements	$ -

6400 - Equipment

Total Equipment	$ -
Total Capital Outlay	**$ -**

CITY OF APOPKA
WASTEWATER PLANT
401 - 3121

The Utility Wastewater Plant treats the City's domestic wastewater to a quality meeting State and Federal requirements and, in turn, distributes the treated effluent back to the community in the form of reclaimed/reuse water at a suitable quality nand pressure to meet their irrigation needs. The responsibility of the Waterwater Plant is to supply both residential and commercial sites with reclaimed water.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	2,535,453
2020	BUDGET	3,289,462
2021	PROPOSED	3,284,453

GOALS:

- Continue the construction of the wastewater treatment plant, to include nutrient removal treatment technology. Phase I to be completed September 2018.
- Continue to operate the treatment plant in an efficient manner for the optimization of energy and chemical uses thus reducing costs.
- Reduce the dependency on groundwater augmentation in the reclaimed water system through alternative water supplies

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Actual FY 2019	% Change
Gallons of flow treated daily (in millions	3.183	3.509	3.695	5.3%
Permit Compliance (# of violations)	0	1	0	-100.0%
# of samples analyzed	2400	2800	8000	185.7%
% of Reclaim used by customers	100	100	100	0.0%

CITY OF APOPKA
WASTEWATER PLANT
401 - 3121

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	606,845	744,124	813,597	9.34%
1210	LONGEVITY PAY	-	1,358	1,724	26.96%
1400	OVERTIME	8,165	22,000	22,000	0.00%
1600	OTHER REIMBURSED ALLOWANCES	-	480	960	0.00%
2100	F.I.C.A.	44,537	58,749	64,128	9.16%
2200	RETIREMENT CONTRIBUTION	113,555	133,933	153,405	14.54%
2300	LIFE AND HEALTH INSURANCE	129,080	196,908	219,232	11.34%
2400	WORKERS COMPENSATION	8,669	6,302	2,751	-56.35%
2600	OTHER POST EMPL BENEFITS		-	-	0.00%
2610	PENSION ADJUSTMENTS				0.00%
TOTAL		**910,850**	**1,163,854**	**1,277,798**	**9.79%**
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	11,571	250	250	0.00%
3400	OTHER CONTRACTUAL SERVICES	-	18,000	56,200	212.22%
4000	TRAVEL & PER DIEM	969	2,700	3,600	33.33%
4100	COMMUNICATIONS	-	960	-	0.00%
4200	FREIGHT & POSTAGE	-	100	100	0.00%
4300	UTILITY SERVICES	1,214,460	1,518,272	1,328,010	-12.53%
4400	RENTAL & LEASES		1,500	1,720	14.67%
4600	REPAIR AND MAINTENANCE	7,584	22,300	22,600	1.35%
4650	VEHICLE MAINTENANCE	5,901	4,500	7,000	55.56%
4700	PRINTING SERVICES	23		300	
4900	OTHER CHARGES	140,244	155,425	178,300	14.72%
4960	BAD DEBT EXPENSE	-	40,000	6,000	-85.00%
5100	OFFICE SUPPLIES	1,345	1,340	-	-100.00%
5200	OPERATING SUPPLIES	213,497	334,341	294,230	-12.00%
5250	FUEL & GASOLINE	25,114	19,850	25,050	26.20%
5400	BOOKS, PUBS, SUBS & MEMBERSHIPS	180	300	1,025	241.67%
5500	TRAINING	3,717	5,770	7,270	26.00%
5900	DEPRECIATION EXPENSE	-			0.00%
TOTAL		**1,624,602**	**2,125,608**	**1,931,655**	**-9.12%**
CAPITAL OUTLAY:					
6200	BUILDINGS	-	-	-	0.00%
6300	IMPROV. OTHER THAN BUILDINGS	-	-	50,000	
6400	EQUIPMENT				
6800	INTANGIBLES			25,000	0.00%
TOTAL		**-**	**-**	**75,000**	**0.00%**
TOTAL COST		**2,535,453**	**3,289,462**	**3,284,453**	**-0.15%**

CITY OF APOPKA
WASTEWATER PLANT
401 - 3121

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
WATER RESOURCE OPERATIONS MANAGER	0	1	1
CHIEF W/W PLANT OPERATOR III	1	1	1
W/W PLANT OPERATOR III LEAD	0	0	1
W/W PLANT OPERATOR III	0	0	1
W/W PLANT OPERATOR II	2	3	3
W/W PLANT OPERATOR I	9	8	4
LEAD LAB TECHNICIAN	1	1	1
ASSISTANT LAB TECHNICIAN	1	1	1
ENVIRONMENTAL SPECIALIST I	1	1	1
TOTAL	**15**	**16**	**14**

CAPITAL OUTLAY

6200 - Buildings:

Total Improvements	$ -

6400 - Equipment

Total Equipment	$ -
Total Capital Outlay	$ -

CITY OF APOPKA
UTILITY CONSTRUCTION
401 - 3131

The Utility Construction Division provides installation of large water, sewer and reuse mains throughout the Apopka Utility Service area.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	834,707
2020	BUDGET	662,039
2021	PROPOSED	-

GOALS:

- Improve scheduling utility construction projects, including start and completion dates.
- Work with GIS to GPS valves and piping for new utility pipeline projects.
- Increase training on the safe operation of heavy equipment used in construction projects.
- Become more efficient in construction operation as a way to increase productivity.

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Actual FY 2019	% Change
# of new water mains installed	2,450	2,600	3,780	45.4%
# of new sewer mains installed	1,500	1,650	230	-86.1%
# of new reuse mains installed	8,900	9,200	6,360	-30.9%
# of training classes attended	24	25	25	0.0%

CITY OF APOPKA
UTILITY CONSTRUCTION
401 - 3131

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	417,405	430,841	-	-100.00%
1210	LONGEVITY PAY	-	3,168	-	-100.00%
1400	OVERTIME	1,051	1,200	-	-100.00%
2100	F.I.C.A.	29,558	33,294	-	-100.00%
2200	RETIREMENT CONTRIBUTION	77,252	75,901	-	-100.00%
2300	LIFE AND HEALTH INSURANCE	96,303	111,764	-	-100.00%
2400	WORKERS COMPENSATION	8,290	5,871	-	-100.00%
2600	OTHER POST EMPL BENEFITS	-			
2610	PENSION ADJUSTMENT	-	-	-	0.00%
TOTAL		**629,858**	**662,039**	**-**	**-100.00%**
SUPPLIES AND OTHER SERVICES:					
4000	TRAVEL & PER DIEM	-			0.00%
4100	COMMUNICATIONS	-			#DIV/0!
4200	FREIGHT & POSTAGE	-			#DIV/0!
4300	UTILITY SERVICES	10,834			#DIV/0!
4400	RENTAL & LEASES	734			#DIV/0!
4600	REPAIR AND MAINTENANCE	348			#DIV/0!
4650	VEHICLE MAINTENANCE	35,321			#DIV/0!
5100	OFFICE SUPPLIES	263			#DIV/0!
5200	OPERATING SUPPLIES	19,259			#DIV/0!
5250	FUEL & GASOLINE	14,049			#DIV/0!
5500	TRAINING	1,440			#DIV/0!
TOTAL		**82,248**	**-**	**-**	**#DIV/0!**
CAPITAL OUTLAY:					
6200	BUILDINGS	-	-	-	0.00%
6300	IMPROV. OTHER THAN BUILDINGS	-	-	-	0.00%
6400	EQUIPMENT	122,601		-	#DIV/0!
TOTAL		**122,601**	**-**	**-**	**#DIV/0!**
TOTAL COST		**834,707**	**662,039**	**-**	**-100.00%**

CITY OF APOPKA
UTILITY CONSTRUCTION
401 - 3131

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
CONSTRUCTION FOREMAN	1	1	0
UTILITY FOREMAN	1	1	0
UTILITY SERVICE WORKER I	1	1	0
UTILITY SERVICE WORKER II	6	6	0
TOTAL	**9**	**9**	**0**

CAPITAL OUTLAY

6300 - Improvements:		
	Total Improvements	$ -
6400 - Equipment		
	Total Equipment	$ -
Total Capital Outlay		**$ -**

CITY OF APOPKA
WATER MAINTENANCE
401 - 3141

The Water Maintenance Division of the Public Utilities maintains over 200 miles of water and reuse lines, 1200 fire hydrants, intalls water meters and maintains the backflow program. This division also provides after hours on call service to better serve the Apopka customers.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	2,766,667
2020	BUDGET	3,374,783
2021	PROPOSED	3,200,780

GOALS:

- Continue to work with GIS to improve the utility mapping system.
- Reduce stopped meters by 28% throughout the water distribution system.
- Increase Cross Connection Control education and enforcement for customers.
- Reduce water outages due to leaks and water main breaks by 15%.
- Increase training on the safe operation of heavy equipment
- Continue to inspect and upgrade older piping throughout the water distribution system.

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Estimated FY 2019	% Change
# of valve replacements-annually	15	16	25	56.3%
# of backflow test	1500	1550	1600	3.2%
# of new install meters	1200	1500	1500	0.0%
# of meter replacements	2000	2200	3500	59.1%
# of after hour calls	500	550	700	27.3%

CITY OF APOPKA
WATER MAINTENANCE
401 - 3141

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	581,315	589,490	876,274	48.65%
1210	LONGEVITY PAY	353	3,200	4,557	42.42%
1400	OVERTIME	50,410	70,030	70,030	0.00%
1600	OTHER REIMBURSED ALLOWANCES	480	480	1,440	200.02%
2100	F.I.C.A.	46,038	50,735	72,851	43.59%
2200	RETIREMENT CONTRIBUTION	106,032	107,011	164,804	54.01%
2300	LIFE AND HEALTH INSURANCE	148,910	165,332	277,280	67.71%
2400	WORKERS COMPENSATION	8,005	3,291	8,497	158.22%
2600	OTHER POST EMPLOYMENT BENEFITS	-	-		0.00%
2610	PENSION ADJUSTMENT	-	-		0.00%
TOTAL		**941,544**	**989,569**	**1,475,734**	**49.13%**
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	-	-	-	
3400	OTHER CONTRACTUAL SERVICES	970	900	-	-100.00%
4000	TRAVEL & PER DIEM	5	4,200	2,400	0.00%
4100	COMMUNICATIONS	-	7,900	-	0.00%
4200	FREIGHT & POSTAGE	-	2,000	2,000	0.00%
4300	UTILITY SERVICES	4,293	18,000	23,000	27.78%
4400	RENTAL & LEASES	6,255	18,036	17,533	-2.79%
4600	REPAIR AND MAINTENANCE	171	250,620	289,800	15.63%
4650	VEHICLE MAINTENANCE	43,749	88,750	88,750	0.00%
4900	OTHER CHARGES	5,721	12,560	12,560	0.00%
5100	OFFICE SUPPLIES	3,448	4,300	1,900	-55.81%
5200	OPERATING SUPPLIES	332,292	147,773	149,300	1.03%
5201	SENSUS METERING SYSTEMS	827,974	1,378,985	400,000	-70.99%
5236	BACKFLOW OPERATIONAL SUPPLIES	68,284	79,037	313,000	296.02%
5245	CONTRACTOR METER REPAIRS	8,129	22,403	22,403	0.00%
5250	FUEL & GASOLINE	40,103	69,200	69,200	0.00%
5400	BOOKS, PUBS, SUBS & MEMBERSHIPS	1,002	2,750	2,200	-20.00%
5500	TRAINING	5,748	26,200	15,000	-42.75%
TOTAL		**1,348,143**	**2,133,614**	**1,409,046**	**-33.96%**
CAPITAL OUTLAY:					
6300	INFRASTRUCTURE	273,960	100,000	200,000	100.00%
6400	EQUIPMENT	203,019	151,600	91,000	
6,800	CAPITAL - INTANGIBLE	-	-	25,000	#DIV/0!
TOTAL		**476,979**	**251,600**	**316,000**	**25.60%**
TOTAL COST		**2,766,667**	**3,374,783**	**3,200,780**	**-5.16%**

CITY OF APOPKA
WATER MAINTENANCE
401 - 3141

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	**2019**	**2020**	**2021**
UTILITY FOREMAN	1	1	1
CONSTRUCTION FORMAN	0	0	1
BACKFLOW SPECIALIST	0	0	2
UTILITY SERVICE WORKER II	10	10	13
UTILITY SERVICE WORKER I	5	4	4
TOTAL	**16**	**15**	**21**

CAPITAL OUTLAY

6300 - Improvements:

Total Improvements	$ -

6400 - Equipment

Total Equipment	$ -
Total Capital Outlay	**$ -**

CITY OF APOPKA
UTILITY BILLING
401 - 3161

The Utility Billing Division provides meter reading, monthly billing and collection services to customers who utilize the City's water, sewer and solid waste collection services by efficiently providing timely and responsive support to their needs concerning their utility account. To assist customers with various services, complaints and problems while ensuring compliance with department processes and City ordinances. To identify, bill and process all business license

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	910,326
2020	BUDGET	1,018,662
2021	PROPOSED	1,049,853

GOALS:

- Provide friendly customer service on the phne and in-person.
- Provide accurate and clear utility billing invoices.
- Increase electronic/paperless billing and automatic draft payments
- Increase efficiency and accuracy of meter reading and utility billing process.

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Actual FY 2019	% Change
# of bills mailed monthly	21,452	21892	22078	0.8%
# of electronic bills	782	798	1018	27.6%
# of walk in customers per month	4,417	5019	5134	2.3%
# of ACH customers per month	1,634	1788	2047	14.5%

CITY OF APOPKA
UTILITY BILLING
401 - 3161

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	293,047	311,985	308,827	-1.01%
1230	LONGEVITY PAY	-	1,154	919	-20.34%
1400	OVERTIME	-	-	-	0.00%
2100	F.I.C.A.	21,495	23,955	23,696	-1.08%
2200	RETIREMENT CONTRIBUTION	53,390	54,611	56,684	3.79%
2300	LIFE AND HEALTH INSURANCE	74,660	81,421	100,834	23.84%
2400	WORKERS COMPENSATION	213	157	525	235.31%
2600	OTHER POST EMPLOYMENT BENEFITS	-	-	-	0.00%
2610	PENSION ADJUSTMENT	-			0.00%
TOTAL		**442,806**	**473,284**	**491,485**	**3.85%**
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	-			
3400	OTHER CONTRACTUAL SERVICES	211,825	225,000	248,000	10.22%
4200	FREIGHT & POSTAGE	122,946	159,000	166,750	4.87%
4300	UTILITY SERVICES	-	1,500	-	0.00%
4400	RENTALS AND LEASES	1,396	-	2,400	0.00%
4600	REPAIR AND MAINTENANCE	40,796	54,580	54,480	-0.18%
4650	VEHICLE MAINTENANCE	652	1,200	850	
4700	PRINTING AND BINDING	67,675	69,238	72,238	4.33%
4,900	OTHER CURRENT CHARGES	575			
5100	OFFICE SUPPLIES	2,581	7,750	6,400	-17.42%
5200	OPERATING SUPPLIES	3,073	6,110	5,150	-15.71%
5250	FUEL & GASOLINE	-	-	1,100	
5500	TRAINING	-	1,000	1,000	0.00%
TOTAL		**451,521**	**525,378**	**558,368**	**6.28%**
CAPITAL OUTLAY:					
6300	IMPROV. OTHER THAN BUILDINGS	-	20,000		0.00%
6400	EQUIPMENT	-	-	-	0.00%
6,800	INTANGIBLES	16,000			0.00%
TOTAL		**16,000**	**20,000**	**-**	**0.00%**
TOTAL COST		**910,326**	**1,018,662**	**1,049,853**	**3.06%**

CITY OF APOPKA
UTILITY BILLING
401 - 3161

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
UTILITY BILLING MANAGER	1	1	1
ACCOUNTANT II	0	0	1
CUSTOMER SERVICE SPECIALIST	2	2	1
CUSTOMER SERVICE CLERK	3	3	3
METER SERVICE WORKER	1	1	1
TOTAL	**7**	**7**	**7**

CAPITAL OUTLAY

6300 - Improv. Other than Buildings	
	$ -
6400 - Equipment	
Total Capital Equipment	-
Total Capital Outlay	$ -

CITY OF APOPKA
WASTEWATER MAINTENANCE
401 - 3171

The Wastewater Maintenance Division of Public Services maintains over 94 miles of force mains and 167 miles of gravity line, 4,035 manholes, 156 ARV's and service laterals to 18,356 homes. This division also provides after hours on-call for all sewer related issues.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	3,502,407
2020	BUDGET	2,749,635
2021	PROPOSED	3,496,943

GOALS:

- Continue to work with GIS to improve utility mapping system.
- Inspect 35% of the sanitary sewer gravity system with our new Gnet software.
- Minimize the frequency and mitigate the impact of Sanitary Sewer Overflows.
- Provide quick response to any disruption or emergency in service that occurs.
- Provide a safe work environment for our employees by increasing training on the safe operation of specialized equipment used in sewer maintenance.

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Actual FY 2019	% Change
# of lift stations maintained	124	131	135	3.1%
# of lift station repairs	7	10	15	50.0%
# of miles of sewer lines maintained	257	262	270	3.1%
# of sewer line repairs/replaced	45	50	60	20.0%
# of new sewer lines installed	1	0	6	100.0%
# of sewer inspections performed	40	50	80	60.0%
# of sewer overflows	6	4	5	25.0%

CITY OF APOPKA
WASTEWATER MAINTENANCE
401 - 3171

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	337,034	428,344	738,137	72.32%
1210	LONGEVITY PAY	-	1,620	3,298	103.59%
1400	OVERTIME	10,911	71,180	71,180	0.00%
1600	OTHER REIMBURSED ALLOWANCES	628	1,440	1,440	0.00%
2100	F.I.C.A.	25,027	38,374	62,202	62.09%
2200	RETIREMENT CONTRIBUTION	54,604	77,939	137,647	76.61%
2300	LIFE AND HEALTH INSURANCE	80,189	110,506	221,202	100.17%
2400	WORKERS COMPENSATION	4,974	3,707	1,693	-54.33%
2600	OTHER POST EMPLOYMENT BENEFITS	-	-	-	0.00%
2610	PENSION ADJUSTMENT	-			100.00%
TOTAL		**513,367**	**733,111**	**1,236,799**	**68.71%**
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	-	-	-	0.00%
3400	OTHER CONTRACTUAL SERVICES	2,587	2,400	2,300	-4.17%
4000	TRAVEL & PER DIEM	19	1,200	1,200	0.00%
4100	COMMUNICATIONS	418	500	-	0.00%
4200	FREIGHT & POSTAGE	-	400	400	0.00%
4300	UTILITY SERVICES	5,234	28,500	288,700	912.98%
4400	RENTAL & LEASES	12,865	172,084	171,694	-0.23%
4600	REPAIR AND MAINTENANCE	121,069	654,900	728,600	11.25%
4650	VEHICLE MAINTENANCE	28,296	65,000	65,000	0.00%
4900	OTHER CHARGES	162	3,000	3,000	0.00%
5100	OFFICE SUPPLIES	790	1,000	100	-90.00%
5200	OPERATING SUPPLIES	79,819	267,900	336,250	25.51%
5250	FUEL & GASOLINE	23,284	63,400	63,400	0.00%
5400	BOOKS, PUBS, SUBS & MEMBERSHIPS	839	1,000	1,000	0.00%
5500	TRAINING	6,293	20,240	16,000	-20.95%
5900	DEPRECIATION EXPENSE	2,412,442			
TOTAL		**2,694,117**	**1,281,524**	**1,677,644**	**30.91%**
CAPITAL OUTLAY:					
6300	IMPROV. OTHER THAN BUILDINGS	150,609	100,000	100,000	0.00%
6400	EQUIPMENT	142,150	630,000	482,500	-23.41%
6800	INTANGIBLES	2,165	5,000		-100.00%
TOTAL		**294,923**	**735,000**	**582,500**	**-20.75%**
TOTAL COST		**3,502,407**	**2,749,635**	**3,496,943**	**27.18%**

CITY OF APOPKA
WASTEWATER MAINTENANCE
401 - 3171

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
UTILITY MAINTENANCE CONST MANAGER	1	1	1
UTILITY FOREMAN	1	1	2
LIFT STATION MECHANIC	0	0	4
UTILITY SERVICE WORKER II	6	8	9
UTILITY SERVICE WORKER I	1	0	1
TOTAL	**9**	**10**	**17**

CAPITAL OUTLAY

6300 - Improvements:

Total Improvements	$	-

6400 - Equipment

Total Equipment	$	-
Total Capital Outlay	**$**	**-**

CITY OF APOPKA
RESTORATION
401 - 3181

The Restoration Division of the Public Utilities is responsible for the restoration of streets, sidewalks and public right-of-ways to ensure the safety of our citizens and employees.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	303,771
2020	BUDGET	237,069
2021	PROPOSED	126,500

GOALS:

- Improve Safety
- Educate Employees
- Working more efficiently using proper tools and techniques to complete work orders
- Improve communications
- Better tracking of projects to completion

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Actual FY 2019	% Change
# of street restorations	120	200	225	12.5%
# of sidewalk restorations	40	100	140	40.0%
# of landscaping restorations	65	100	175	75.0%

CITY OF APOPKA
RESTORATION
401 - 3181

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	91,921	143,516	77,686	-45.87%
1210	LONGEVITY PAY	-	951	153	-83.90%
1400	OVERTIME	7,201		-	0.00%
2100	F.I.C.A.	7,423	11,052	5,955	-46.12%
2200	RETIREMENT CONTRIBUTION	18,298	25,195	14,245	-43.46%
2300	LIFE AND HEALTH INSURANCE	18,981	48,684	27,249	-44.03%
2400	WORKERS COMPENSATION	10,492	7,671	1,213	-84.19%
2600	OTHER POST EMPLOYMENT BENEFITS	-	-	-	#DIV/0!
2610	PENSION ADJUSTMENT	-			#DIV/0!
TOTAL		**154,317**	**237,069**	**126,500**	**-46.64%**
SUPPLIES AND OTHER SERVICES:					
4400	RENTAL & LEASES	-		-	#DIV/0!
4600	REPAIR AND MAINTENANCE	108,382		-	#DIV/0!
4650	VEHICLE MAINTENANCE	13,825		-	#DIV/0!
5100	OFFICE SUPPLIES	812		-	#DIV/0!
5200	OPERATING SUPPLIES	8,875		-	#DIV/0!
5250	FUEL & GASOLINE	16,985		-	#DIV/0!
5500	TRAINING	575		-	#DIV/0!
TOTAL		**149,454**	**-**	**-**	**#DIV/0!**
CAPITAL OUTLAY:					
6300	INFRASTRUCTURE	-	-	-	0.00%
6400	EQUIPMENT	-	-		0.00%
TOTAL		-	-	-	0.00%
TOTAL COST		**303,771**	**237,069**	**126,500**	**-46.64%**

CITY OF APOPKA
RESTORATION
401 - 3181

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
RESTORATION FOREMAN	1	1	1
MAINTENANCE WORKER II	2	2	1
MAINTENANCE WORKER I	1	1	0
TOTAL	**4**	**4**	**2**

CAPITAL OUTLAY

6200 - Buildings:		
Total Buildings	$	-
6400 - Equipment		
Total Equipment	$	-
Total Capital Outlay	**$**	**-**

CITY OF APOPKA
DESIGN ENGINEERING
401 - 3410

The Design Engineering Division contributes to the City's Capital Improvement Program with the design and oversight of construction of infrastructure for: Public Utilities (potable/drinking water, wastewater, and reclaim water), Public Roadways and Stormwater Systems, Public Facilities, and Transportation. Additionally, the Division provides the review of all development plans relative to the Public Services Department issues, and ensures that development projects within the City occur within the framework of adopted City Code, established City policies and accepted engineering practices. The Division also maintains the historical records of the Public Services Department's and Developer's projects.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	640,542
2020	BUDGET	830,191
2021	PROPOSED	1,009,772

GOALS:

- Construct the improvements (Pedestrian Trail / New Parking) at Kit Land Nelson Park.
- Construct the improvements (Roadway / Turn Lanes / Stormwater) at Vick Rd. & W. Martin St.
- Construct the improvements (Sidewalk / Signage) at W. Welch Rd. (Honey Rd. - Rock Springs Plaza).
- Construct the utility improvements (Flow Meter Assembly) at Grossenbacher Water Plant.
- Construct the utility improvements (Reclaim Water System Extension) along Golden Gem Rd. (W. Ponkan Rd. - Golden Gem Reclaim Water Storage Facility)
- Construct the utility improvements (Drinking Water System Extension) along Stutzmans Ct. (Clarcona Rd. / C.R. 435 / Keene Rd. Landfill)
- Construct the utility improvements (Reclaim Water System Extension) along Ocoee-Apopka Rd. / C.R. 437-A (Harmon Rd. - Emery Dr.)
- Construct the utility improvements (Drinking Water System Extension) along W. Kelly Park Rd. (Plymouth-Sorrento Rd. / C.R. 437 - Golden Gem Rd.)
- Design and construct the improvements (Traffic Light) at Vick Rd. & W. Martin St.
- Design and construct the improvements (Traffic Light) at U.S. Hwy. 441 & Bradshaw Rd.
- Design and construct the improvements (Roadway / Stormwater) of Harmon Rd. (Ocoee-Apopka Rd. / C.R. 437-A. - Pavia Dr.)
- Design and construct the improvements (Roadway / Stormwater / Recreation Trail / Utility) of E. 6th St. (E. Station St. - S. Christiana Ave.)
- Design and construct the improvements (Roadway / Roundabout / Stormwater) of Old Dixie Hwy. (Vick Rd. - S. Hawthorne Ave.)
- Design and construct the improvements (Roadway / New Parking / Sport Fields) of Northwest Recreation Complex (Baseball Little League Fields)

- Design and construct the improvements (Roundabout) of Jenny Ct.
- Design and construct the improvements (Sidewalk / Drainage) at Lakeville Rd. (Tindardo Dr. - CF Railroad).
- Design and construct the improvements (Drainage) at N. Bradshaw Rd. (Cooper Palms Pkwy. - W. 4th St).
- Design and construct the irrigation system improvements (New Pumps) at Northwest Recreation Complex / Northwest Reclaim Water Plant.
- Design and construct the utility improvements (New Pumps for the Reclaim Water Transfer System) at Golden Gem Reclaim Water Storage Facility / West Reuse Pump Station
- Design and construct the utility improvements (Lining of Reclaim Water Storage Pond and Intake System) at Golden Gem Reclaim Water Storage Facility / West Reuse Pump Station
- Design and construct the utility improvements (Drinking Water System Extension) along Villa Ln. (Errol Club Villas).
- Design and construct the utility improvements (Drinking Water System Extension) along N. Park Ave. (E. Orange St. - E. Oak St.) and E. Oak St. (N. Park Ave. - N. Forest Ave.)
- Design and construct the utility improvements (Drinking Water System Extension) along Lake Alden Dr. (Schopke-Lester Rd. - Errol Pkwy.)
- Design and construct the utility improvements (Drinking Water System Extension) along U.S. Hwy. 441 (S. Sheeler Ave. - S. Roger Williams Rd.)
- Design and construct the utility improvements (Drinking Water System Extension) along Plymouth-Sorrento Rd. / C.R. 437 (Yothers Rd. / W. Lester Rd. - W. Ponkan Rd.)
- Design and construct the utility improvements (Reclaim Water System Extension) along Golden Gem Rd. (Golden Gem Reclaim Water Storage Facility - W. Kelly Park Rd.)
- Design and construct the utility improvements (Reclaim Water System Extension) along Plymouth-Sorrento Rd. / C.R. 437 (Yothers Rd. / W. Lester Rd. - W. Ponkan Rd.)
- Design and construct the utility improvements (Reclaim Water System Extension) along W. Kelly Park Rd. (Jason Dwelley Pkwy. - Holstein Rd.)
- Design and construct miscellaneous utility improvements (Drinking Water System).
- Design and construct miscellaneous utility improvements (Waste Water System).
- Design and construct miscellaneous utility improvements (Reclaim Water System).
- Update and improvement of the City Utility Services Database.

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Actual FY 2019	% Change
# of utility projects started	6	11	12	9%
# of utility projects completed	6	6	17	183%
# of transportation projects started	3	3	7	133%
# of transportation projects completed	3	1	9	800%
# of improvement projects started		4	3	-25%
# of improvement projects completed		3	5	67%

CITY OF APOPKA
DESIGN ENGINEERING
401 - 3410

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	445,032	478,657	635,695	32.81%
1210	LONGEVITY PAY	-	1,328	1,516	14.12%
1400	OVERTIME	407	800	800	0.00%
1600	OTHER REIMBURSED ALLOWANCES	932	3,360	3,360	0.00%
2100	F.I.C.A.	32,798	36,817	48,845	32.67%
2200	RETIREMENT CONTRIBUTION	71,369	51,782	53,888	4.07%
2300	LIFE AND HEALTH INSURANCE	64,681	76,872	105,618	37.39%
2400	WORKERS COMPENSATION	-	2,066	3,241	56.87%
2600	OTHER POST EMPLOYMENT BENEFITS		-	-	
2610	PENSION ADJUSTMENTS				
TOTAL		**615,219**	**651,681**	**852,962**	**30.89%**
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES		100,000	100,000	100.00%
4000	TRAVEL & PER DIEM	-	2,000	2,000	100.00%
4100	COMMUNICATION SERVICES		2,400	-	100.00%
4200	FREIGHT & POSTAGE	-	250	250	0.00%
4300	UTILITY SERVICES	1,801	-	-	#DIV/0!
4600	REPAIR AND MAINTENANCE	-	-	150	#DIV/0!
4650	VEHICLE MAINTENANCE	370	2,000	2,000	0.00%
5100	OFFICE SUPPLIES	678	1,500	750	-50.00%
5200	OPERATING SUPPLIES	17,509	41,350	15,850	-61.67%
5250	FUEL & GASOLINE	868	1,500	4,500	200.00%
5400	BOOKS, PUBS, SUBS & MEMBERSHIPS	1,041	17,210	17,210	0.00%
5500	TRAINING	3,056	10,300	14,100	36.89%
TOTAL		**25,323**	**178,510**	**156,810**	**-12.16%**
CAPITAL OUTLAY:					
6400	EQUIPMENT	-	-		
6800	INTANGIBLES	-	-		0.00%
TOTAL		**-**	**-**	**-**	**0.00%**
TOTAL COST		**640,542**	**830,191**	**1,009,772**	**21.63%**

CITY OF APOPKA
DESIGN ENGINEERING
401 - 3410

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
UTILITY DESIGN MANAGER	1	1	1
PROJECT COORDINATOR	1	0	1
GIS ANALYST	1	1	1
GIS TECHNICIAN	1	1	1
SENIOR ENGINEER	0	0	1
CIVIL DESIGNER	0	0	1
CIVIL ENGINEER III	1	1	0
ENGINEERING TECH	1	1	1
SR. PROJECT COORDINATOR	1	1	0
CONSTRUCTION INSPECTOR	1	1	2
TOTAL	**8**	**7**	**9**

CAPITAL OUTLAY

6400 - Equipment	
Total Equipment	$ -
6800 - Intangibles	
Total Improvements	$ -
Total Capital Outlay	**$ -**

CITY OF APOPKA
UTILITY PLANT MAINTENANCE

401 - 3191

The Utility Plant Maintenance Diviswion is a newly established division of the Public Services Department. Its function is to provide the preventive, predictive, and corrective maintenance for the water plants, the water reclamation facility, the reclaimed water pump stations and lift stations.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	1,858,039
2020	BUDGET	1,220,071
2021	PROPOSED	1,228,265

GOALS:

- Perform preventive, predictive and corrective maintenance on Water Treatment Plants, Water Reclamation Facility, Reclaimed Water Pump Stations and Lift Station assets.
- Complete an equipment inventory on all Water Treatment Plants, Water Reclamation Facility, Reclaimed Water Pump Stations and Lift Atations to update the Antero Computerized Maintenance Management System (CMMS).
- Hold quarterly maintenance plan and schedule development meetings with the Plant Supervisory and Management staff.
- Research and develop budget data for a new Computerized Maintenance Management System (CMMS).

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Actual FY 2019	% Change
# of Water Treatment Plants	5	5	5	0%
# of Water Reclamation Facilities	1	1	1	0%
# of Reclaimed Water Pump Stations	3	3	3	0%
# of Lift Stations	120	122	134	9%
# of Work Orders Completed	250	250	250	0%

CITY OF APOPKA
UTILITY PLANT MAINTENANCE
401 - 3191

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	503,296	539,521	473,748	-12.19%
1210	LONGEVITY PAY	236	1,595	1,619	1.50%
1400	OVERTIME	12,219	26,676	26,676	0.00%
1600	OTHER REIMBURSED ALLOWANCES		480	480	0.00%
2100	F.I.C.A.	37,555	43,473	38,443	-11.57%
2200	RETIREMENT CONTRIBUTION	95,258	93,643	83,576	-10.75%
2300	LIFE AND HEALTH INSURANCE	97,621	118,511	110,688	-6.60%
2400	WORKERS COMPENSATION	6,726	4,820	2,116	-56.10%
2600	OTHER POST EMPLOYMENT BENEFITS	-			
2610	PENSION ADJUSTMENT	-			
TOTAL		**752,910**	**828,719**	**737,345**	**-11.03%**
SUPPLIES AND OTHER SERVICES:					
3400	OTHER CONTRACTUAL SERVICES	-	-	10,000	
4000	TRAVEL & PER DIEM	70	1,000	1,000	0.00%
4100	COMMUNICATIONS	1,082	1,920	1,920	100.00%
4200	FREIGHT & POSTAGE	94	500	500	0.00%
4400	RENTALS & LEASES	106,647	3,000	3,000	0.00%
4600	REPAIR AND MAINTENANCE	444,012	278,500	336,200	20.72%
4650	VEHICLE MAINTENANCE	3,375	6,000	7,500	25.00%
4900	OTHER CURRENT CHARGES	550	100	100	100.00%
5100	OFFICE SUPPLIES	499	500	-	100.00%
5200	OPERATING SUPPLIES	228,129	44,082	44,700	1.40%
5250	FUEL & GASOLINE	22,175	27,400	12,650	-53.83%
5500	TRAINING	1,344	3,350	3,350	12.17%
TOTAL		**807,976**	**366,352**	**410,920**	**12.17%**
CAPITAL OUTLAY:					
6400	EQUIPMENT	297,153	25,000	55,000	**100.00%**
6800	INTANGIBLES	-	-	25,000	0.00%
TOTAL		**297,153**	**25,000**	**80,000**	**100.00%**
TOTAL COST		**1,858,039**	**1,220,071**	**1,228,265**	**0.67%**

CITY OF APOPKA
UTILITY PLANT MAINTENANCE
401 - 3191

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
UTILITY SERVICE WORKER II	2	0	0
INSTRUMENTATION TECHNICIAN	2	2	2
MAINTENANCE SUPERVISOR	1	1	1
ELECTRICIAN II	2	2	2
PLANT MECHANIC	2	2	2
MAINTENANCE WORKER I	0	0	2
LIFT STATION MECHANIC	2	4	0
TOTAL	**11**	**11**	**9**

CAPITAL OUTLAY

6400 - Equipment

Total Equipment	$ -
Total Capital Outlay	**$ -**

CITY OF APOPKA
PUBLIC UTILITIES DEBT SERVICE

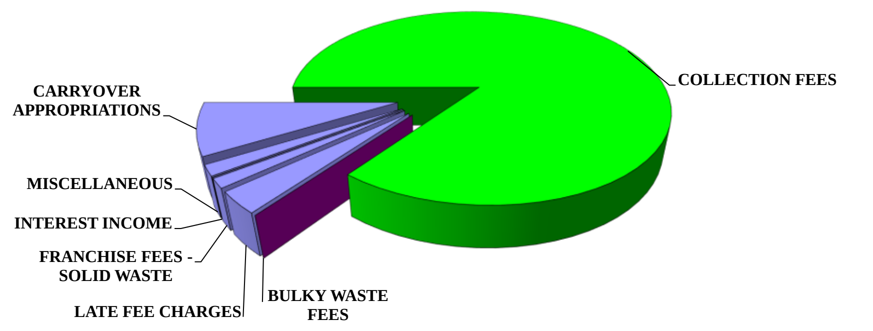
		ACTUAL FY2019	ADOPTED BUDGET FY2020	PROPOSED BUDGET FY2021	PERCENT CHANGE
PRINCIPAL					
401-3111-517.7101	2012 Utility Revenue Bond - Water Plant		$ 22,044	$ 22,704	2.99%
401-3121-517.7101	2012 Utility Revenue Bond - Wastewater Plant	-	59,535	61,318	2.99%
403-3113-517.7101	2012 Utility Revenue Bond - Water Impact	-	253,005	260,580	2.99%
403-3115-517.7101	2012 Utility Revenue Bond - Reuse Impact	-	102,705	105,780	2.99%
403-3123-517.7101	2012 Utility Revenue Bond - Wastewater Impact	-	397,710	409,618	2.99%
INTEREST					
401-3111-517.7201	2012 Utility Revenue Bond - Water Plant	13,679	12,926	12,926	0.00%
401-3121-517.7201	2012 Utility Revenue Bond - Wastewater Plant	36,944	34,910	34,910	0.00%
403-3113-517.7201	2012 Utility Revenue Bond - Water Impact	156,999	148,357	148,357	-76.47%
403-3115-517.7201	2012 Utility Revenue Bond - Reuse Impact	63,732	60,224	60,224	146.34%
403-3123-517.7201	2012 Utility Revenue Bond - Wastewater Impact	246,795	233,208	233,208	-74.18%
OTHER					-
401-3111-517.7301	2012 Utility Revenue Bond - Water Plant		$ 239	$ 239	0.00%
401-3121-517.7301	2012 Utility Revenue Bond - Wastewater Plant		645	645	0.00%
403-3113-517.7301	2012 Utility Revenue Bond - Water Impact	-	2,740	2,740	0.00%
403-3115-517.7301	2012 Utility Revenue Bond - Reuse Impact	-	1,112	1,112	0.00%
403-3123-517.7301	2012 Utility Revenue Bond - Wastewater Impact	-	4,307	4,307	0.00%
	TOTAL BUDGET	**$ 518,150**	**$ 1,333,667**	**$ 1,358,668**	**1.87%**

CITY OF APOPKA
SANITATION FUND

CITY OF APOPKA
SANITATION FUND

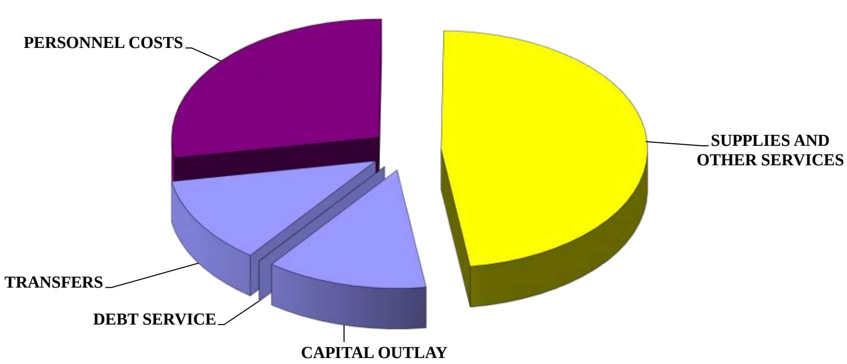
SANITATION FUND - REVENUE AND EXPENDITURES

FISCAL YEAR 2020-2021



TOTAL REVENUE $ 5,728,610

		TOTALS	PERCENT REVENUES
COLLECTION FEES	$	4,905,565	86%
BULKY WASTE FEES		-	0%
LATE FEE CHARGES		185,000	3%
FRANCHISE FEES - SOLID WASTE		80,000	1%
INTEREST INCOME		1,000	0%
MISCELLANEOUS		92,000	2%
CARRYOVER APPROPRIATIONS		465,045	8%
TOTAL REVENUE	**$**	**5,728,610**	**100%**



TOTAL EXPENDITURES $ 5,728,610

		TOTALS	PERCENT EXPENSES
PERSONNEL COSTS	$	1,602,926	27.99%
SUPPLIES AND OTHER SERVICES		2,724,900	47.57%
CAPITAL OUTLAY		720,000	12.57%
DEBT SERVICE		-	0.01%
TRANSFERS		680,784	11.89%
TOTAL EXPENDITURES	**$**	**5,728,610**	**100%**

CITY OF APOPKA
SANITATION FUND

SANITATION FUND BUDGET SUMMARY

	2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
ADD REVENUES:				
CHARGES FOR SERVICES:				
343-6110 COLLECTION FEES	4,585,363	4,550,000	4,905,565	7.81%
343-6115 BULKY WASTE FEES	-	-	-	#DIV/0!
343-6120 LATE FEE CHARGES	209,541	175,000	185,000	5.71%
343-6125 FRANCHISE FEES - SOLID WASTE	71,550	80,000	80,000	0.00%
TOTAL	**4,866,454**	**4,805,000**	**5,170,565**	**7.61%**
MISCELLANEOUS REVENUES:				
343-6130 INTEREST INCOME	(1,983)	2,000	1,000	-50.00%
343-6135 MISCELLANEOUS	373,713	91,000	92,000	1.10%
343-6140 CARRYOVER APPROPRIATIONS	-	197,755	465,045	135.16%
384-0000 OTHER FINANCING SOURCES	-	-	-	
TOTAL	**371,730**	**290,755**	**558,045**	**91.93%**
TOTAL REVENUES	**5,238,184**	**5,095,755**	**5,728,610**	**12.42%**
DEDUCT EXPENSES:				
PERSONNEL COSTS	933,792	1,464,062	1,602,926	9.48%
SUPPLIES AND OTHER SERVICES	2,475,967	2,580,909	2,724,900	5.58%
DEPRECIATION	381,841	-	-	0.00%
CAPITAL OUTLAY	-	370,000	720,000	94.59%
DEBT SERVICE	1,332	-	-	#DIV/0!
TRANSFERS	680,784 #	680,784	680,784	0.00%
CONTINGENCY	-		-	
TOTAL EXPENSES	**4,473,716**	**5,095,755**	**5,728,610**	**12.42%**

CITY OF APOPKA
SANITATION FUND
402 - 3210

The Sanitation Fund provides commercial and household solid waste pick-up and disposal for our citizens. Solid Waste service includes residential garbage, recycling, yard waste and bulky pick-up services and commercial dumpster service

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	4,473,716
2020	BUDGET	5,095,755
2021	PROPOSED	5,708,610

GOALS:

- 100% Completion of all PRM online safety trainings by all Sanitation Equipment Operators
- Promote a reliable customer friendly service that results in less than 1 missed pickup complaints per 1000 homes serviced per week
- Maintain communication with Orange County and local cities and local businesses to identify alternatives to recycling processing

PERFORMANCE MEASURES:

	Actual FY 2017	**Actual FY 2018**	**Estimated FY 2019**	**% Change**
# of sanitation fleet vehicles	23	24	24	0.0%
# of households served	16,697	16,926	17,398	2.8%
# of customer complaints	466	693	709	2.3%
Overtime hours	6,273	7,345	7,500	2.1%

complaints in 2017 tracked in IWORQS which corrects underreporting of old manual system

CITY OF APOPKA
SANITATION FUND
402 - 3210

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
PERSONNEL COSTS:					
1200	REGULAR SALARIES AND WAGES	791,811	801,917	911,952	13.72%
1201	NPL ADJUSTMENT	-	-	-	0.00%
1210	LONGEVITY PAY	-	3,564	4,374	22.74%
1400	OVERTIME	146,487	191,879	147,492	-23.13%
1600	OTHER REIMBURSED ALLOWANCES	480	960	1,440	50.00%
2100	F.I.C.A.	67,594	76,335	81,456	6.71%
2200	RETIREMENT CONTRIBUTION	159,808	166,244	194,854	17.21%
2300	LIFE AND HEALTH INSURANCE	186,060	202,610	248,258	22.53%
2400	WORKERS COMPENSATION	29,535	20,553	13,100	-36.26%
2500	UNEMPLOYMENT COMPENSATION	-	-		0.00%
2600	POSTEMPLOYMENT BENEFITS	(304,593)	-		0.00%
2610	PENSION ADJUSTMENT	(143,390)	-		0.00%
TOTAL		**933,792**	**1,464,062**	**1,602,926**	9.48%
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	-	-		100.00%
3200	AUDIT SERVICES	-	-	-	100.00%
3400	OTHER CONTRACTUAL SERVICES	970	5,160	24,360	372.09%
3410	OTHER CONTRACTURAL SVCS-DEBRIS REMOVAL	-			0.00%
4000	TRAVEL & PER DIEM	275	1,200	1,200	100.00%
4100	COMMUNICATIONS	-	-	-	0.00%
4200	FREIGHT & POSTAGE	4,223	5,300	5,300	0.00%
4300	UTILITY SERVICES	1,265,574	1,452,074	1,521,150	4.76%
4400	RENTAL & LEASES	6,900	-	-	#DIV/0!
4600	REPAIR AND MAINTENANCE	932	7,000	7,600	8.57%
4650	VEHICLE MAINTENANCE	393,544	402,000	456,700	13.61%
4700	PRINTING AND BINDING	3,995	5,000	5,000	0.00%
4902	LEGAL ADVERTISING	-	1,500	1,500	0.00%
4903	TEMPORARY LABOR	122,495	115,000	185,000	60.87%
4910	MISC EXPENSE ADJUSTMENT FY 19	3,898			
4960	BAD DEBT	228,118	-	-	0.00%
5100	OFFICE SUPPLIES	1,007	1,200	1,200	0.00%
5200	OPERATING SUPPLIES	297,859	279,565	294,140	5.21%
5250	FUEL & GASOLINE	145,955	303,160	219,000	-27.76%
5400	BOOKS, PUBS, SUBS & MEMBERSHIPS	223	250	250	0.00%
5500	TRAINING	-	2,500	2,500	0.00%
5900	DEPRECIATION	381,841	-		0.00%
TOTAL		**2,857,808**	**2,580,909**	**2,724,900**	**5.58%**
CAPITAL OUTLAY:					
6400	EQUIPMENT		370,000	720,000	94.59%
6800	INTANGIBLES	-	-		#DIV/0!
TOTAL		**-**	**370,000**	**720,000**	94.59%
DEBT SERVICE:					
7101	PRINCIPAL	-			#DIV/0!
7202	INTEREST	1,332			#DIV/0!
TOTAL		**1,332**	**-**	**-**	**#DIV/0!**
TRANSFERS:					
9100	TRANSFER TO GENERAL FUND	680,784	680,784	680,784	0.00%
9150	TRANSFER TO GRANT FUND				
TOTAL		**680,784**	**680,784**	**680,784**	**0.00%**
CONTINGENCY:					
9300	CONTINGENCY	-	-		
TOTAL		**-**	**-**	**-**	
TOTAL COST		**4,473,716**	**5,095,755**	**5,728,610**	**12.42%**

CITY OF APOPKA
SANITATION FUND
402 - 3210

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
SOLID WASTE OPERATIONS MANAGER	1	1	1
SOLID WASTE FOREMAN	1	1	1
SOLID WASTE TECHNICIAN	1	1	1
SANITATION EQUIPMENT OPERATOR	14	14	16
SOLID WASTE SPECIALIST	1	1	1
TOTAL	**18**	**18**	**20**

CAPITAL OUTLAY

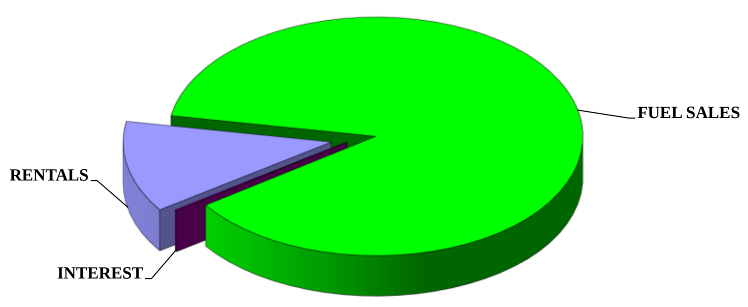
6200 - Buildings	
	$ -
Total Building	$ -
6400 - Equipment	
Total Equipment	$ -
Total Capital Outlay	**$ -**

CITY OF APOPKA
AIRPORT FUND

CITY OF APOPKA
AIRPORT FUND

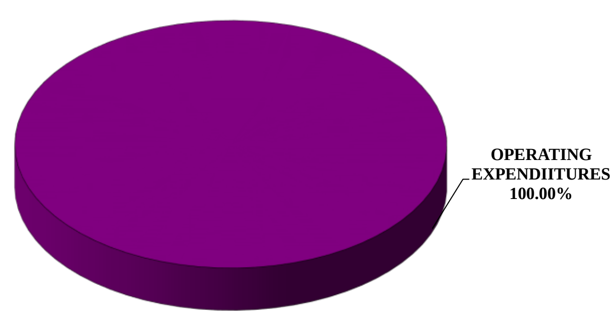
AIRPORT FUND - REVENUE AND EXPENDITURES

FISCAL YEAR 2020-2021



TOTAL REVENUE $ 314,420

		TOTALS	PERCENT REVENUES
FUEL SALES	$	275,000	87.46%
INTEREST		500	0.16%
RENTALS		38,920	12.38%
TOTAL REVENUE	**$**	**314,420**	**100%**



TOTAL EXPENDITURES $ 314,420

		TOTALS	PERCENT EXPENSES
OPERATING EXPENSES	$	314,420	100.01%
TOTAL EXPENDITURES	**$**	**314,420**	**100%**

CITY OF APOPKA
AIRPORT FUND
410

AIRPORT FUND BUDGET SUMMARY

	2019 ACTUAL	2020 BUDGET	2021 PROPOSED		PERCENT CHANGE
ADD REVENUES:					
CHARGES FOR SERVICES:					
344-1000 AIRPORT FUEL SALES	361,215	275,000	275,000		0%
361-1000 INTEREST EARNINGS	1,706	500	500		0%
362-0006 AIRPORT RENTALS	39,074	38,920	38,920		0%
TOTAL REVENUES	**401,995**	**314,420**	**314,420**		**0%**
DEDUCT EXPENSES:					
OPERATING EXPENSES	368,576	314,420	314,420	#	0%
CONTINGENCY (RETURN TO RESERVES)	-	-	-		0%
TOTAL EXPENSES	**368,576**	**314,420**	**314,420**		**0%**

CITY OF APOPKA
AIRPORT FUND
410

The Airport Fund operates the municipal airport.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	368,576
2020	BUDGET	314,420
2021	ADOPTED	314,420

GOALS:

- Continually evaluate the facility rental fees and fuel prices to be sufficient to cover the Airport's operating costs.
- Improve the operations to increase utilization by the community.
- Increase rentals at the Airport facility.

PERFORMANCE MEASURES:

	Actual FY 2017	Actual FY 2018	Actual FY 2019	% Change

CITY OF APOPKA
AIRPORT FUND
410

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
SUPPLIES AND OTHER SERVICES:					
3100	PROFESSIONAL SERVICES	26,000	26,000		-100.00%
3400	OTHER CONTRACTUAL SERVICES	8,044	6,000	6,000	0.00%
4100	COMMUNICATION SERVICES	-			#DIV/0!
4300	UTILITY SERVICES	6,759	6,300	6,300	0.00%
4500	LIABILITY & CASUALTY INSURANCE	-	-	-	0.00%
4600	REPAIR AND MAINTENANCE	10,011	26,140	52,140	99.46%
4900	OTHER CHARGES	1,896	2,480	2,480	0.00%
5250	FUEL & GASOLINE	315,865	247,500	247,500	0.00%
TOTAL		**368,576**	**314,420**	**314,420**	**0.00%**
CAPITAL OUTLAY:					
6300	IMPROV. OTHER THAN BUILDINGS	-	-	-	0.00%
6400	EQUIPMENT	-	-	-	0.00%
TOTAL		-	-	-	0.00%
CONTINGENCY:					
9300	CONTINGENCY	-	-	-	0.00%
TOTAL		**-**	**-**	**-**	**0.00%**
TOTAL COST		**368,576**	**314,420**	**314,420**	**0.00%**

CITY OF APOPKA
AIRPORT FUND
410

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	2019	2020	2021
Not Applicable	0	0	0
TOTAL	**0**	**0**	**0**

CAPITAL OUTLAY

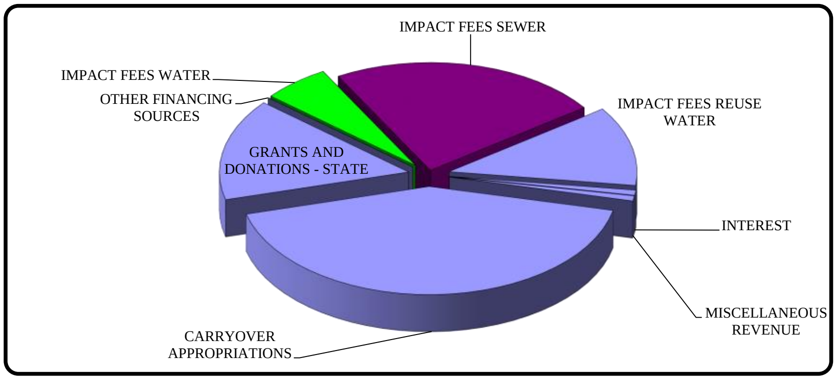
6300 - Improvements:		
Total Improvements	$	-
6400 - Equipment		
Total Equipment	$	-
Total Capital Outlay	$	-

CITY OF APOPKA
UTILITIES IMPACT FEES FUND

CITY OF APOPKA
UTILITIES IMPACT FEES FUND

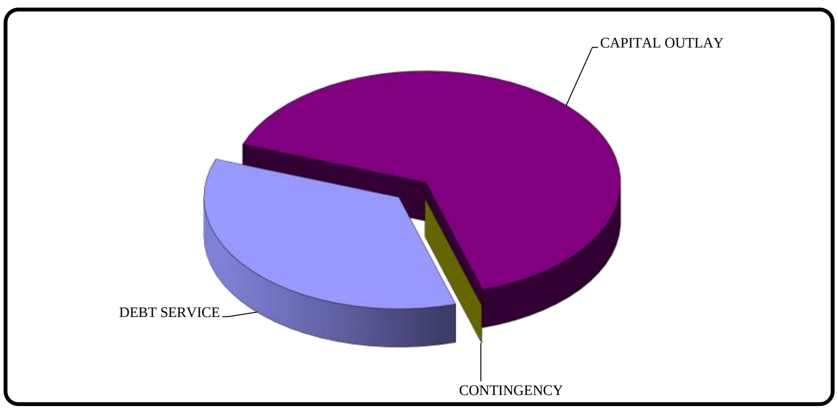
UTILITIES IMPACT FEES FUND - REVENUE AND EXPENDITURES

FISCAL YEAR 2020-2021



TOTAL REVENUE $ 13,127,700

		TOTALS	PERCENT REVENUES
IMPACT FEES WATER	$	756,637	5.76%
IMPACT FEES SEWER		3,050,961	23.24%
IMPACT FEES REUSE WATER	$	1,565,538	11.93%
INTEREST		100,000	0.76%
MISCELLANEOUS REVENUE	$	100,000	0.76%
CARRYOVER APPROPRIATIONS	$	5,554,565	42.31%
GRANTS AND DONATIONS - STATE	$	2,000,000	15.23%
OTHER FINANCING SOURCES		-	0.00%
TOTAL REVENUE	**$**	**13,127,700**	**100%**



TOTAL EXPENDITURES $ 13,127,700

		TOTALS	PERCENT EXPENSES
CAPITAL OUTLAY		8,500,000	64.75%
CONTINGENCY		-	0.00%
DEBT SERVICE		4,627,700	35.25%
TOTAL EXPENDITURES	**$**	**13,127,700**	**100%**

CITY OF APOPKA
UTILITIES IMPACT FEES FUND
403

UTILITIES IMPACT FEES FUND BUDGET SUMMARY

	2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
ADD REVENUES:				
CHARGES FOR SERVICES:				
324-2101 IMPACT FEES - RESIDENTIAL - WATER	526,534	465,000	456,637	-1.80%
324-2102 IMPACT FEES - RESIDENTIAL - SEWER	2,247,580	2,000,000	2,150,961	7.55%
324-2103 IMPACT FEES - RESIDENTIAL - REUSE	943,598	1,370,000	1,465,538	6.97%
324-2201 IMPACT FEES - COMMERCIAL - WATER	276,428	165,000	300,000	81.82%
324-2202 IMPACT FEES - COMMERCIAL - SEWER	1,141,715	470,000	900,000	91.49%
324-2203 IMPACT FEES - COMMERCIAL - REUSE	284,962	370,000	100,000	-72.97%
TOTAL	**5,420,817**	**4,840,000**	**5,373,135**	**11.02%**
MISCELLANEOUS REVENUES:				
361-1000 INTEREST EARNINGS	152,240	10,000	100,000	900.00%
362-0000 RENT - EQUIPMENT		-	-	
364-9010 GAIN/LOSS ON SALE OF LAND				
365-1000 SCRAP SALES	140,546		100,000	0.00%
369-9000 MISCELLANEOUS REVENUE	187,488	-	-	0.00%
TOTAL	**480,274**	**10,000**	**200,000**	**1900.00%**
OTHER REVENUES:				
384-0000 OTHER FINANCING SOURCES	-			#DIV/0!
389-0009 CARRYOVER APPROPRIATIONS	-	4,481,789	5,554,565	0.00%
389-3000 GRANTS AND DONATIONS - STATE	1,767,680	250,000	2,000,000	0.00%
TOTAL	**1,767,680**	**4,731,789**	**7,554,565**	**59.66%**
TOTAL REVENUES	**7,668,771**	**9,581,789**	**13,127,700**	**37.01%**
DEDUCT EXPENSES:				
CAPITAL OUTLAY	37,797,809	4,710,000	8,500,000	80.47%
CONTINGENCY (RETURN TO RESERVES)	-	-		#DIV/0!
DEBT SERVICE	469,656	4,871,789	4,627,700	-5.01%
TOTAL EXPENSES	**38,267,465**	**9,581,789**	**13,127,700**	**37.01%**

CITY OF APOPKA
UTILITIES IMPACT FEES FUND
403

The Utility Impact Fee is collected on all new development within the city and is used to ensure the capacity for water, sewer and reclaim utilites remains adequate for all citizens of Apopka.

FISCAL YEAR	CLASSIFICATION	TOTAL COST
2019	ACTUAL	6,885,675
2020	BUDGET	9,581,789
2021	PROPOSED	13,127,700

GOALS:

- Effectively utilize the Utility Impact Fees to Systematically expand and improve the City's Utility systems in accordance with the Master Plans.

CITY OF APOPKA
UTILITIES IMPACT FEES FUND

LINE ITEM DETAIL

		2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
	OPERATIONS				
WATER OPERATIONS					
7101	WATER DEBT SERVICE	$ 161,847	$ 401,362	$ 401,362	0.00%
	TOTAL	**161,847**	**401,362**	**401,362**	0.00%
SEWER OPERATIONS					
7101	SEWER DEBT SERVICE	254,416	630,918	630,918	0.00%
	SEWER DEBT SERVICE - WWTP LOAN DESIGN	(12,307)	82,000	82,000	0.00%
	SEWER DEBT SERVICE - WWTP LOAN CONST.		3,594,580	3,350,491	-6.79%
	TOTAL	**242,108**	**4,307,498**	**4,063,409**	-5.67%
REUSE OPERATIONS					
7101	REUSE DEBT SERVICE	65,700	162,929	162,929	0.00%
	TOTAL	**65,700**	**162,929**	**162,929**	0.00%
	TOTAL OPERATIONS	**469,656**	**4,871,789**	**4,627,700**	-5.01%
	CAPITAL OUTLAY				
WATER CAPITAL OUTLAY					
	US Hwy 441 16-inch Water Main	-		370,000	#DIV/0!
	Effie Dr. 16-inch Water Main	-		660,000	#DIV/0!
	Golden Gem Rd. 16-inch Water Main			1,310,000	0.00%
	Grossenbacher Water Plant Storage Tank Upgrades		450,000		0.00%
	Grossenbacher Water Plant Well #1 Upgrade		500,000		0.00%
	Plymouth Regional Water Plant Well #3 Upgrade		100,000		0.00%
	W. Kelly Park Rd. 16-inch Water Main		300,000	1,030,000	0.00%
	W. Ponkan Rd. 16-inch Water Main		500,000	510,000	0.00%
					0.00%
	TOTAL	**-**	**1,850,000**	**3,880,000**	109.73%
SEWER CAPITAL OUTLAY					
	Municipal Wastewater System Dynamic Model		200,000		-100.00%
	Apopka WRF - Sodium Hypochlorite Storage Tank		50,000		-100.00%
	Lift Station Upgrade Program		750,000		-100.00%
	W. Kelly Park Rd. 12-inch Sewer Force Main		510,000	500,000	-1.96%
	Zellwood Station 6-inch Sewer Force Main		100,000	100,000	0.00%
					#DIV/0!
	TOTAL	**-**	**1,610,000**	**600,000**	-62.73%
REUSE CAPITAL OUTLAY					
	Municipal Reclaim Water Mass Balance Model	-	100,000		0.00%
	Golden Gem Reclaim Water Plant (New)	-	300,000	1,250,000	0.00%
	Northwest Reclaim Water Transfer Pump Station		250,000		0.00%
	Apopka WRF - Reclaim Storage Pond & Pump Station		100,000	1,000,000	0.00%
	Golden Gem Rd. 30-inch Reclaim Water Main		500,000	1,770,000	0.00%
	TOTAL	**-**	**1,250,000**	**4,020,000**	221.60%

CITY OF APOPKA
UTILITIES IMPACT FEES FUND

LINE ITEM DETAIL

	2019 ACTUAL	2020 BUDGET	2021 PROPOSED	PERCENT CHANGE
TOTAL CAPITAL OUTLAY	**6,416,019**	**4,710,000**	**8,500,000**	80.47%
CONTINGENCY				
Water	-			#DIV/0!
Sewer	-			#DIV/0!
Reuse	-			#DIV/0!
TOTAL COSTS	**6,885,675**	**9,581,789**	**13,127,700**	37.01%

CITY OF APOPKA
UTILITIES IMPACT FEES FUND
403

STAFFING ANALYSIS

NUMBER OF FULL-TIME/PART-TIME PERSONNEL

POSITION	**2019**	**2020**	**2021**
NONE	0	0	0
TOTAL	**0**	**0**	**0**

CAPITAL OUTLAY

6300 - Water Improvements:

$ -

6300 - Sewer Improvements:

$ -

6300 - Reuse Improvements:

$ -

Total Capital Outlay $ -

CAPITAL IMPROVEMENT PROGRAM

CITY OF APOPKA
CAPITAL IMPROVEMENT PROGRAM

How the Program Works

The City of Apopka's Capital Improvement Plan (CIP) is a planning, budgetary and prioritizing tool which reflects the City's infrastructure needs for a five-year time frame. The CIP is updated on an annual basis.

Capital Projects are major fixed assets or infrastructure with long term value, such as buildings, roads, sidewalks and parks. A capital improvement is defined as any purchase of equipment or any construction project having a non consumable nature, a value of $5,000 or more, and a normal expected life of which is one year or more. Proposed CIP project requests may originate from City departments, Commissioners, and/or citizens.

Funds budgeted for a specific project remain allocated until the project is completed. Additionally, project budgets are reviewed and, if necessary, funding may be adjusted. Capital project costs include all expenditures related to land acquisition, planning, design, construction, project management, legal expenses and mitigation of damages.

Projects may be funded by current revenues or by debt financing, depending upon the availability of reserves, the nature of the project, and policies of the City Charter. In balancing the five year plan of the CIP, projections of revenues from existing sources are compared to requested capital projects. If there are adequate revenues to fund all of the requested projects, the CIP is balanced. If not, projects must either be revised to reduce costs, postponed to a future time period, or eliminated from the program. Alternative financing, such as long term debt, may be proposed in order to provide sufficient revenues to fund the projects. There may be a bona fide reason why a project is needed, but it may need to be deferred to a later date if resources are not realistically available.

The overall CIP, with its five-year time frame, gives a fair indication of the foreseeable infrastructure needs of the City.

Relationship Between the Operating and Capital Budgets

The operating budget includes expenses that are generally of a recurring nature and are appropriated for one year only. It provides for all City services, but does not result in major physical assets for the City. Year to year, changes in the Operating budget are expected to be fairly stable, and represent incremental changes in the cost of doing business in the size of the City and in the types and level of service that is provided. Resources for the Operating budget generally come from taxes, user fees, and intergovernmental payments that usually recur from year to year.

The Capital budget includes one-time costs for projects that routinely last several years. The projects result in major physical assets for the City. Resources for the Capital budget generally come from bond issues, impact fees, grants and taxes.

However, the Operating and Capital budgets are closely linked. The most obvious link is the Operating budget assumes the cost of maintaining and operating new facilities built under the Capital budget. Operational needs often drive the Capital budget, i.e. Utility expansion, roads, water mains and parks which are necessitated by population growth and the City's role in providing the basic services to its citizens.

CITY OF APOPKA
CAPITAL IMPROVEMENT PLAN

001/GENERAL FUND - 1 OF 4

	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Fire - SCBA Replacement Program	106,500	111,825	117,416	41,095		**$376,836**
Fire - Brush Truck Pump Replacement	20,000	21,000				**$41,000**
Fire - Air Compressor			40,000			**$40,000**
Fire - Thermal Imaging Cameras		15,000			16,500	**$31,500**
Fire - Station 6		1,900,000				**$1,900,000**
Fire - Ambulance 6			405,444			**$405,444**
Fire - Engine 11 Replacement (1998)		648,900				**$648,900**
Fire - Replacement Ambulance	373,830	388,994	405,444	428,866	450,309	**$2,047,443**
Fire - Station 7					2,310,000	**$2,310,000**
Fire - Engine 7				715,412		**$715,412**
Fire - Warehouse	12,000					**$12,000**
Police - Public Safety Complex			250,000	18,885,000	2,500,000	**$21,635,000**
Police - Vehicle Replacment	552,000	750,000	750,000	750,000	750,000	**$3,552,000**
Police - Driving Course				500,000		**$500,000**
Police - Communications Equipment				2,500,000		**$2,500,000**
Police - Laptop		45,000	45,000	45,000	45,000	**$180,000**
Police - Investigative Equipment		35,000	35,000	35,000	35,000	**$140,000**
TOTAL GENERAL FUND	**$1,064,330**	**$3,915,719**	**$2,048,304**	**$23,900,373**	**$6,106,809**	**$37,035,535**

PROJECT COSTS:						
Land						
Buildings		1,900,000	250,000	18,885,000	4,810,000	**$25,845,000**
Improvements other than buildings				500,000		**500,000**
Equipment and machinery	1,064,330	2,015,719	1,798,304	4,515,373	1,296,809	**10,690,535**
TOTAL COSTS:	**$1,064,330**	**$3,915,719**	**$2,048,304**	**$23,900,373**	**$6,106,809**	**$37,035,535**

SOURCE OF FUNDS:						
001 General Funds	1,064,330	2,015,719	2,048,304	5,015,373	1,296,809	**$11,440,535**
101 Street Improvement Funds						
102 Transportation Impact Fees						
104 Recreation Impact Fees						
120 Stormwater Fees						
401 Water/Sewer/Reclaim Operations						
402 Sanitation						
403 Water/Sewer/Reclaim Impact Fees						
403 Grant Funding						
Amount Unfunded		1,900,000		18,885,000	4,810,000	**25,595,000**
TOTAL FUNDING:	**$1,064,330**	**$3,915,719**	**$2,048,304**	**$23,900,373**	**$6,106,809**	**$37,035,535**

CITY OF APOPKA
CAPITAL IMPROVEMENT PLAN

001/GENERAL FUND - 2 OF 4

	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
IT - Storage Expansion		75,000		7,500		**$82,500**
IT - Servers	40,000			40,000		**$80,000**
IT - Switch Replacement		20,000			20,000	**$40,000**
IT - vSphere			20,000		20,000	**$40,000**
IT - Software Upgrades			800,000			**$800,000**
IT - Council Audio/Video Equipment		160,000		25,000		**$185,000**
IT - Backup Expansion			55,000			**$55,000**
IT - Desktop Replacments	28,000	30,000	30,000	30,000	30,000	**$148,000**
IT - Departmental Laptop Replacements	70,000	50,000	50,000	50,000	50,000	**$270,000**
IT - Management Software		15,000				**$15,000**
IT - Firewall/ Router		25,000			25,000	**$50,000**
IT - ArcGIS Updates		25,000			25,000	**$50,000**
IT - Fiber Replacement PS & City Hall		50,000	10,000			**$60,000**
IT - Harmon Tower Replacement		1,000,000				**$1,000,000**
TOTAL GENERAL FUND	**$138,000**	**$1,450,000**	**$965,000**	**$152,500**	**$170,000**	**$2,875,500**

PROJECT COSTS:						
Land						
Buildings						**$0**
Improvements other than buildings		1,000,000				**$1,000,000**
Equipment and machinery	138,000	450,000	965,000	152,500	170,000	**$1,875,500**
TOTAL COSTS:	**$138,000**	**$1,450,000**	**$965,000**	**$152,500**	**$170,000**	**$2,875,500**

SOURCE OF FUNDS:						
001 General Funds	138,000	450,000	965,000	152,500	170,000	**1,875,500**
101 Street Improvement Funds						
102 Transportation Impact Fees						
104 Recreation Impact Fees						
120 Stormwater Fees						
401 Water/Sewer/Reclaim Operations						
402 Sanitation						
403 Water/Sewer/Reclaim Impact Fees						
403 Grant Funding						
Amount Unfunded	0	1,000,000	0	0	0	**$1,000,000**
TOTAL FUNDING:	**$138,000**	**$1,450,000**	**$965,000**	**$152,500**	**$170,000**	**$2,875,500**

CITY OF APOPKA
CAPITAL IMPROVEMENT PLAN

001/GENERAL FUND - 3 OF 4

	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Facilities - HVAC	18,100	50,000	50,000	50,000	50,000	**$218,100**
Facilities - ADA Compliance	26,000	10,000	10,000	10,000	10,000	**$66,000**
Facilities - VFW Flooring	46,000					**$46,000**
Facilities - Museum Log Maintenance	15,000					**$15,000**
Facilities - Asset Management System	25,000					**$25,000**
Facilities - Roofs	20,000	150,000	150,000			**$320,000**
Fleet - Building		1,500,000				**$1,500,000**
Fleet - Service Truck Replace #19-248	80,000					**$80,000**
Fleet - Ford Ranger 4x4	30,000					**$30,000**
Fleet - Asset Manangement Software	25,000					**$25,000**
Cemetery - F150 CNG Truck Replace #19-0970			35,000			**$35,000**
Cemetery - Equipment		5,000	5,000	5,000	5,000	**$20,000**
Grounds - F-150 CNG Truck Replace #18-1081			35,000			**$35,000**
Grounds - F-150 CNG Truck Replace #19-0969		35,000				**$35,000**
Grounds - F-150 CNG Truck Replace #19-0976		36,000				**$36,000**
Grounds - F-250 CNG Truck Replace #19-0972			36,000			**$36,000**
Grounds - F-250 Truck Replace #19-1083			45,000			**$45,000**
Grounds - Mowers	30,000	30,000	30,000	30,000	30,000	**$150,000**
Grounds - Irrigation Upgrades	50,000	25,000	25,000	25,000	25,000	**$150,000**
Grounds - Electrical Upgrades	50,000					**$50,000**
TOTAL GENERAL FUND	**$415,100**	**$1,841,000**	**$421,000**	**$120,000**	**$120,000**	**$2,917,100**

PROJECT COSTS:						
Land						
Buildings		1,650,000	150,000			**1,800,000**
Improvements other than buildings	87,000	60,000	60,000	60,000	60,000	**327,000**
Equipment and machinery	328,100	131,000	211,000	60,000	60,000	**790,100**
TOTAL COSTS:	**$415,100**	**$1,841,000**	**$421,000**	**$120,000**	**$120,000**	**$2,917,100**

SOURCE OF FUNDS:						
001 General Funds	415,100	341,000	421,000	120,000	120,000	**1,417,100**
101 Street Improvement Funds						
102 Transportation Impact Fees						
104 Recreation Impact Fees						
120 Stormwater Fees						
401 Water/Sewer/Reclaim Operations						
402 Sanitation						
403 Water/Sewer/Reclaim Impact Fees						
403 Grant Funding						
Amount Unfunded	0	1,500,000	0	0	0	**1,500,000**
TOTAL FUNDING:	**$415,100**	**$1,841,000**	**$421,000**	**$120,000**	**$120,000**	**$2,917,100**

CITY OF APOPKA
CAPITAL IMPROVEMENT PLAN

001/GENERAL FUND - 4 OF 4

	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Recreation						
Parks Storage Building		120,000				**$120,000**
Amphitheater Painting		20,000				**$20,000**
NW Field Paint Machines	5,000					**$5,000**
NW Toro Groundmaster	28,700					**$28,700**
NW Dump Truck		60,000				**$60,000**
NW Pick Up Truck		40,000				**$40,000**
NW Pole Barn		175,000				**$175,000**
Tennis Shade Structures	12,000					**$12,000**
NW Picnic Table Replacement	6,000					**$6,000**
NW Changeable Letter Sign	8,000					**$8,000**
NW/Athletics Toro	13,000					**$13,000**
NW Water Fountain Replacement		20,000				**$20,000**
Event Moon Lights	12,000					**$12,000**
Amphitheater House Production		70,000				**$70,000**
FCC/WP Vehicle Replacement (Old Ford		30,000				**$30,000**
Tennis and Pickleball Courts		250,000				**$250,000**
Outdoor Basketball Courts		170,000				**$170,000**
Field Construction			7,500,000			**$7,500,000**
NW Concession Building Renovation			100,000			**$100,000**
East Jason Dwelley Park			1,000,000			**$1,000,000**
NW Directional Signage			50,000			**$50,000**
Amphitheater Seating Upgrade			250,000			**$250,000**
Playgrounds at NW			150,000			**$150,000**
Dog Park (NW area)			70,000			**$70,000**
Pad 7 Lights				180,000		**$180,000**
Pad 8 Lights				180,000		**$180,000**
Pad 13-14 Lights				150,000		**$150,000**
FCC/Edwards Field Pavilion				130,000		**$130,000**
New Fran Carlton Center				5,000,000		**$5,000,000**
NW Field House					4,000,000	**$4,000,000**
Update NW Field Lights					1,000,000	**$1,000,000**
TOTAL GENERAL FUND	**$84,700**	**$955,000**	**$9,120,000**	**$5,640,000**	**$5,000,000**	**$20,799,700**
PROJECT COSTS:						
Land						**$0**
Buildings		300,000	8,600,000	5,000,000	4,000,000	**$17,900,000**
Improvements other than buildings			470,000			**$470,000**
Equipment and machinery	84,700	655,000	50,000	640,000	1,000,000	**$2,429,700**
TOTAL COSTS:	**$84,700**	**$955,000**	**$9,120,000**	**$5,640,000**	**$5,000,000**	**$20,799,700**
SOURCE OF FUNDS:						
001 General Funds	84,700					**84,700**
104 Recreation Impact Fees						
403 Grant Funding						
Amount Unfunded	0	955,000	9,120,000	5,640,000	5,000,000	**$20,715,000**
TOTAL FUNDING:	**$84,700**	**$955,000**	**$9,120,000**	**$5,640,000**	**$5,000,000**	**$20,799,700**

CITY OF APOPKA
CAPITAL IMPROVEMENT PLAN

101/STREET IMPROVEMENT FUND

	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Brick Streets, Repair and Restoration			500,000			**500,000**
Equipment (3412 Streets-6400)		60,000	50,000	50,000	50,000	**210,000**
Paving & Resurfacing (3412 Streets-4608)	200,000	800,000	800,000	800,000	800,000	**3,400,000**
F-150 CNG Truck (3412 Streets) Replace #19-1066		35,000				**35,000**
Stump Grinder	35,000					**35,000**
Programmable Safety Sign		20,000				**20,000**
F-350 Truck (3412 Streets) Replace #20-0728 2000		35,000				**35,000**
F-150 CNG Truck (Ext. Cab w/Rack)		28,000				**28,000**
Two E-350 Ford Vans (3414 Inmate)		70,000				**70,000**
F-550 CC w/Boom		66,000				**66,000**
Building		100,000				**100,000**
Asset Management/Misc. Software	20,000					**20,000**
Speed Hump Program	50,000					**50,000**
TOTAL STREET IMPROVEMENT FUND	**$305,000**	**$1,214,000**	**$1,350,000**	**$850,000**	**$850,000**	**$4,569,000**

PROJECT COSTS:						
Land						
Buildings		100,000				**$100,000**
Improvements other than buildings	250,000	800,000	1,300,000	800,000	800,000	**$3,950,000**
Equipment and machinery	$55,000	314,000	50,000	50,000	50,000	**$519,000**
TOTAL COSTS:	**$305,000**	**$1,214,000**	**$1,350,000**	**$850,000**	**$850,000**	**$4,569,000**

SOURCE OF FUNDS:						
001 General Funds						
101 Street Improvement Funds	305,000	1,114,000	850,000	850,000	850,000	**$3,969,000**
102 Transportation Impact Fees						
104 Recreation Impact Fees						
120 Stormwater Fees						
401 Water/Sewer/Reclaim Operations						
402 Sanitation						
403 Water/Sewer/Reclaim Impact Fees						
403 Grant Funding						
Amount Unfunded	0	100,000	500,000	0	0	**$600,000**
TOTAL FUNDING:	**$305,000**	**$1,214,000**	**$1,350,000**	**$850,000**	**$850,000**	**$4,569,000**

CITY OF APOPKA
CAPITAL IMPROVEMENT PLAN

102/TRAFFIC IMPACT FUND

	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Peterson Road/King Street Reconstruction and Safety Improvements	350,000					**$350,000**
Harmon Road Extension - Ocoee-Apopka Road to Existing Harmon Road - New 2-Lane Road	500,000	1,300,000				**$1,800,000**
Harmon Road at Ocoee-Apopka Road New Signal		450,000				**$450,000**
West Kelly Park Road - Capacity and Safety	300,000	500,000		1,000,000	1,000,000	**$2,800,000**
Vick Road at Lester Road New Signal - Design and Construction	500,000					**$500,000**
St. Johns Water Management District Lake Apopka Site Driveway and Turn Lanes DSB	500,000					**$500,000**
Rock Springs Road at Welch Road Intersection Improvments - Phase 2			1,500,000	1,500,000		**$3,000,000**
Vick Road from Old Dixie to Ponkan Road - 4 Lanes						**$0**
Segment 1 Old Dixie Highway to Sun Bluff Lane					300,000	**$300,000**
Segment 2 Sun Bluff Lane to Lester Road					300,000	**$300,000**
Segment 3 Lester Road to Ponkan Road					300,000	**$300,000**
Sandpiper Road Realignment			50,000		550,000	**$600,000**
Sandpiper Road at Park Avenue New Signal			50,000		250,000	**$300,000**
Study and Construction from Vick Road to Hawthorn Road			50,000			**$50,000**
Michael Gladden Road Intersection Improvements			250,000			**$250,000**
New Sidewalk Program	100,000	100,000	100,000	100,000	100,000	**$500,000**
						$0
TOTAL TRAFFIC IMPACT FUND	**$2,250,000**	**$2,350,000**	**$2,000,000**	**$2,600,000**	**$2,800,000**	**$12,000,000**

PROJECT COSTS:						
Land						**$0**
Buildings						
Improvements other than buildings	2,250,000	2,350,000	2,000,000	2,600,000	2,800,000	**$12,000,000**
Equipment and machinery						
TOTAL COSTS:	**$2,250,000**	**$2,350,000**	**$2,000,000**	**$2,600,000**	**$2,800,000**	**$12,000,000**

SOURCE OF FUNDS:						
001 General Funds						**$0**
101 Street Improvement Funds						
102 Transportation Impact Fees	2,250,000	2,350,000	2,000,000	2,600,000	2,800,000	**$12,000,000**
104 Recreation Impact Fees						
120 Stormwater Fees						
401 Water/Sewer/Reclaim Operations						
402 Sanitation						
403 Water/Sewer/Reclaim Impact Fees						
403 Grant Funding						
Amount Unfunded	0	0	0	0	0	**$0**
TOTAL FUNDING:	**$2,250,000**	**$2,350,000**	**$2,000,000**	**$2,600,000**	**$2,800,000**	**$12,000,000**

CITY OF APOPKA
CAPITAL IMPROVEMENT PLAN

104/RECREATION IMPACT FUND

	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Restroom at NW	225,000					**$225,000**
ADA Sidewalk	50,000					**$50,000**
Amphitheater Restroom		500,000				**$500,000**
South Road to Jason Dwelley		350,000	400,000			**$750,000**
Inside Park Roadway			400,000			**$400,000**
Parking Lots			500,000	500,000	800,000	**$1,800,000**
Lent Road Roadway				800,000		**$800,000**
Harmon Road Park				1,000,000	1,000,000	**$2,000,000**
TOTAL STORMWATER FUND	**$275,000**	**$850,000**	**$1,300,000**	**$2,300,000**	**$1,800,000**	**$6,525,000**

	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
PROJECT COSTS:						
Land						
Buildings						**$0**
Improvements other than buildings	275,000	850,000	1,300,000	2,300,000	1,800,000	**$6,525,000**
Equipment and machinery						
TOTAL COSTS:	**$275,000**	**$850,000**	**$1,300,000**	**$2,300,000**	**$1,800,000**	**$6,525,000**
SOURCE OF FUNDS:						
001 General Funds						
101 Street Improvement Funds						
102 Transportation Impact Fees						
104 Recreation Impact Fees	275,000	500,000	500,000	500,000	500,000	**$2,275,000**
120 Stormwater Fees						
401 Water/Sewer/Reclaim Operations						**$0**
402 Sanitation						
403 Water/Sewer/Reclaim Impact Fees						
403 Grant Funding						
Amount Unfunded		350,000	800,000	1,800,000	1,300,000	**$4,250,000**
TOTAL FUNDING:	**$275,000**	**$850,000**	**$1,300,000**	**$2,300,000**	**$1,800,000**	**$6,525,000**

CITY OF APOPKA
CAPITAL IMPROVEMENT PLAN

120/STORMWATER FUND

	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Stormwater Master Plan		150,000				**$150,000**
Drainage Upgrading - City Wide (6308)	150,000	150,000	150,000	150,000	150,000	**$750,000**
Pipe Lining	100,000	100,000	500,000	500,000	500,000	**$1,700,000**
Ford F-250		48,000				**$48,000**
Camera and Transporter	25,000					**$25,000**
6" Pump	50,000					**$50,000**
Dream Lake Nutrient Removal	50,000	500,000				**$550,000**
Lake Hammer Pump Station	250,000					**$250,000**
Asset Management System	25,000					**$25,000**
Swale and Ditch Renewal Program				100,000	100,000	**$200,000**
Border Lake Flood Mitigation				1,400,000		**$1,400,000**
Fran Carlton Drainage	100,000					**$100,000**
TOTAL STORMWATER FUND	**$750,000**	**$948,000**	**$650,000**	**$2,150,000**	**$750,000**	**$5,248,000**

PROJECT COSTS:						
Land						
Buildings						
Improvements other than buildings	400,000	900,000	650,000	2,150,000	750,000	**$4,850,000**
Equipment and machinery	350,000	48,000				**$398,000**
TOTAL COSTS:	**$750,000**	**$948,000**	**$650,000**	**$2,150,000**	**$750,000**	**$5,248,000**

SOURCE OF FUNDS:						
001 General Funds						
101 Street Improvement Funds						
102 Transportation Impact Fees						
104 Recreation Impact Fees						
120 Stormwater Fees	750,000	350,000	350,000	350,000	350,000	**$2,150,000**
401 Water/Sewer/Reclaim Operations						
402 Sanitation						
403 Water/Sewer/Reclaim Impact Fees						
403 Grant Funding						
Amount Unfunded	0	598,000	300,000	1,800,000	400,000	**$3,098,000**
TOTAL FUNDING:	**$750,000**	**$948,000**	**$650,000**	**$2,150,000**	**$750,000**	**$5,248,000**

CITY OF APOPKA
CAPITAL IMPROVEMENT PLAN

401/WATER OPERATING

	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
F-150 CNG Truck (3111 WP) Replace # 18-0975 2004		43,000				**$43,000**
F-150 CNG Truck (3141 WM) Replace # 18-0529 1999		42,000				**$42,000**
F-150 CNG Truck (3141 WM) Replace # 19-0675 1999		42,000				**$42,000**
F-350 CNG Truck (3141 WM) Replace # 19-0680 1999		47,000				**$47,000**
F-350 CNG Truck (3141 WM) Replace # 19-1041 2005			45,000			**$45,000**
Sterling Dump Truck (3141 WM) Replace # 20-0714		60,000				**$60,000**
Boring Machine 1620A (3141 WM) Replace # 36-0757				250,000		**$250,000**
F-150 CNG Truck (3141 WM) Replace # 18-1296 2008					45,000	**$45,000**
F-150 CNG Truck (3141 WM) Replace # 18-0668 1999		42,000				**$42,000**
F-250 Diesel Truck (3141 WM) Replace # 18-0606 1999		50,000				**$50,000**
F-550 Diesel Truck (3141 WM) Replace # 19-0675 1999			65,000			**$65,000**
F-250 Diesel Truck (3141 WM) Replace # 19-0729 1999		50,000				**$50,000**
Vac-Con Ford L9000 (3141 WM)			270,000			**$270,000**
Backhoe Case 580L (3141 WM) Replace # 25-1092 2006				70,000		**$70,000**
Sterling Dump Truck (3141 WM) Replace # 20-01119 2006				70,000		**$70,000**
F-350 Diesel Truck (3141 WM) Replace # 19-1041					55,000	**$55,000**
F-350 Diesel Truck (3141 WM) Replace # 19-1085					55,000	**$55,000**
F-150 CNG Truck (3141 WM) Replace # 18-1047 2005					47,000	**$47,000**
F-150 CNG Truck (3141 WM) Replace # 18-1048 2005					47,000	**$47,000**
Water Trailer/Pumps (3141 WM)	20,000					**$20,000**
Radio and Misc. Equipment (3141 WM)	19,000					**$19,000**
Automatic Flusher (3141 WM)	52,000					**$52,000**
Grossenbacher Water Plant Well #1 Upgrade	500,000	750,000				**$1,250,000**
Mt. Plymouth Lakes Water Plant Upgrades			700,000			**$700,000**
Water Plant Flow Meters	100,000					**$100,000**
NW Water Plant Sodium Hypochlorite System Upgrade		60,000				**$60,000**
Plymouth Regional Water Plant Well #3 Upgrade	150,000	1,100,000				**$1,250,000**
Plymouth Regional Water Plant Upgrades		140,000	500,000			**$640,000**
Sheeler Oaks Water Plant Upgrades		1,000,000				**$1,000,000**
Sheeler Oaks & Mt Plymouth Tank Painting (3111 WP)	40,000					**$40,000**
Misc. Water Main Connections /Repairs	100,000	100,000	100,000	100,000	100,000	**$500,000**
Water Main Renewal & Replacement Program	100,000	450,000	450,000	450,000	450,000	**$1,900,000**
Asset Management/Misc. Software	50,000					**$50,000**
TOTAL WATER OPERATING FUND	**$ 1,131,000**	**$ 3,976,000**	**$ 2,130,000**	**$ 940,000**	**$ 799,000**	**$8,976,000**

PROJECT COSTS:						
Land						
Buildings						
Improvements other than buildings	100,000	100,000	100,000	100,000	100,000	**$500,000**
Equipment and machinery	1,031,000	3,876,000	2,030,000	840,000	699,000	**$8,476,000**
TOTAL COSTS:	**$1,131,000**	**$3,976,000**	**$2,130,000**	**$940,000**	**$799,000**	**$8,976,000**

SOURCE OF FUNDS:						
001 General Funds						
101 Street Improvement Funds						
102 Transportation Impact Fees						
104 Recreation Impact Fees						
120 Stormwater Fees						
401 Water/Sewer/Reclaim Operations	1,131,000	3,976,000	2,130,000	940,000	799,000	**$8,976,000**
402 Sanitation						
403 Water/Sewer/Reclaim Impact Fees						
403 Grant Funding						
Amount Unfunded	0	0	0	0	0	**$0**
TOTAL FUNDING:	**$1,131,000**	**$3,976,000**	**$2,130,000**	**$940,000**	**$799,000**	**$8,976,000**

CITY OF APOPKA
CAPITAL IMPROVEMENT PLAN

401/RECLAIM/SEWER OPERATING

	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Pumps and Generators (3171 SM)	210,000	150,000	150,000	150,000	150,000	**$810,000**
Misc. Equipment-Radios, GPS,etc. (3171 SM)	22,500	25,000	25,000	25,000	25,000	**$122,500**
New F-550 diesel (w/ 8,000 lb Crane)		125,000				**$125,000**
Future Vehicles (3171 & 3191)		100,000	100,000	100,000	100,000	**$400,000**
WRF Zero Turn Mower (3191 UPM)	15,000			15,000		**$30,000**
WRF Reuse valves & Piping (3191 UPM)	40,000					**$40,000**
WRF Equipment		100,000	100,000	100,000	100,000	**$400,000**
WRF Tank Painting	50,000		50,000		50,000	**$150,000**
Misc. Wastewater & Reclaimed Water Lines	100,000	100,000	100,000	100,000	100,000	**$500,000**
Lift Station Upgrade and Replacement Program	250,000	1,000,000	1,500,000	1,500,000	1,500,000	**$5,750,000**
Asset Management/Misc. Software	75,000					**$75,000**
TOTAL UTILITY OPERATING FUND	**$762,500**	**$1,600,000**	**$2,025,000**	**$1,990,000**	**$2,025,000**	**$8,402,500**

PROJECT COSTS:						
Land						
Buildings						**$0**
Improvements other than buildings	100,000	100,000	100,000	100,000	100,000	**$500,000**
Equipment and machinery	662,500	1,500,000	1,925,000	1,890,000	1,925,000	**$7,902,500**
TOTAL COSTS:	**$762,500**	**$1,600,000**	**$2,025,000**	**$1,990,000**	**$2,025,000**	**$8,402,500**

SOURCE OF FUNDS:						
001 General Funds						
101 Street Improvement Funds						
102 Transportation Impact Fees						
104 Recreation Impact Fees						
120 Stormwater Fees						
401 Water/Sewer/Reclaim Operations	762,500	1,600,000	2,025,000	1,990,000	2,025,000	**$8,402,500**
402 Sanitation						
403 Water/Sewer/Reclaim Impact Fees						
403 Grant Funding						
Amount Unfunded	0	0	0	0	0	**$0**
TOTAL FUNDING:	**$762,500**	**$1,600,000**	**$2,025,000**	**$1,990,000**	**$2,025,000**	**$8,402,500**

CITY OF APOPKA
CAPITAL IMPROVEMENT PLAN

402/SANITATION

	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Claw Truck (replace # 20-1019) 2004, CNG		300,000				**$300,000**
Front Loader (replace # 22-1480) 2012			330,000			**$330,000**
Additional Front loader (for growth)				330,000		**$330,000**
Rear loader (replace # 1069) 2006		310,000				**$310,000**
Additional Rear loader (for growth)				310,000		**$310,000**
Side Loader (replace #1144) 2007	380,000					**$380,000**
Side Loader (replace #1145) 2007		380,000				**$380,000**
Side Loader (replace #1556) 2014			380,000			**$380,000**
Side Loader (replace #1839) 2016					380,000	**$380,000**
Side Loader (replace #1840) 2016					380,000	**$380,000**
Additional Side Loader (for growth)				380,000		**$380,000**
Dumpster Delivery Truck (replace #0758)		100,000				**$100,000**
Cart Delivery Truck (replace #1454) 2012			35,000			**$35,000**
Truck Wash Bay	20,000	150,000				**$170,000**
Parking Expansion		50,000				**$50,000**
TOTAL SANITATION	**$400,000**	**$1,290,000**	**$745,000**	**$1,020,000**	**$760,000**	**$4,215,000**

PROJECT COSTS:						
Land						
Buildings						**$0**
Improvements other than buildings	20,000	200,000				**$220,000**
Equipment and machinery	380,000	1,090,000	745,000	1,020,000	760,000	**$3,995,000**
TOTAL COSTS:	**$400,000**	**$1,290,000**	**$745,000**	**$1,020,000**	**$760,000**	**$4,215,000**

SOURCE OF FUNDS:						
001 General Funds						
101 Street Improvement Funds						
102 Transportation Impact Fees						
104 Recreation Impact Fees						
120 Stormwater Fees						
401 Water/Sewer/Reclaim Operations						
402 Sanitation	400,000	1,290,000	745,000	1,020,000	760,000	**$4,215,000**
403 Water/Sewer/Reclaim Impact Fees						
403 Grant Funding						
Amount Unfunded	0	0	0	0	0	**$0**
TOTAL FUNDING:	**$400,000**	**$1,290,000**	**$745,000**	**$1,020,000**	**$760,000**	**$4,215,000**

CITY OF APOPKA
CAPITAL IMPROVEMENT PLAN

403/WATER IMPACT FUND

	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Water Plant Expansions and Upgrades:						
Apopka Southwest Water Plant (New)		600,000	3,000,000	3,000,000		**$6,600,000**
Grossenbacher Water Plant Expansion				350,000	3,500,000	**$3,850,000**
Northwest Water Plant Expansion				1,200,000		**$1,200,000**
Water Main Extensions:						
W. Kelly Park Rd. 16-inch Water Main	1,030,000					**$1,030,000**
W. Ponkan Rd. 16-inch Water Main	510,000					**$510,000**
Golden Gem Rd. 16-inch Water Main	1,310,000					**$1,310,000**
Effie Dr. 16-inch Water Main	660,000					**$660,000**
U.S. Hwy. 441 16-inch Water Main	370,000					**$370,000**
Sadler Rd./Round Lake Rd. 16-inch Water Main		2,000,000				**$2,000,000**
Ondich Rd. 16-inch Water Main			810,000			**$810,000**
Plymouth-Sorrento Rd. 12-inch Water Main			490,000			**$490,000**
TOTAL WATER IMPACT FUND	**$ 3,880,000**	**$ 2,600,000**	**$ 4,300,000**	**$ 4,550,000**	**$ 3,500,000**	**$18,830,000**
PROJECT COSTS:						
Land						
Buildings						
Improvements other than buildings	3,880,000	2,600,000	4,300,000	4,550,000	3,500,000	**$18,830,000**
Equipment and machinery						**$0**
TOTAL COSTS:	**3,880,000**	**2,600,000**	**4,300,000**	**4,550,000**	**3,500,000**	**$18,830,000**
SOURCE OF FUNDS:						
001 General Funds						
101 Street Improvement Funds						
102 Transportation Impact Fees						
104 Recreation Impact Fees						
120 Stormwater Fees						
401 Water/Sewer/Reclaim Operations						
402 Sanitation						
403 Water/Sewer/Reclaim Impact Fees	3,880,000	2,600,000	4,300,000	4,550,000	3,500,000	**$18,830,000**
403 Grant Funding						
Amount Unfunded (financing needed)		0	0	0	0	**$0**
TOTAL FUNDING:	**3,880,000**	**2,600,000**	**4,300,000**	**4,550,000**	**3,500,000**	**$18,830,000**

CITY OF APOPKA
CAPITAL IMPROVEMENT PLAN

403/RECLAIM IMPACT FUND

	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Reclaim Water Plant Expansions & Upgrades:						
Golden Gem Reclaim Water Plant (New)	1,250,000	2,000,000				**$3,250,000**
Apopka WRF - Reclaim Storage Pond & Pump Station	1,000,000					**$1,000,000**
Reclaim Water Main Extensions:						
Golden Gem Rd. 30-inch Reclaim Water Main	1,770,000					**$1,770,000**
Effie Dr. 16-inch Reclaim Water Main		670,000				**$670,000**
W. Lester Rd. 12-inch Reclaim Water Main			330,000			**$330,000**
Plymouth-Sorrento Rd. 24-inch Reclaim Water Main			1,190,000			**$1,190,000**
W. Ponkan Rd. 12-inch Reclaim Water Main				760,000		**$760,000**
U.S. Hwy. 441 12-inch Reclaim Water Main					920,000	**$920,000**
TOTAL RECLAIM IMPACT FUND	**$4,020,000**	**$2,670,000**	**$1,520,000**	**$760,000**	**$920,000**	**$9,890,000**

PROJECT COSTS:						
Land						
Buildings						
Improvements other than buildings	4,020,000	2,670,000	1,520,000	760,000	920,000	**$9,890,000**
Equipment and machinery						
TOTAL COSTS:	**4,020,000**	**2,670,000**	**1,520,000**	**760,000**	**920,000**	**$9,890,000**

SOURCE OF FUNDS:						
001 General Funds						
101 Street Improvement Funds						
102 Transportation Impact Fees						
104 Recreation Impact Fees						
120 Stormwater Fees						
401 Water/Sewer/Reclaim Operations						
402 Sanitation						
403 Water/Sewer/Reclaim Impact Fees	4,020,000	2,670,000	1,520,000	760,000	920,000	**$9,890,000**
403 Grant Funding						
Amount Unfunded (financing needed)						
TOTAL FUNDING:	**4,020,000**	**2,670,000**	**1,520,000**	**760,000**	**920,000**	**$9,890,000**

CITY OF APOPKA
CAPITAL IMPROVEMENT PLAN

403/SEWER IMPACT FUND

	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Apopka Water Reclamation Facility - SRF Loan	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	**$17,500,000**
Sewer Force Main Extensions:						
Zellwood Station 6-inch Sewer Force Main	100,000					**$100,000**
W. Kelly Park Rd. 12-inch Sewer Force Main	500,000					**$500,000**
Plymouth-Sorrento Rd. 16-inch Sewer Force Main		660,000	1,340,000			**$2,000,000**
Yothers Rd. 16-inch Sewer Force Main			120,000	840,000		**$960,000**
W. Orange Ave. & Binion Rd. 16 & 24-inch Sewer				300,000	5,350,000	**$5,650,000**
TOTAL SEWER IMPACT FUND	**$4,100,000**	**$4,160,000**	**$4,960,000**	**$4,640,000**	**$8,850,000**	**$26,710,000**

PROJECT COSTS:						
Land						
Buildings						
Improvements other than buildings	4,100,000	4,160,000	4,960,000	4,640,000	8,850,000	**$26,710,000**
Equipment and machinery						
TOTAL COSTS:	**4,100,000**	**4,160,000**	**4,960,000**	**4,640,000**	**8,850,000**	**$26,710,000**

SOURCE OF FUNDS:						
001 General Funds						
101 Street Improvement Funds						
102 Transportation Impact Fees						
104 Recreation Impact Fees						
120 Stormwater Fees						
401 Water/Sewer/Reclaim Operations						
402 Sanitation						
403 Water/Sewer/Reclaim Impact Fees	4,100,000	4,160,000	4,960,000	4,640,000	8,850,000	**$26,710,000**
403 Grant Funding						
Amount Unfunded (financing needed)						**$0**
TOTAL FUNDING:	**4,100,000**	**4,160,000**	**4,960,000**	**4,640,000**	**8,850,000**	**$26,710,000**

CITY OF APOPKA
SUMMARY OF AUTHORIZED POSITION CHANGES

	Departments / Divisions	2019	2020	Additions	Transfers	Deletions	2021
	General Government						
	Mayor's Office	2	2		1		3
	Legal and Risk Services	0	2				2
	Administrative Services	3	3		(1)		2
	Clerk's Office	2	2				2
	Finance	8	8				8
	Human Resources	5	3				3
	Information Technology	7	7				7
	Fire Services						
	Chief's Office	8	8				8
	Suppression	41	34		(5)		29
	EMS	61	68		5		73
	Police Services						
	Chief's Office	4	4		1		5
	Field Services	69	71		3		74
	Support Services	51	51		(4)		47
	Dispatch	27	27				27
	Community Development						
	Planning / Engineering Review	10	10				10
	Building Inspection	9	9				9
	Public Services						
	Administration	9	9				9
	Water Plant	7	7				7
	Wastewater Plant	15	16		(2)		14
	Utility Construction	9	9		(9)		0
	Water Maintenance	16	15		6		21
	Utility Billing	7	7				7
	Wastewater Maintenance	9	10		7		17
	Restoration	4	4		(2)		2
	Design Engineering	8	7		2		9
	Utility Plant Maintenance	11	11		(2)		9
	Sanitation *(2 Positions added during FY 2020)*	18	18	2			20
	Facilities Maintenance	2	2				2
	Fleet Management	13	13				13
	Streets Maintenance / Inmate Program	9	9		3		12
	Parks and Recreation						
	Cemetery	2	2				2
	Grounds	9	9		(4)		5
	Grounds – Athletic Complexes	7	7		1		8
	Athletics	8	8		(1)		7
	Programs and Civic Events	5	5		1		6
	Total Full Time Positions	**475**	**477**	**2**	**0**	**0**	**479**
	Firefighter - Temporary	4	4				4
PT	Communication Technician	0	0	1			1
PT	Special Assessments Coordinator	0	0	1			1
PT	Stand-by Maintenance Worker	11	11			-6	5
PT	Facility Attendants	9	9	5			14
PT	Seasonal Recreation	15	15	15			30
PT	Park Rangers	4	4				4
PT	School Crossing Guards	13	13				13
PT	Museum Attendant	0	0	1			1
PT	Clerk Assistant	1	1				1